



Guía de los  
**FUNDAMENTOS PARA LA  
DIRECCIÓN DE PROYECTOS  
(GUÍA DEL PMBOK®)**

Quinta edición

# Guia Pmbok 5 Edicion

**Antonio Alonso González**

## **Guia Pmbok 5 Edicion:**

**Project Management and Engineering Research** José Luis Ayuso Muñoz, José Luis Yagüe Blanco, Salvador F. Capuz-Rizo, 2020-11-12 This book gathers the best papers presented at the International Congress on Project Management and Engineering in its 2017 and 2018 editions which were held in C diz and Madrid Spain It covers a range of topic areas including civil engineering and urban planning product and process engineering environmental engineering energy efficiency and renewable energies rural development information and communication technologies and risk management and safety

*El Director de Proyectos a Examen* Barato, Jose, 2015-01-01 Este libro est dirigido a tres tipos de lectores Al director de proyectos que quiera profundizar en fundamentos de gesti n lepuede inte resar revisar los fundamentos globalmente aceptados en gesti n de proyectos Adem s de la explicaci n de los conceptos generales de gesti n al comienzo de cada capitulo tambi n se desarrolla un caso pr ctico se incluyen ejercicios sobre terminolog a y conceptos de gesti n y una descripc i n formal de los est ndares m s extendidos la Gu a de los Fundamentos para la Direcci nde Proyectos quinta edici n del PMI y el est ndar ISO 21500 Directrices para la Direcci n y Gesti n de Proyectos La documentaci n del caso pr ctico est publicada en Google Drive Los est ndares en ingl s y espa ol pueden revisarse din micamente a partir de cuatro ficheros PDF con v nculos tambi n publicados en Google Drive que sirven para navegar por los procesos de forma descendente y ascendente Al candidato a la titulaci n del PMI este libro le permitir prepararse paraobtener la acreditaci n PMP Project Management Professional Profesional enDirecci n de Proyectos o bien la acreditaci n CAPM Certified Associate inProject Management Certificado en Direcci n de Proyectos Adem s de la descripc i n pormenorizada de los procesos de la Gu a del PMBOK siguiendo el mismoorden y numeraci n que el est ndar se incluyen m s de 600 preguntas con el enunciado en ingl s y en espa ol y con las respuestas razonadas Estas preguntas tambi n pueden realizarse en l nea por internet a trav s de ficheros publicados en Google Drive pudiendo simular la mayor parte de funcionalidad del examen del PMI Los ejercicios sobre terminolog a y sobre entradas salidas t cnicas y herramientas tambi n pueden realizarse por internetAl docente de cursos en gesti n de proyectos que podr utilizar las presentaciones y otro material publicado gratuitamente en internet A cambio solo de citar la fuente los docentes podr n utilizar todo el material orientado a preparar el examen y hacer que los alumnos contesten preguntas parecidas a las delexamen comprueben su conocimiento sobre las entradas salidas t cnicas y herramientas y sobre los t rminos y definiciones del PMI

**Food Science, Production, and Engineering in Contemporary Economies** Jean-Vasile, Andrei, 2016-05-12 As the population of the world continues to surge upwards it is apparent that the global economy is unable to meet the nutritional needs of such a large populace In an effort to circumvent a deepening food crisis it is pertinent to develop new sustainability strategies and practices Food Science Production and Engineering in Contemporary Economies features timely and relevant information on food system sustainability and production on a global scale Highlighting best practices theoretical concepts and emergent research in the field this book is

