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Making Wicked Problems Governable?

The Case of Managed Networks in Health Care



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Making Wicked Problems Governable? Ewan Ferlie, 2013-03-28 The book analyses the developments of inter organizational networks in the UK National Health Service during the New Labour period combining empirical case studies from various policy arenas clinical genetics cancer networks sexual health networks and long term care with a theoretically informed analysis

Making wicked problems governable? the case of managed networks in health care Ewan Ferlie, 2013

Making Wicked Problems Governable? Ewan Ferlie, Professor of Public Services Management Ewan Ferlie, Louise FitzGerald, Gerry McGivern, Professor of Public Services Management and Organisation Gerry McGivern, Sue Dopson, Chris Bennett, Independent Research Psychologist Chris Bennett, 2025-07-09 Making Wicked Problems Governable analyses an important aspect of the health management reforms undertaken by the UK New Labour governments 1997 2010 namely managed networks which were set up in complex and cross cutting areas to improve service delivery

The Politics of Management Knowledge in Times of Austerity Ewan Ferlie, Sue Dopson, Chris Bennett, Michael Fischer, Jean Ledger, Gerry McGivern, 2018 The book explores the various management knowledges and associated texts apparent in English health care organizations reflecting on the nature production and consumption of management knowledge and the influence of political economy and changing institutional forms during the period of the politics of austerity

Transitions to practice: Essential concepts for health and social care professions Teena J Clouston, Lyn Westcott, Steven W Whitcombe, 2018-01-04 Whether you are a student a trainee or a newly qualified or highly experienced health or social care practitioner you are always in a state of transition progressing along a career path coping with organisational change and dealing with the ever increasing pressures placed on our health and social care systems Transitions to practice provides a vital map to help you navigate your way through these changes The book begins with an exploration of the fundamental aspects of professionalism This is followed by a section on the importance of communication for effective health and social care practice The third section focuses on quality in practice and the final section discusses personal values safeguarding spirituality and professional resilience Each chapter contains learning outcomes and reflective questions to help you apply the discussion to your own experiences and practice These questions have been designed to challenge you and help you embed the content into your own professional journey enabling you to uphold key values like care compassion and person centred working even under pressure Throughout the book the authors have highlighted how transitions at all levels of practice are affected by personal professional organisational and political agendas that create critical challenges They have also identified how you can interact with and confront these to effect positive action and change thus achieving the best outcomes not only for your patients and clients but also for your own well being and that of your colleagues Contents include Professional ethics registration and fitness to practise Being professional A journey of professionalism From novice to expert practitioner Embracing professionalism Becoming a responsible autonomous practitioner Team working in complex

organisations Principles and practice Partnership working Communication in the digital age The political and legal interface with professional practice Duty of quality in times of constraint Research in health and social care practice Safeguarding vulnerable adults Safeguarding children Evidencing caring values in everyday practice The place of spirituality in health and social care practice The resilient practitioner *Handbook on Hybrid Organisations* David Billis, Colin Rochester, 2020-02-28 Hybrid Organisations that integrate competing organisational principles have become a preferred means of tackling the complexity of today's societal problems One familiar set of examples are organisations that combine significant features from market public and third sector organisations Many different groundbreaking approaches to hybridity are contained in this Handbook which brings together a collection of empirical studies from an international body of scholars The chapters analyse and theorise the position of hybrid organisations and have important implications for theory practice and policy in a context of proliferating hybrid forms of organisation **Managing Healthcare Organisations in Challenging Policy Contexts** Roman Kislov, Diane Burns, Bjørn Erik Mørk, Kathleen Montgomery, 2021-10-09 Healthcare managers professionals and service users operate in an increasingly complex environment in terms of policy regulation and governance arrangements The policy process is becoming pluralised as competing narratives are drawn upon to influence practice A wide range of contradictory and inconsistent policies are on offer to healthcare stakeholders which ultimately results in a broad spectrum of responses adaptations and improvisations throughout the process of policy implementation The impact on managerial and professional practice is significant Whilst some voices are suppressed or ignored the complex nature of contemporary policy contexts can also help local actors exercise their agency and advance their agenda This edited volume investigates how contemporary policy trends are influencing healthcare systems organisations and professions and explores the various ways in which policy implementation could be enacted resisted and reinvented by healthcare managers and professionals on the ground It sheds light on the complex web of connections that exist between policy development Part I its translation into practice Part II and the activities of organisational leaders who are trying their best to make sense of and succeed in challenging policy contexts Part III **The Digitalization of Healthcare** Ian P. McLoughlin, Karin Garrety, Rob Wilson, 2017-01-19 Electronic health records are widely regarded as the connective tissue of any modern healthcare system For some they represent a dangerous enthusiasm and for others a key enabler of disruptive innovation Many governments have made major policy and financial investments in digitalizing health records but their implementation has frequently run into opposition from doctors had lukewarm responses from patients and raised considerable concerns for privacy advocates and others worried by the security of sensitive health data and the risks of national data bases This book draws upon the concept of orders of worth to reveal the moral dimensions of the medical division of labour and to delve deeper into understanding why electronic records have been so difficult to implement and the sources of opposition to them The authors argue that digitalization disrupts the moral orders which define rights and responsibilities for the sharing and exchanging of

