

## Factors Affecting the Good Governance in Teaching Hospitals: A Narrative Review

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### Abstract

**Background:** One of the indicators of development in different countries is the efficiency of the health care system. Hospitals and health centers have a very important role in the sustainability of society as well as its economic growth and development. Meanwhile, one of the important development indicators of hospitals is good governance. This study was aimed to determine the factors affecting good governance in teaching hospitals.

**Methods:** This study was a scoping review of Iranian databases, including IranDoc, ISD, Magiran and International databases such as Science Direct, ISI, PubMed and Scopus to meet the good governance factors in teaching hospitals. There were no time limitations to data collection, the keywords governance, good governance, hospital governance, and good governance in hospitals, teaching hospitals, hospital management, hospital leadership, and their synonyms were used in the search strategy. The content analysis method was used to analyze selected studies.

**Results:** The findings showed that the characteristics of effective governance in teaching hospitals can be considered as follows: efficiency, managing conflict of interests, facilitated operation, managed and under control activities, integration, and synergy, achieving the desired consequences, creating an atmosphere that is rewarding and for each member.

**Conclusion:** Based on the results regarding the good governance model in teaching hospitals, it is recommended that on the basis of the nature of service, the mission and value of teaching hospitals have to be clearly redefined. On the other hand, the methods based on which we treat patients should be seriously redefined and we should pay more attention to the patient's values because the patients feel that we are practicing and testing them.

**Keywords:** Good Governance, Educational Hospitals, Patients

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### Introduction

Modern organizations, including hospitals, with traditional structures must have the necessary flexibility to compete in the global business environment in order to effectively respond to continuous changes or eliminate them (1, 2). From a systemic perspective, an organization cannot be

examined without considering its interaction with its external environment. In fact, organizations have an inseparable link with their external environment, and external changes and developments will strongly impact their functions, performance, and internal structure. Therefore, interaction

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† *What is "already known" in this topic:*

The good governance of the hospital makes it play a better role in the society. Achieving universal health coverage is only possible through proper administration and the connection of the hospital with other parts of the society.

→ *What this article adds:*

This article illustrates what are the factors influencing good governance in teaching hospitals and how to move towards good governance.

# Governance Of Teaching Hospitals Governance Of Teaching Hospitals

**Guian A. McKee**



## **Governance Of Teaching Hospitals Governance Of Teaching Hospitals:**

*Governance of Teaching Hospitals* John A. Kastor, 2004-12-01 What forces lead to changes in governance among medical schools and their associated teaching hospitals To what extent do such changes affect how well those schools and hospitals do their work In this book John A Kastor M D focuses on the academic medical centers of the University of Pennsylvania and the Johns Hopkins University two institutions that underwent dramatic change in governance during the late 1990s Drawing on extensive interviews with more than three hundred administrators physicians and other medical professionals at Penn Hopkins and elsewhere Kastor identifies the factors that influenced changes in governance at these two institutions Chief among these he finds are structure personality conflicts and current events This book will be of interest to administrators of teaching hospitals as well as professionals in health policy and management The Governance of Voluntary Teaching Hospitals in New York City Russell A. Nelson, 1974 Corporate Governance in Teaching Hospitals Professor Vidigal, Peterson Elizandro Gandolfi, Vinícius Silva Pereira, Júlio Cesar Massuda, 2011 This work portrays the manner that the teaching hospital of the Federal University is facing the integration process of governance practices in their environment especially the impact that this will suffer during and after the adoption of restructuring measures REHUF The hospital serves as a large organization and in this way is able to align management practices with governance policies making it necessary to have clarity and soundness in the strategies processes and structures of these hospitals In this context the research helps to clarify some points The management model of the hospital to adopt governance practices If so how they occur in the context of internal processes To ensure that the analysis of the empirical data is able to contemplate the various aspects that involve the whole object of investigation the procedures following the assumptions of the exploratory and qualitative research The guidelines of the research include degree of centralization decentralization of administration form of participation in the decisions of hierarchical levels degree of autonomy and managerial accountability and reporting process *Recommended Governance Model for the London Acute Care Teaching Hospitals* London Acute Care Teaching Hospitals. Governance Task Force, Thames Valley District Health Council, 1994 *Assessing governance alternatives for university-owned public teaching hospitals* Evangeline L. Whitley, Southern Regional Education Board, 1988 *Governing Health Systems* Michael R. Reich, Keizo Takemi, 2016-10-21 *Governing Health Systems* For Nations and Communities Around the World examines the complex relationships between governance and performance in community and national health systems Each chapter provides an in depth case study using both qualitative and quantitative methods on health systems in many countries including Uganda Ghana India Zambia Japan Nigeria Indonesia Brazil Palestine and South Korea The chapters were written by former Takemi Fellows who were mid career research fellows at the Harvard T H Chan School of Public Health and their colleagues This case study approach yields important findings as well as contextual insights about the challenges and accomplishments in addressing governance issues in national and community health systems around the world Health