a critical resource for professionals researchers practitioners and academics interested in food science food economics and sustainability practices     *A Guide to the Project Management Body of Knowledge (PMBOK® Guide) - Seventh Edition and The Standard for Project Management (SPANISH)* Project Management Institute Project Management Institute,PMI Project Management Institute,2021-08-01 PMBOK Provides an entire section devoted to tailoring the development approach and processes Includes an expanded list of models methods and artifacts Focuses on not just delivering project outputs but also enabling outcomes and Integrates with PMIstandards for information and standards application content based on project type development approach and industry sector     *Formulación y evaluación de proyectos - 10ma edición* Rafael Armando Méndez Lozano,2020-04-01 Esta obra va dirigida a directivos gerentes de proyectos l deres empresariales y comunitarios investigadores educadores estudiantes y evaluadores de proyectos del sector p blico y privado Adem s es una gu a metodol gica para estructurar proyectos que permite Comprender la relaci n investigaci n innovaci n y emprendimiento de base tecnol gica Identifi car las etapas del ciclo de un proyecto Planifi car el desarrollo de las diferentes etapas del proyecto esto es desde el origen de la idea su an lisis y evaluaci n hasta la implantaci n y puesta en operaci n Entender la relaci n entre estudio de factibilidad y plan de empresa Conocer la metodolog a de marco l gico y su campo de aplicaci n en proyectos cofi nanciados por el Estado y de cooperaci n internacional Comprender los conceptos b sicos de la Gerencia de Proyectos Reconocer la importancia de la interdisciplinariedad y el trabajo en equipo para el xito de los proyectos     *The 8th International Conference on Knowledge Management in Organizations* Lorna Uden,Leon S.L. Wang,Juan Manuel Corchado Rodríguez,Hsin-Chang Yang,I-Hsien Ting,2013-09-06 The proceedings from the eighth KMO conference represent the findings of this international meeting which brought together researchers and developers from industry and the academic world to report on the latest scientific and technical advances on knowledge management in organizations This conference provided an international forum for authors to present and discuss research focused on the role of knowledge management for innovative services in industries to shed light on recent advances in social and big data computing for KM as well as to identify future directions for researching the role of knowledge management in service innovation and how cloud computing can be used to address many of the issues currently facing KM in academia and industrial sectors     **Fundamentos de Ingeniería de los Requisitos** Isabel María del Águila Cano,2022-07-25 La aplicaci n los principios de ingenier a no s lo al software sino tambi n a los requisitos del sistema software dentro del proyecto de desarrollo de software es b sica y est plenamente justificada En este libro se recogen los conceptos y etapas fundamentales de esta ingenier a de acuerdo con los planteamientos definidos por International Requirements Engineering Board IREB adem s de complementarse con otros trabajos cl sicos de la ingenier a del requisitos y del software     **OFICINA TÉCNICA Y PROYECTOS** SEBASTIÁN PÉREZ Miguel Ángel ,CLAVER GIL Juan ,ARENAS REINA José Manuel ,2017-09-14 El presente libro aborda los principales aspectos a tener en cuenta en las tareas relativas a las actividades de oficina t cnica de proyectos as como a las de gesti n de

proyectos de ingeniería Pretende dotar a ingenieros estudiantes de últimos cursos de las titulaciones de ingeniería y en definitiva a cualquier profesional estudiante o interesado en estos temas así como a los que vayan a estar involucrados en la elaboración y ejecución de proyectos técnicos de herramientas útiles para desempeñar estas funciones de forma adecuada La estructura de temas plantea una introducción secuencial al mundo de la ingeniería y gestión de proyectos Los primeros temas introducen al lector a los conceptos básicos en este campo los elementos documentos y fases del proyecto y las características funciones y herramientas propias de la actividad proyectual Posteriormente se exponen las distintas fases o etapas del proyecto para finalmente abordar aspectos relacionados con la legislación en este campo y con la tramitación de los proyectos de ingeniería A lo largo de toda la obra la exposición de los temas los esquemas elaborados y los ejemplos aportados pretenden facilitar la comprensión por parte del lector de los conceptos expuestos Todo ello orientado a ofrecer un soporte adecuado y útil durante el proceso de adquisición de las competencias propias de la ingeniería y gestión de proyectos

**Gerencia de proyectos con Project 2013 - 2da edición** José Miguel Hernández Sanchez, 2015-01-01 El objetivo principal de este libro es mostrar y desarrollar aspectos poco conocidos y explorados de Microsoft Project a través de los cuales el autor propone una serie de recomendaciones para asegurar la confiabilidad de los resultados obtenidos mediante el procesamiento de la información que despliega esta popular pieza de software El contenido se enfoca en un análisis profundo del manejo de la variable tiempo abordando la interrelación que existe entre la creación de calendarios de trabajo y su asignación a las tareas a los recursos y al proyecto mismo de modo tal que el usuario pueda comprender plenamente ciertas características muy particulares de la herramienta que de no conocerse suficientemente se convierten en un factor de incertidumbre y en impedimento para alcanzar su óptimo aprovechamiento Incluye Organismos de comercio internacionales Sistema financiero internacional Sistema monetario internacional Mercados financieros internacionales Contenidos en el Sistema de Información en Línea SIL Al final del libro encontrar el código para ingresar al Sistema de información en Línea SIL donde podrá encontrar los archivos que se utilizan a lo largo del libro se incluyen ejercicios complementarios de la situación que se está estudiando *Procesos y técnicas de construcción* Hernán de Solminihac T., Guillermo Thenoux Z., 2017 El objetivo primordial de este libro es contribuir a la formación de los alumnos y profesionales que se inician a la actividad de la construcción Los autores entregan diversos antecedentes sobre las características de la industria de la construcción los tipos de proyectos las etapas involucradas la organización de sus participantes el estudio y presupuesto de proyectos y por último se indican los más todos y técnicas tradicionales para materializar obras de construcción con énfasis en las relativas a la edificación Ademá s se incluyen figuras fotográficas y ejercicios que ayudan a entender mejor algunos aspectos técnicos del libro Esta edición incluye dos anexos así también nuevas secciones y ejercicios que actualizan el contenido *Handbook of Research on Industrial Applications for Improved Supply Chain Performance* García-Alcaraz, Jorge Luis, Jamil, George Leal, Avelar-Sosa, Liliana, Briones Peñalver, Antonio Juan, 2019-10-18 In the industrial world companies are always seeking