patient medical data This is illustrated through longitudinal studies of two of the most controversial attempts to introduce national systems a patient controlled electronic record in Australia and a national summary care record that was part of the ill fated NHS national program for IT in England The authors conclude by using the lessons from these national experiences and insights from two regional projects in each country to suggest how the idea of electronic records might be re thought It is a must read for anyone concerned about health information and the implications of how it is shared and exchanged in a digital world

Context in Action and How to Study It Ninna Meier,Sue Dopson,2019-06-20 Context is a central concept in organization and management studies yet it is often used in a generalized unspecific manner This book offers an interactionist view on context as a dynamic relational and socially enacted phenomenon It explores context in action and the theoretical methodological and analytical consequences of this approach through a collection of reflections and research experiences from the dynamic field of health care In the opening chapters the editors present their framework for studying context in action and outline three main approaches centered on the following questions What constitutes context for a phenomenon or an event How do actors understand experience and engage with context How do contexts change and what is the role of actors in such processes Context and action are then explored through a range of topics such as enactment and organizational change policy implementation executive work strategic change materiality technology patients and relatives perspectives integrated care quality improvement and health care support work Relevant to both management researchers and practitioners this volume provides a definition of context as theoretical construct based on interactionist and process based perspectives and a practical framework for studying context in action which the reader can use in their own work

Arsenic Research and Global Sustainability Prosun Bhattacharya,Marie Vahter,Jerker Jarsjö,Jurate Kumpiene,Arslan Ahmad,Charlotte Sparrenbom,Gunnar Jacks,Marinus Eric Donselaar,Jochen Bundschuh,Ravi Naidu,2016-06-08 The Congress Arsenic in the Environment offers an international multi and interdisciplinary discussion platform for research and innovation aimed towards a holistic solution to the problem posed by the environmental toxin arsenic with considerable societal impact The congress has focused on cutting edge and breakthrough research in physical chemical toxicological medical agricultural and other specific issues on arsenic across a broader environmental realm The Congress Arsenic in the Environment was first organized in Mexico City As2006 followed by As2008 in Valencia Spain As2010 in Tainan Taiwan As2012 in Cairns Australia and As2014 in Buenos Aires Argentina The 6th International Congress As2016 was held June 19 23 2016 in Stockholm Sweden and was entitled Arsenic Research and Global Sustainability The Congress addressed the broader context of arsenic research along the following themes Theme 1 Arsenic in Environmental Matrices and Interactions Air Water Soil and Biological Matrices Theme 2 Arsenic in Food Chain Theme 3 Arsenic and Health Theme 4 Clean Water Technology for Control of Arsenic Theme 5 Societal issues Policy Studies Mitigation and Management Long term exposure to low to medium levels of arsenic via contaminated food and drinking water can have a serious impact on human health and globally more

than 100 million people are at risk Since the end of the 20th century arsenic in drinking water mainly groundwater has emerged as a global health concern In the past decade the presence of arsenic in plant foods especially rice has gained increasing attention In the Nordic countries in particular the use of water soluble inorganic arsenic chemicals e g chromated copper arsenate CCA as wood preservatives and the mining of sulfidic ores have been flagged as health concern The issue has been accentuated by discoveries of naturally occurring arsenic in groundwater primarily in the private wells in parts of the Fennoscandian Shield and in sedimentary formations with potentially detrimental effects on public health Sweden has been at the forefront of research on the health effects of arsenic technological solutions for arsenic removal and sustainable mitigation measures for developing countries Hosting this Congress in Sweden was also relevant because historically Sweden has been one of the leading producer of As_2O_3 and its emission from the smelting industries in northern Sweden and has successfully implemented actions to reduce the industrial emissions of arsenic as well as minimizing the use of materials and products containing arsenic in since 1977 The Congress has gathered professionals involved in different segments of interdisciplinary research in an open forum and strengthened relations between academia industry research laboratories government agencies and the private sector to share an optimal atmosphere for exchange of knowledge discoveries and discussions about the problem of arsenic in the environment and catalyze the knowledge generation and innovations at a policy context to achieve the goals for post 2015 Sustainable Development

