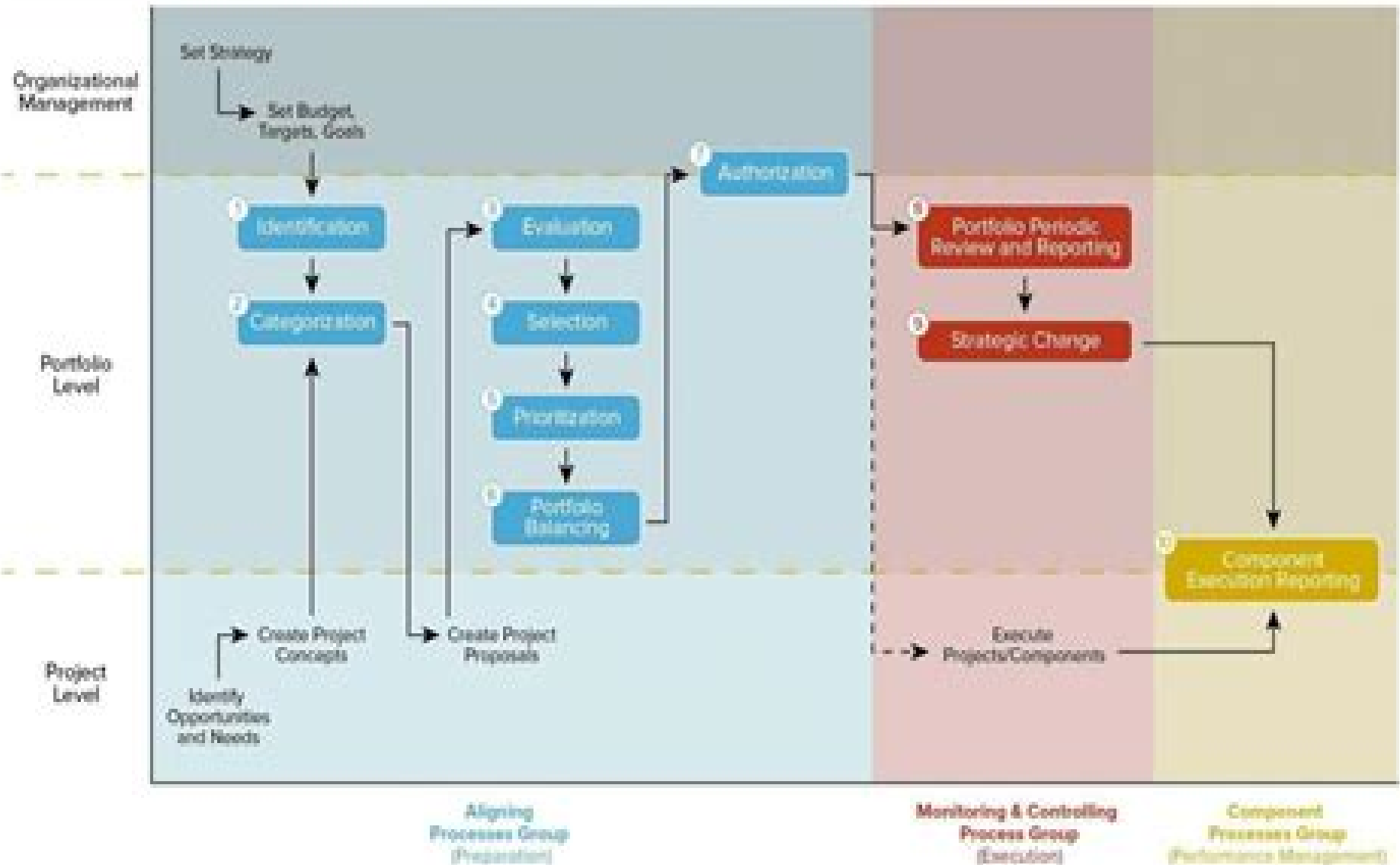


Project Portfolio Management



It Project Portfolio Management

Dennis Lock, Reinhard Wagner



It Project Portfolio Management:

