

7SSMM601 Management Accounting

Lecture 1: Introduction to the course and basic management accounting techniques

THE ROLES OF MANAGEMENT ACCOUNTING

- *Accounting is "the process of identifying, measuring and communicating economic information to permit informed judgements and decisions by users of the information"*
- Financial accounting is concerned with the provision of information to parties outside the organisation
- Management accounting is concerned with the provision of information to people within the organisation
- *Managers need accounting information "to help them make better decisions and improve the efficiency and effectiveness of existing operations"*

ACCOUNTING AND DECISION-MAKING

- Historically, the Management Accountant produced information for
 - Inventory valuation and external profit reporting
 - Helping managers make better decisions
 - Helping planning and control, performance measurement and continuous improvement
- Performance measurement is not limited to accounting
 - Customer satisfaction
 - Quality (TQM)
 - Time-based measures of efficiency and effectiveness such as 'cycle time'
 - Innovation and continuous improvement

Cost classifications

- ✓ Fixed cost vs. variable cost
- ✓ Direct vs. indirect cost

Cost behaviour (fixed/variable)

- ✓ Break-even point
- ✓ Cost-volume-profit analysis

Cost assignment (direct/indirect)

- ✓ Absorption costing
- ✓ Two-stage allocation

Managerial Accounting Lecture Notes

Daniela Niemeyer



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