Decentring Health Policy Mark Bevir, Justin Waring, 2017-07-28 Taking a decentred approach to the analysis of health policy means being attentive to the historical contingencies and circumstances within which reforms are located the influence of dominant or elite narratives in the shaping of policy the local traditions and customary practices through which policies are mobilised and the way local actors contest negotiate and co construct policy This book offers a unique analysis of the changing landscape of healthcare reform in Britain as an example of decentralized reforms across the developed world The collection is framed by the recognition that healthcare reform has resulted in variegated and decentralized forms of governance The chapters look at distinct aspects of reform within the British NHS to bring to light the influence of local histories traditions coalitions and values in the remaking of a national healthcare system Each chapter focuses on a different aspects of reform and in others developing cross national and comparative analysis However each offers a unique contribution and analysis of contemporary theories of healthcare governance This book will be of key interest to scholars students and practitioners in healthcare health and social policy political science and public management and governance

Re-sizing Psychology in Public Policy and the Private Imagination Mark Furlong, 2016-09-07 This book interrogates the current reputation of Psychology both as an industry and as part of the academy It disputes Psychology's claim to be a science questions its claims to effectiveness and examines relationships with other disciplines and fields Just as Psychology's role in the design of addictive gaming machines has been underplayed so too has the conservative aspect of its regulation of normality and pathology The discipline of Psychology

affects our understanding of identity and subjectivity to position the self as amoral and disconnected This book questions this assumption and more generally the received status of Psychology Educating from the heart. Alejandro

Rodríguez,2018-04-12 **The Routledge Companion to the Professions and Professionalism** Mike Dent,Swethaa S. Ballakrishnen,Jean-Louis Denis,Tracey Adams,2016-07-01 The Routledge Companion to the Professions and Professionalism is a state of the art reference work which maps out the current developments and debates around the sociology of the professions and how they relate to management and organizations Supported by an international contributor team specializing in the disciplines of organizational studies and sociology the collection provides extensive coverage of this field of research It brings together the core concepts and issues and has chapters on all the key aspects of professions in both the public and private sectors including issues of governance and regulation The volume closes with a set of international case studies which provide valuable practical insights into the subject This Companion will be an indispensable reference source for students scholars and educators within the social sciences especially within management organizational studies and sociology It will also be highly relevant for those working and studying in the area of professional education **How to Implement Evidence-Based Healthcare** Trisha Greenhalgh,2017-06-26 British Medical Association Book Award Winner President s Award of the Year 2018 From the author of the bestselling introduction to evidence based medicine this brand new title makes sense of the complex and confusing landscape of implementation science the role of research impact and how to avoid research waste How to Implement Evidence Based Healthcare clearly and succinctly demystifies the implementation process and explains how to successfully apply evidence based healthcare to practice in order to ensure safe and effective practice Written in an engaging and practical style it includes frameworks tools and techniques for successful implementation and behavioural change as well as in depth coverage and analysis of key themes and topics with a focus on Groups and teams Organisations Patients Technology Policy Networks and systems How to Implement Evidence Based Healthcare is essential reading for students clinicians and researchers focused on evidence based medicine and healthcare implementation science applied healthcare research and those working in public health public policy and management

The Oxford Handbook of Management Ideas Andrew Sturdy,Stefan Heusinkveld,Trish Reay,David Strang,2019-03-28 Management ideas and their associated applications have become a prevalent feature of our working lives While their focus is familiar such as efficiency motivation and improvement they range from specific notions such as activity based costing to broad movements like corporate social responsibility This Handbook brings together some of the latest research from leading international scholars on how management ideas are produced promoted and adapted and their effects on business and working practices and society at large Rather than focusing on specific management ideas this volume explores their key socio political contexts and channels of dissemination and is organized around four core overlapping themes The first section sets out the research field in general in terms of both an overall system and of different perspectives and research methods

The second section explores the role of different actors and channels of diffusion including the consumers and producers of management ideas and new media as well as traditional players in the management ideas field such as consultancies and business schools. The third section focuses on specific features or dynamics of the management ideas system such as their adoption, evolution, institutionalisation and resurgence, while in the final section critical and new perspectives on management ideas are examined, highlighting specific socio-political contexts and the possibility of alternative ideas and forms of critique. With a broad range of perspectives represented, this Handbook provides a comprehensive, authoritative and enduring resource for those studying management innovation and organizational change as well as for those working in the management ideas industry.