Project Portfolio Management Tools and Techniques Parviz F. Rad, Ginger Levin, 2006 Does your organization want to achieve success in prioritizing projects systematically deliberately and logically Project Portfolio Management Tools and Techniques is written to demonstrate how to elevate your organization s project management thinking to the level beyond managing individual projects in a standalone fashion This book is for those executives and other project professional who strive to have a formalized system of authorizing the right projects and abandoning the wrong projects who desire to spend resources in the most efficient manner and who want to have an actionable strategic plan for improving organizational project management sophistication Project Portfolio Management Tools and Techniques deals with the full spectrum of project portfolio management PPM functions from selecting projects through formalized portfolio management processes to facilitating the successful execution of projects through creating a formalized project friendly environment This book will aid you in the implement of a PPM system assist in gaining the necessary commitment from executive management and provide guidelines for the modification of operational practices Get ahead of the game by seeing a comprehensive project portfolio model that can help you establish yours successfully [IT Project Portfolio Management](#) Stephen S. Bonham, 2005-01-01 This groundbreaking book introduces you to a comprehensive approach to implementing Project Portfolio Management PPM to support and prioritize IT projects in both large and small companies The first book to show you how to manage the portfolio of all IT based projects in an organization this unique resource details how a portfolio of projects can be aligned with the ever changing marketplace via a central strategy maximized for overall return on investment and balanced for risk across an organization Written by a highly regarded industry professional with over 15 years of experience the book is packed with real world case studies and insightful personal experiences from the author s career *Project Portfolio Management* EPMC, Inc., 2009-10-12 Written by ten successful project portfolio managers from companies including AAA Boeing Franklin Templeton Johnson Johnson Safeway and the UK Government this easy to follow guide takes you through the project portfolio management process It s based on what actually works giving you a clear road map and the tools needed to determine the optimal mix and sequencing of projects in order to meet your organization s goals The book begins by explaining basic PPM principles and why PPM is more critical than ever for business success This introduction is followed by a story tracking the experiences of a manager new to PPM as he discovers the issues that all of us face in trying to get traction with our PPM initiatives In answering the questions our story raises the book then details each step of the PPM process using cases and examples drawn from the authors first hand experience to help you address such key questions as Which projects should our organization invest in How can we optimize our organization s capacity How well are we executing the PPM process Can our organization absorb all the changes that our PPM plan requires Are we achieving all the expected benefits The authors are all members of the Enterprise Portfolio Management Council a group of senior portfolio

management executives dedicated to helping organizations develop their own portfolio management capabilities Now you can benefit from their collective wisdom and experience and duplicate their successful results within your own organization

Project Portfolio Management Harvey A. Levine,2010-09-29 Project Portfolio Management PPM goes beyond the typical project management approach to offer a set of proven business practices that can help executives program managers and project managers bring projects into alignment with the strategies resources and executive oversight of the overall enterprise Step by step this book shows how to take a project from the inception of a vision to the realization of benefits to the organization Project Portfolio Management draws on project management expert Harvey A Levine s years of research and distills the knowledge and best practices from dozens of leaders in the field to show how to select and implement the projects that will garner the best results Throughout this important resource Levine tackles the many challenges associated with PPM including Ranking value and benefits Determining the size of the portfolio pipeline Assessing the impact of uncertainty on projects and portfolios Understanding the benefit and risk relationship Establishing a portfolio governance capability Managing the portfolio to maximize benefits Implementing PPM

Advanced Project Portfolio Management and the PMO Gerald I. Kendall,Steven C. Rollins,2003-04-15 Advanced Project Portfolio Management is a comprehensive book which presents a roadmap for the achievement of high value enterprise strategies and superior project management results It provides methods for best project selection faster completion optimal project portfolio management and how to explicitly measure the PMO for rapidly increasing project ROI