competitive advantages to sustain themselves in the globalized market A supply chain is one of these improvements that managers implement in order to stay ahead of the competition However certain methods of supply chains add risks such as the addition of costs possible accidents and economic losses Because of this companies are looking for techniques in which to progress their supply chain execution The Handbook of Research on Industrial Applications for Improved Supply Chain Performance is a pivotal reference source that identifies techniques tools and methodologies that can improve supply chain performance and enable businesses to generate a competitive advantage in the globalized market While highlighting topics such as material flow route optimization and green distribution this publication is ideally designed for managers executives logistics engineers production managers warehouse operations managers board directors consultants analysts inventory control managers researchers academicians industrial and managerial professionals practitioners and students looking to improve costs and quality of supply chains

**El Compañero de Bolsillo de la Guía del PMBOK®** Anton Zandhuis,Paul Snijders,Thomas Wuttke,2020-06-10 Note This pocket book is available in several languages English German French Spanish Dutch Esta gu a de bolsillo est basada en la Gu a del PMBOK quinta edici n del PMI Contiene un resumen de la Gu a del PMBOK para proporcionar una r pida introducci n y un resumen estructurado sobre este marco para la direcci n de proyectos El grupo principal al que va dirigido esta gu a de bolsillo es cualquiera que tenga inter s en entender el marco de la Gu a del PMBOK o cualquier enfoque sistem tico para la gesti n de proyectos El libro tambi n es muy til para los miembros del equipo de direcci n de proyectos en un entorno proyectizado que use la Gu a del PMBOK como referencia com n Esta gu a de bolsillo trata temas clave de la gesti n de proyectos y de la Gu a del PMBOK como son Los t rminos clave y definiciones en la profesi n de la direcci n de proyectos Un resumen breve de las actividades de PMI Inc la organizaci n y sus est ndares Gu a del PMBOK PMBOK Guide Standard for Project Portfolio Management Standard for Program Management y otros est ndares Las partes esenciales del ciclo de vida de proyectos y su organizaci n Cu les son las reas de conocimiento de gesti n de proyectos y los procesos clave

**Estructura, formulaci n y seguimiento de planes, programas y proyectos, con enfoque de marco l gico** López Daza, Fredy Eduardo,Castrillón Orrego, Juan Diego,2017-07-21 Este libro permite consolidar una herramienta metodol gica para el dise o formulaci n y seguimiento de planes programas y proyectos los cuales pueden ser administrados en instrumentos de gesti n superiores como portafolios o bancos de programas y proyectos con el enfoque de marco l gico *La Gestión de los Interesados como Clientes (Spanish Edition)* Mario Henrique Trentim,2016-05-01 A pesar de nuestros mejores esfuerzos con frecuencia los proyectos navegan a la deriva Uno de los escollos m s com nmente ignorados radica en una gesti n de los interesados inadecuada e ineficaz Con d cadas de investigaci n en las comunicaciones y relaciones con los interesados Mario Henrique Trentim PfMP CBAP sugiere un cambio de paradigma en la forma en que los directores de proyectos ven a sus interesados Usando lo que l denomina los cuatro nav os patrocinio asociaci n liderazgo y ciudadan a Trentim traza una ruta exitosa para identificar y comunicarse con los interesados que tendr un impacto positivo

en la forma en que usted concibe a los interesados y el modo en que ellos influyen en su proyecto La gesti n de los interesados como clientes es un nuevo enfoque un cambio de paradigma que se distancia de la gesti n tradicional de los interesados centrada en la gesti n de las expectativas para proponer una participaci n proactiva y la implicaci n de los interesados Direcci n y gesti n de Proyectos de Tecnolog as de la Informaci n en la Empresa Jes s G omez Ruedas,1900