policymakers around the world are struggling to address the multiple challenges of governing health systems These challenges also represent important themes for the research mission of the Takemi Program in International Health at the Harvard T H Chan School of Public Health This book is based on the program s thirtieth anniversary symposium held in October 2013 at Harvard The studies presented in this book deep examinations of illustrative examples of health system governance for communities and nations contribute to our knowledge about global health and assist policymakers in dealing with the complex practical problems of health systems In short this book addresses central questions about governing health systems and why governance matters **Management & Governance of University Teaching Hospitals** ,1983\*

Pursuing Excellence in Healthcare Arthur M. Feldman,2009-09-03 Much as it is with the nation s overall healthcare system the survival of academic medical centers AMC s is threatened by a combination of economic cultural and demographic factors If AMC s are to survive to fill their societal responsibilities they must adopt a new philosophy Challenging assumptions and providing the shift in perspective t *Hospital City, Health Care Nation* Guian A. McKee,2023-03-07 *Hospital City Health Care Nation* recasts the story of the U S health care system by emphasizing its economic social and medical importance in American communities Focusing on urban hospitals and academic medical centers the book argues that the country s high level of health care spending has allowed such institutions to become vital if often problematic economic anchors for communities Yet that spending has also constrained possibilities for comprehensive health care reform over many decades even after the passage of the Affordable Care Act in 2010 At the same time the role of hospitals in urban renewal in community health provision and as employers of low wage workers has contributed directly to racial health disparities Guian A McKee explores these issues through a detailed historical case study of Baltimore s Johns Hopkins Hospital while also tracing their connections across governmental scales local state and federal He shows that health care spending and its consequences rather than insurance coverage alone are core issues in the decades long struggle over the American health care system In particular *Hospital City Health Care Nation* points to the increased role of financial capital after the 1960s in shaping not only hospital growth but also the underlying character of these vital institutions The book shows how hospitals quest for capital has interacted with structural racism and inequality to shape and constrain the U S health care system Building on this reassessment of the hospital system its politics and its financing *Hospital City Health Care Nation* offers ideas for the next steps in health care reform **Governing Medicine: Theory And Practice** Gray, Andrew,Harrison, Stephen,2004-07-01 Gray and Harrison have assembled an impressive array of authors to analyse the changing role of the medical profession The contributions range from historical analyses of the relationship between government and doctors to detailed examination of the implementation of clinical governance in the NHS All offer important insights into an issue that lies at the heart of contemporary debates in health policy Chris Ham University of Birmingham This book brings together the most pertinent discussion on clinical governance by some of the most eminent practitioners and

researchers in the United Kingdom Since New Labour's institution of clinical governance through its White Paper in 1997 there has been a good deal of debate about the history theory and practice of Clinical Governance and the governance of clinical care Divided into three parts the book contains sections on Medicine autonomy and governance Evidence science and medicine Realizing clinical governance Starting with the differing definitions of the term clinical governance the contributors discuss the relationship of medicine and governance the challenges that evidence based medicine makes upon clinical practice and move on to suggest possible futures for clinical governance Written by a team of experienced academics and practitioners this book is aimed at reflective health professionals as well as students and academics in the fields of health policy health services management social policy and public policy Contributors Marian Barnes Andy Bilson David Byrne Barbara Coyle Pieter Degeling Tracy Finch Rob Flynn Andrew Gray Steve Harrison Rick Iedema John Kennedy Fergus Macbeth Frances Mair Sharyn Maxwell Carl May Michael Moran Maggie Mort Nancy Redfern Chandra Vanu Som Jane Stewart Barbara Telfer Stephen Watkins Sue White *University of California Executive Consulting Group, 1983*