Implementing Project Portfolio Management Dr. Panos Chatzipanos,Dr. Te Wu,2018-10-18 Implementing Project Portfolio Management addresses the how tos of portfolio management It is designed for three primary audience groups Business Executives Portfolio Leaders and Practitioners and Portfolio Thinkers The authors provide insights on how to apply the performance management domains covered in the standard that are in practice today by introducing tools and templates into their discussion Far reaching in its impact on portfolio management practitioners thinkers stakeholders and the wider project management community this guide envisions the continued transformation of portfolio management with the changing needs of organizations and advances in technology

Effectiveness in Project Portfolio Management Peerasit Patanakul,Audrey Curtis,Brian Koppel,2013-05-01 Join project management researcher practitioners from Pennsylvania State University and the Stevens Institute of Technology as they go inside five different organizations from across the business spectrum in search of the answers These dramatically different organizations which ranged from financial services and telecommunications to technology and government based R D all shared one thing the reliance upon effective project portfolio management for their success In this landmark study researchers were granted unprecedented access to reams of internal project documentation and hours of one on one time with key personnel from C Suite and project management executives to front line staff This enabled the team to assemble the inside story of how project portfolios were actually managed in each of these organizations and identify what worked and

what didn't Using this understanding and a comprehensive literature review as a foundation they created an empirically grounded definition of project portfolio management effectiveness that can be applied to organizations of all kinds They were then able to identify the five critical process organizational and human factors that impact project portfolio management effectiveness and propose common sense criteria for accurately measuring it

Business Driven Project Portfolio Management Mark Price Perry, Mark Perry, 2011-03-15 Business Driven Project Portfolio Management covers the top 10 risks that threaten project portfolio management success and offers practical alternatives to help ensure achievement of desired results Written from a business perspective it contains the executive insights management strategy tactics processes and architecture needed for the successful implementation ongoing management and continual improvement of project portfolio management PPM in any organization Key Features Presents actionable tools techniques and solutions to the top 10 PPM risks and execution difficulties that most organizations and program management offices PMOs face Includes real case examples that organizations and PMOs of all shapes and sizes seeking to effectively management project portfolios will find beneficial Shares insightful and practical advice from executives of leading PPM providers coupled with the wisdom of highly experienced operational executives who manage PMOs use PPM applications and are responsible for PPM success WAV offers downloadable PPM related episodes of The PMO Podcast an executive overview presentation of the book's content solutions to end of chapter questions for professors and 100 practical tips for implementing PPM within your organization available from the Web Added Value Download Resource Center at www.jrosspub.com

Project Portfolio Management S. Rajegopal, P. McGuin, J. Waller, 2007-03-19 Many companies and organizations are faced with a portfolio of projects that need to be managed effectively and successfully This new book by leading practitioners introduces a framework and range of tools to enable the project portfolio to be strategically managed

Project Portfolio Management, Second Edition Clive N. Enoch, 2019-02-13 The focus of this book is aimed at providing a mechanism to determine the individual and cumulative contribution of portfolio components to strategic objectives so that the right decisions can be made regarding those components Project portfolio management PFM is a critically important discipline which organizations must embrace in order to extract the maximum value from their project investments Essentially PFM can be defined as the translation of strategy and organizational objectives into projects programs and operations portfolio components the allocation of resources to portfolio components according to organizational priorities alignment of components to one or more organizational objectives and the management and control of these components in order to achieve organizational objectives and benefits The interest and contribution to the body of knowledge in project portfolio management has been growing significantly in recent years however a particular area of concern is the decision making during the management of the portfolio regarding which portfolio components to accelerate suspend or terminate Failing to determine how the individual and cumulative components of a portfolio contribute to an organization's strategic objectives leads to poorly informed decisions that negate the positive

effect that a sound understanding of project portfolio management could have in an organization