Organizational Development in Public Administration Maurizio Decastri, Stefano Battini, Filomena Buonocore, Francesca Gagliarducci, 2020-08-26. Cultural, economic and political trends are changing the way public administrations are organized, and this book examines the new challenges managers face with the need for a shift from a traditional bureaucratic model to a competency-based approach to organizational design and management in the areas of recruitment, training, career development and assessment. Through the analysis of an experimental project launched jointly by the Italian National School for Administration (SNA) and the Prime Minister's Office, this book showcases how a competency-based system can be a key tool in reforming HR in the public sector with significant effects on the organization and management of public administration.

Analysing Health Care Organizations Ewan Ferlie, 2016-03-02. *Analysing Health Care Organizations* seeks to link the world of health policy and management with the academic field of organization studies in a novel and additive way. It outlines the main developments in UK health care management apparent over the last thirty years and explores how they might be re-seen with the application of some important organizational theories and perspectives. This book draws out contemporary and enduring themes from current literature on health care organization and considers them from a range of theoretical perspectives. Drawing on robust areas of research and some key academics who contribute to work in this field, it is a book relevant both to experts in the field and to those seeking to develop an understanding of health care organization from a theoretical perspective. *Analysing Health Care Organizations* provides a state-of-the-art introduction, foundation for subsequent works that will extend its content, providing a broad introductory overview of this theoretical terrain and setting the scene for further research.

The Projectification of the Public Sector Damian Hodgson, Mats Fred, Simon Bailey, Patrik Hall, 2019-03-06. In recent decades we have witnessed an increasing use of projects and similar temporary modes of organising in the public sector of nations in Europe and around the world. While for some this is a welcome development which unlocks entrepreneurial zeal and renders public services more flexible and accountable, others argue that this seeks to depoliticise policy initiatives, rendering them increasingly technocratic and that the project organisations formed in this process offer fragmented and unsustainable short-term solutions to long-term problems. This volume sets out to address public sector projectification by drawing together research from a range of

academic fields to develop a critical and theoretically informed understanding of the causes nature and consequences of the projectification of the public sector This book includes 13 chapters and is organised into three parts The first part centres on the politics of projectification specifically the role of projects in de politicisation often accomplished by rendering the political technical The chapters in the second part all relate to the reframing of the relationship between the centre and periphery or between policy making and implementation and the role of temporality in reshaping this relation The third and final part brings a focus upon the tools techniques and agents through which public sector projectification is assembled constructed and performed

Implementing Evidence-Based Practice in Healthcare Gill Harvey, Alison Kitson, 2015-03-24 The successful implementation of evidence into practice is dependent on aligning the available evidence to the particular context through the active ingredient of facilitation Designed to support the widely recognised PARIHS framework which works as a guide to plan action and evaluate the implementation of evidence into practice this book provides a very practical how to guide for facilitating the whole process This text discusses undertaking an initial diagnosis of the context and reaching a consensus on the evidence to be implemented how to link the research evidence with clinical and patients experience and local information in the form of audit data or patient and staff feedback the range of diagnostic consensus building and stakeholder consultation methods that can be helpful a description of facilitator roles and facilitation methods tools and techniques some of theories that underpin the PARIHS framework and how these have been integrated to inform a revised version of PARIHS Including internationally sourced case study examples to illustrate how the facilitation role and facilitation skills have been applied in a range of different health care settings this is the ideal text for those interested in leading or facilitating evidence based implementation projects from the planning stage through to evaluation

The Enigmatic Realm of **Making Wicked Problems Governable Making Wicked Problems Governable**: Unleashing the Language is Inner Magic

In a fast-paced digital era where connections and knowledge intertwine, the enigmatic realm of language reveals its inherent magic. Its capacity to stir emotions, ignite contemplation, and catalyze profound transformations is nothing in short supply of extraordinary. Within the captivating pages of **Making Wicked Problems Governable Making Wicked Problems Governable** a literary masterpiece penned by a renowned author, readers attempt a transformative journey, unlocking the secrets and untapped potential embedded within each word. In this evaluation, we shall explore the book's core themes, assess its distinct writing style, and delve into its lasting effect on the hearts and minds of those who partake in its reading experience.

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