*Becoming Penn* John L. Puckett, Mark Frazier Lloyd, 2015-03-26 The second half of the twentieth century saw the University of Pennsylvania grow in size as well as in stature On its way to becoming one of the world's most celebrated research universities Penn exemplified the role of urban renewal in the postwar redevelopment and expansion of urban universities and the indispensable part these institutions played in the remaking of American cities Yet urban renewal is only one aspect of this history Drawing from Philadelphia's extensive archives as well as the University's own historical records and publications John L. Puckett and Mark Frazier Lloyd examine Penn's rise to eminence amid the social moral and economic forces that transformed major public and private institutions across the nation *Becoming Penn* recounts the shared history of university politics and urban policy as the campus grappled with twentieth century racial tensions gender inequality labor conflicts and economic retrenchment Examining key policies and initiatives of the administrations led by presidents Gaylord Harnwell Martin Meyerson Sheldon Hackney and Judith Rodin Puckett and Lloyd revisit the actors organizations and controversies that shaped campus life in this turbulent era Illustrated with archival photographs of the campus and West Philadelphia neighborhood throughout the late twentieth century *Becoming Penn* provides a sweeping portrait of one university's growth and impact within the broader social history of American higher education *Resources in Education*, 1993

**Basics of the U.S. Health Care System** Nancy J. Niles, 2014-02-18 Leadership Roles and Management Functions in Nursing Bessie L. Marquis, Carol Jorgensen Huston, 2009 Now in its Sixth Edition this foremost leadership and management text incorporates application with theory and emphasizes critical thinking problem solving and decision making More than 225 case studies and learning exercises promote critical thinking and interactive discussion Case studies cover a variety of settings including acute care ambulatory care long term care and community health The book addresses timely issues such as leadership development staffing delegation ethics and law organizational political and personal power

management and technology and more Web links and learning exercises appear in each chapter An Instructor s CD ROM includes a testbank and PowerPoint slides

Islamic Social Finance Shafinar Ismail,M. K. Hassan,Suharni Rahmat,2023-01-17 Islamic Social Finance provides an introduction to the Waqf system which has played a significant socio economic role throughout the history of Islamic civilization In a contemporary framework Waqf creates new networks between micro entrepreneurs Small and Medium Sized Enterprises SMEs and entrepreneurship through voluntary donations made by individuals in a society In other contexts Waqf supports the financial system and contributes to the UN sustainable development goals SDGs

**Medical Schools and Poor Patients** ,1993 **Current Catalog** National Library of Medicine (U.S.), First multi year cumulation covers six years 1965 70

**A Study of the Implementation of Separate Governance in Four Public Teaching Hospitals** Susan S. Swift,1989

**Nursing Ethics** Ian E. Thompson, BA(Hons), PhD,Kath M. Melia,Kenneth M. Boyd,Dorothy Horsburgh,2006-08-18 This title is directed primarily towards health care professionals outside of the United States The authors have developed a holistic approach that explores ethics in hospital and community settings inter disciplinary teamwork ward and hospital management nursing research performance management and the political ethics of nursing administration health service re structuring and reform The content has been substantially revised for this edition and significant new material added to reflect developments in theory and practice covers a wide range of ethical issues much more than just clinical dilemmas and decision making skills a down to earth and practical approach to applied ethics user friendly layout material on moral theory kept to a minimum but dealt with thoroughly at the end of the book focuses on ethical issues in nursing and case studies taken from nursing practice i e the concrete concerns of nurses and other front line workers pedagogical features include chapter aims learning outcomes and further reading for possible essay tutorial and project topics also useful as a general work of reference on ethic in health care An up to date analysis of professions in the context of modernity to enable health professionals to make sense of global cultural social developments An analysis of the ethics of evidence based practice An examination of professional accountability and ethics in performance management to help practitioners managers understand the ethical basis of management useful web links and teaching notes on a dedicated website <http://evolve.elsevier.com> Thompson nursingethics

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