Improving Business Performance Ramani S, 2018-09-03 No organization is impervious to change. Rather, the survival and growth of an organization is dependent on how well it copes with change. Successful change initiatives consist of the integrated ecosystem of its portfolio programs and projects. These change initiatives become the delivery mechanisms for implementing the strategy of an organization. Improving Business Performance: A Project Portfolio Management Approach clarifies how the proper application of portfolio program and project management concepts can help commercial and non-profit organizations achieve their strategic objectives. Most organizations have been good at devising strategy but falter during its implementation. Executing strategy well to deliver superior business performance remains a key challenge which is addressed as the core theme of this book. The book portrays a top-down orientation as well as a bottom-up integration of change initiatives to facilitate alignment to strategy and accommodate mid-course changes. It takes into account existing global best management practices to bring forth an approach that is customizable and useful to organizations in any industry. Describing why portfolio management lies at the apex of change initiative management, the book explains how to design and fine-tune portfolios so they are in alignment with your organization's overall strategy and business needs. After reading this book, you will understand: How to design the project portfolio structure for your organization; How to integrate programs and projects within the portfolio more effectively; How to better manage interactions across diverse change initiatives; How to maintain focus while managing change to realize benefits. The book presents a case study that illustrates the application of project portfolio concepts in practical scenarios. It includes chapters dedicated to transition management, change management, benefits management, and the Enterprise Project Management Office. It also includes templates you can immediately put to use in your own portfolios, programs, and projects.

IT (Information Technology) Portfolio Management Step-by-Step Bryan Maizlish, Robert Handler, 2010-10-07 Praise for IT Portfolio Management Step by Step: Bryan Maizlish and Robert Handler bring their deep experience in IT value realization to one of the most absent of all IT management practices: portfolio management. They capture the essence of universally proven investment practices and apply them to the most difficult of challenges: returning high strategic and dollar payoffs from an enterprise's IT department. The reader will find many new and rewarding insights to making their IT investments finally return market-leading results. John C. Reece, Chairman and CEO, John C. Reece Associates LLC, Former deputy commissioner for modernization and CIO of the IRS. IT Portfolio Management describes in great detail the critical aspects, know-how, practical examples, key insights, and best practices to improve operational efficiency, corporate agility, and business competitiveness. It eloquently illustrates the methods of building and integrating a portfolio of IT investments to ensure the realization of maximum value and benefit and to fully leverage the value of all IT assets. Whether you are getting started or building on your initial success in IT portfolio management, this book will provide you information on how to build and implement an effective IT portfolio management.

strategy David Mitchell President and CEO webMethods Inc I found IT Portfolio Management very easy to read and it highlights many of the seminal aspects and best practices from financial portfolio management It is an important book for executive business and IT managers Michael J Montgomery President Montgomery Co IT Portfolio Management details a comprehensive framework and process showing how to align business and IT for superior value Maizlish and Handler have the depth of experience knowledge and insight needed to tackle the challenges and opportunities companies face in optimizing their IT investment portfolios This is an exceptionally important book for executive leadership and IT business managers especially those wanting to build a process managed enterprise Peter Fingar Executive Partner Greystone Group coauthor of The Real Time Enterprise and Business Process Management BPM The Third Wave A must read for the non IT manager who needs to understand the complexity and challenges of managing an IT portfolio The portfolio management techniques analysis tools and planning can be applied to any project or function Richard Max Maksimoski Senior Director R D The Scotts Company This book provides an excellent framework and real world based approach for implementing IT portfolio management It is a must read for every CIO staff considering how to strategically and operationally impact their company s bottom line Donavan R Hardenbrook New Product Development Professional Intel Corporation Project Portfolio Management Strategies for Effective Organizational Operations Romano, Luca, 2017-01-30 Continuous improvements in project portfolio management have allowed for optimized strategic planning and business process improvement This not only leads to more streamlined processes methods and technologies but it increases the overall productivity of companies Project Portfolio Management Strategies for Effective Organizational Operations is a key resource on the latest advances and research regarding strategic initiatives for portfolio and program management Highlighting multidisciplinary studies on value creation portfolio governance and communication and integrated circular models this publication is an ideal reference source for professionals researchers business managers consultants and university students in economics management and engineering *The Handbook of Project Portfolio Management* Dennis Lock, Reinhard Wagner, 2018-10-09 Managing large and complex organizations balancing the needs of business as usual new products and services and business change assuring risk across everything the business does these are all core requirements of modern business which are provided by the discipline of portfolio management The Handbook of Project Portfolio Management is the definitive publication that introduces and describes in detail project portfolio management in today s ever changing world The handbook contains the essential knowledge required for managing portfolios of business change with real life examples that are being used by today s organizations in various industries and environments The team of expert contributors includes many of the most experienced and highly regarded international writers and practitioners from the global project portfolio management industry selected to provide the reader with examples knowledge and the skills required to manage portfolios in any organization Dennis Lock and Reinhard Wagner s definitive reference on project portfolio management explains the