Introducci n a la ingenier a de software, planeaci n y gesti n de proyectos inform ticos Daniel Trejo Medina,2017-12-20 El texto incluye una aproximaci n pr ctica de la administraci n de proyectos desde una perspectiva de metodolog a gil explica a un nivel profesionalista o t cnico los procesos de un proyecto y le da una visi n de 360 al mismo integrando conceptos b sicos de la ingenier a de software de administraci n tradicional y gil de proyectos de liderazgo comunicaci n y tica **M t odos de planificaci n y control de obras** Aldo D. Mattos,Fernando Gonz alez Fern ndez de Valderrama,2019-12-02 Este libro propone un recorrido por los m todos de planificaci n de los que disponen los profesionales de la construcci n desde los tradicionales PERT y CPM hasta las ltimas teor as La obra resulta ser un compendio de los fundamentos de la planificaci n y combina las experiencias y especialidades de los autores en la creaci n y divulgaci n de herramientas de control del presupuesto sistemas productivos actividades tareas recursos y duraciones revelando la importancia de la planificaci n de las obras en la conquista de la productividad

**C mo Implantar una Oficina de Gest i n de Proyectos (OGP) en su Organizaci n** Antonio Alonso Gonz alez,2007-08-17 Modelos de Oficina de Gest i n de Proyectos La bibliograf a sobre las OGP confirmada con mi experiencia profesional apunta a una diversidad de modelos y funciones que la OGP puede asumir dependiendo de gran n mero de variables tales como el tipo de estructura organizacional matricial funcional balanceada pesada o aut nom a entre otros factores Hay OGPs que tienen una funci n nica como es informar del desempe o de los proyectos y aquellas que participan de la definici n de las estrategias empresariales Entre estos dos extremos las OGPs pueden ser aquello que necesite la empresa La OGP puede tener un foco en procesos internos planificaci n gesti n de recursos humanos ejecuci n control de cambios etc pero tambi n puede responsabilizarse por interfases externas satisfacci n del cliente comunicaci n con los stakeholders o interesados del proyecto etc Hay tambi n diferentes nombres tales como Oficina de Proyectos Oficina de Soporte a Proyectos Centros de Excelencia etc pero lo que las distingue son los diferentes grados de autoridad y responsabilidad Casey Peck 2001 parten del presupuesto de que no existe un nico tipo de OGP que atienda a todas las necesidades y que se debe evitar un modelo patr n que pueda acabar operando como cualquier otro departamento funcional Diferentes tipos de OGPs resuelven diferentes problemas Para escoger el modelo adecuado a las necesidades de la organizaci n se debe tener en cuenta el nivel de madurez de la Direcci n y Gest i n de proyectos en la organizaci n que se analiza Casey Peck 2001 describen tres tipos de OGP que pueden ser apreciados en la figura 2 y los problemas que cada una de ellas puede solucionar

The Standard for Risk Management in Portfolios, Programs, and Projects (SPANISH) Project Management Institute Project Management Institute,2022-02-02 This is an update

and expansion upon PMI's popular reference The Practice Standard for Project Risk Management Risk Management addresses the fact that certain events or conditions may occur with impacts on project program and portfolio objectives This standard will identify the core principles for risk management describe the fundamentals of risk management and the environment within which it is carried out define the risk management life cycle and apply risk management principles to the portfolio program and project domains within the context of an enterprise risk management approach It is primarily written for portfolio program and project managers but is a useful tool for leaders and business consumers of risk management and other stakeholders [Introducción a la gerencia de proyectos](#) Nelson Antonio Moreno Monsalve,Luz Marina Sánchez Ayala,José Divitt Velosa García,2023-11-24 Libro que funciona como punto de partida para iniciar estudios en gestión de proyectos Su objetivo es proveerle al lector conceptos básicos de aplicación en la gestión de proyectos orientados a la obtención de resultados a partir de estíndares y normatividad internacional vigente en el país tambié n se presenta una aproximación al concepto de la triple restricción se brindan herramientas informáticas de aplicación en la gestión de proyectos y finaliza con un ejercicio práctico soportado sobre la herramienta informática MS Project Todo esto con el fin de proporcionar al lector conceptos básicos para comprender esta disciplina y poder aplicarla en diferentes campos de acción

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