context and role of the discipline the practical processes tools and techniques required for managing portfolios successfully the capability required and how to develop it The text also covers the recognized standards as well as emerging issues such as sustainability and environment Collectively this is a must have guide from the leading commentators and practitioners on project portfolio management from across the world

It Project Portfolio Management the Ultimate Step-By-Step Guide Gerardus Blokdyk, 2018-10-25 What would be the goal or target for a IT Project Portfolio Management s improvement team Do IT Project Portfolio Management rules make a reasonable demand on a users capabilities How does IT Project Portfolio Management integrate with other business initiatives What are your current levels and trends in key measures or indicators of IT Project Portfolio Management product and process performance that are important to and directly serve your customers How do these results compare with the performance of your competitors and other organizations with similar offerings Why should you adopt a IT Project Portfolio Management framework This exclusive IT Project Portfolio Management self assessment will make you the established IT Project Portfolio Management domain authority by revealing just what you need to know to be fluent and ready for any IT Project Portfolio Management challenge How do I reduce the effort in the IT Project Portfolio Management work to be done to get problems solved How can I ensure that plans of action include every IT Project Portfolio Management task and that every IT Project Portfolio Management outcome is in place How will I save time investigating strategic and tactical options and ensuring IT Project Portfolio Management costs are low How can I deliver tailored IT Project Portfolio Management advice instantly with structured going forward plans There s no better guide through these mind expanding questions than acclaimed best selling author Gerard Blokdyk Blokdyk ensures all IT Project Portfolio Management essentials are covered from every angle the IT Project Portfolio Management self assessment shows succinctly and clearly that what needs to be clarified to organize the required activities and processes so that IT Project Portfolio Management outcomes are achieved Contains extensive criteria grounded in past and current successful projects and activities by experienced IT Project Portfolio Management practitioners Their mastery combined with the easy elegance of the self assessment provides its superior value to you in knowing how to ensure the outcome of any efforts in IT Project Portfolio Management are maximized with professional results Your purchase includes access details to the IT Project Portfolio Management self assessment dashboard download which gives you your dynamically prioritized projects ready tool and shows you exactly what to do next Your exclusive instant access details can be found in your book You will receive the following contents with New and Updated specific criteria The latest quick edition of the book in PDF The latest complete edition of the book in PDF which criteria correspond to the criteria in The Self Assessment Excel Dashboard and Example pre filled Self Assessment Excel Dashboard to get familiar with results generation plus an extra special resource that helps you with project managing INCLUDES LIFETIME SELF ASSESSMENT UPDATES Every self assessment comes with Lifetime Updates and Lifetime Free Updated Books Lifetime Updates is an industry first feature which allows you to receive verified

self assessment updates ensuring you always have the most accurate information at your fingertips

Project Portfolio Management Clive Enoch, 2015-07-20 Project portfolio management PfM is a critically important discipline which organizations must embrace in order to extract the maximum value from their project investments Essentially PfM can be defined as the translation of strategy and organizational objectives into projects programs and operations portfolio components the allocation of resources to portfolio components according to organizational priorities alignment of components to one or more organizational objectives and the management and control of these components in order to achieve organizational objectives and benefits The interest and contribution to the body of knowledge in project portfolio management has been growing significantly in recent years however a particular area of concern is the decision making during the management of the portfolio regarding which portfolio components to accelerate suspend or terminate Failing to determine how the individual and cumulative components of a portfolio contribute to an organization's strategic objectives leads to poorly informed decisions that negate the positive effect that a sound understanding of project portfolio management could have in an organization The focus of this book is aimed at providing a mechanism to determine the individual and cumulative contribution of portfolio components to strategic objectives so that the right decisions can be made regarding those components

Governance Arrangements for IT Project Portfolio Management Thorsten Frey, 2014-05-06 Due to the growing importance of IT based innovations contemporary firms face an excessive number of proposals for IT projects As typically only a fraction of these projects can be implemented with the given capacity IT project portfolio management as a relatively new discipline has received growing attention in research and practice in recent years Thorsten Frey demonstrates how companies are struggling to find the right balance between local autonomy and central overview about all projects in the organization In this context impacts of different contextual factors on the design of governance arrangements for IT project portfolio management are demonstrated Moreover consequences of the use of different organizational designs are analyzed The author presents insights from a qualitative empirical study as well as a simulative approach

Implementing Project Portfolio Management De Wu, Te Wu, Panos Chatzipanos, 2018 The Standard for Portfolio Management Fourth Edition is a major up date to the third edition There are three major changes 1 The new book is now a principle based standard in which the applicability has achieved greater universality 2 The breadth of the new standard is broader encompassing a portfolio life cycle aligning with complexity and system theories portfolio stakeholder management and portfolio value management 3 The depth has also been increased to include a section on capability and capacity a major rework on governance management and significant insights in value management and stakeholder management As a principle based standard the how of portfolio management is largely removed and thus even with a significant addition of concepts and practices the new standard is nearly 20 percent shorter in length than the previous edition This is a significant trade off To address the hows select members of the core team decided to work together to write this book Implementing

Project Portfolio Management A Companion Guide to the Standard for Portfolio Management **Strategic Project Portfolio Management** Simon Moore, 2009-11-02 Lead change through strategic alignment of project and process performance Practical and filled with expert advice Strategic Project Portfolio Management Enabling a Productive Organization presents a clear framework for your organization to complete impactful strategic projects Providing executive level guidance to build a powerful and efficient process from initial adoption to portfolio alignment this essential resource contains case studies from small to global multinational organizations arming you with the insights to ensure your strategic projects are given the resources they need to deliver business impact This important guide Shows executives how to align their projects and processes with their business strategy for compelling competitive advantage Provides cases from best in class organizations showing how they were able to achieve results by using processes outlined in the book Reveals how technology is the key to developing new collaborative platforms and innovative work management environments that have not been possible until now Defines a framework for assessing project portfolio management competence within your organization and driving momentum for compelling improvements Explores how to go beyond project portfolio management to a holistic work management system Strategic Project Portfolio Management Enabling a Productive Organization offers the practical recommendations guidance and real world insights you need to immediately begin driving better project management strategy **Project Portfolio Management in Construction Industry** Asma Khan Sean Burn, 2013-06-21 This Book argues about the portfolio management in construction projects Construction industry of a country is considered to be the key sector The growth of the other sectors of a country is solely dependent upon the construction industry Construction industry helps in the reduction of country dependence and provides them with the more basic need of population Therefore portfolio management in construction industry is an important factor There are certain problems faced by the contractors at the time of managing their portfolio This book illustrates in detail process of portfolio management that will help in the reduction of the problems faced by the contractors in the construction industry for managing their overall portfolio The author has later on done the extensive research and come out with the new techniques of managing portfolio in construction industry This book will conclude by highlighting the key processes of portfolio management that are applicable in the construction industry

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