JON F. WERGIN

# LEADERSHIP IN PLACE



How Academic Professionals Can Find Their Leadership Voice

Linda Kuk, James H. Banning, Marilyn J. Amey

Leadership in Place Jon F. Wergin, 2007 In this stimulating collection of stories ten academic leaders reflect from personal experience on leadership in place an emergent mode of leadership that brings people together in order to effect organizational change Originating from diverse sectors of the academy each of the book's contributors brings a fresh and deeply human perspective on academic leadership theories and their effective applications Leadership in Place calls for a shift in attitude about leaders and leadership It departs from the hierarchical view that academic leadership flows from a leadership position and instead embraces a more lateral view where leadership roles are available to everyone It calls for a rethinking of how our colleges and universities are led and organized by discussing the following Importance of strong academic communities in preserving the integrity of academic programs Empowerment of part time faculty by combining adaptive and transformative learning models Opportunities for benefits of and challenges in collaborative leadership Problems that can emerge in times of leadership transitions and possible solutions Concept of leadership as an attribute of the many rather than the few Advocating for academics to reengage and recommit to their institutions the book creates an agenda for what higher education must do to create conditions under which leadership in place is the norm rather than the Leadership and Followership in an Organizational Change Context Khan, Sajjad Nawaz, 2021-09-24 Often it exception seems that people place a spotlight on leaders and disregard the probability that the success of the organization lies somewhere in the followers However literature on followership is often overlooked and research on it ignored As organizations rapidly change it is essential to understand organizational change through simultaneous discussions of both leaders and followers and the roles they play in the ultimate success of the company Leadership and Followership in an Organizational Change Context is a pivotal reference source that establishes the concept and definitions of leadership and followership in the context of organizational change and discusses the leadership and followership styles that can contribute to organizational effectiveness While highlighting topics such as leadership style employee engagement and succession planning this book is ideally designed for managers executives directors upper level management business professionals academicians researchers industry professionals and students seeking current research on the types of changes that organizations are facing and how such changes can be managed **Enhancing Campus Capacity for Leadership** Adrianna Kezar, Jaime Lester, 2011-07-26 Enhancing Campus Capacity for Leadership contributes to the growing tradition of giving voice to grassroots leaders focusing on the largely untapped potential of faculty and staff on college campuses In an increasingly corporatized environment grassroots leadership can provide a balance to the prestige and revenue seeking impulses of traditional campus leaders create changes in the teaching and learning core build greater equity improve relationships among campus stakeholders and enhance the student experience This book documents the stories of grassroots leaders including their motivation and background the tactics and strategies that they use the obstacles that they overcome

and the ways that they navigate power and join with formal authority This investigation also highlights the fact that grassroots leaders particularly in more marginalized groups can face significant backlash The authors end with a discussion of the future of leadership on college campuses examining the possibilities for shared and collaborative forms of guidance Storying Leadership for Equity, Diversity, and Inclusion Ambika Gopal Raj, Socorro Orozco, 2024-09-17 This book positions the concept of Storying as integral to leadership in qualitative research drawing on a wide range of studies and perspectives by diverse minoritized leaders Presenting stories of leadership resistance diversity and cultural wealth these chapters highlight problems of practice from Latinx Black and BIPOC administrators special education teachers EOP community college students and parents including those undocumented Crucially the book showcases where leadership in place is exemplified through storying arguing that storying is more empowering in qualitative research since it acknowledges the identities and reflexivity of both the researcher and the researched This significant aspect of research methodology not only addresses cultural historicity but also fosters authentic representations of participant identities and lived experiences The chapters directly and innovatively address these power dynamics and show how they are re negotiated within spaces that are culturally relevant socially situated and historically constructed They demonstrate how through storying the limits of textual interpretations can be traversed This unique volume contributes to the growing literature on the largest minority group in the United States and is highly relevant to those with interests in educational leadership race and ethnicity research methods and qualitative research The Peak Performing Professor Susan Robison, 2013-09-03 Drawing on research from the fields of neuroscience faculty development work productivity positive psychology and resilience The Peak Performing Professor is filled with techniques strategies and practical tools for managing the complexities of academic life while maximizing professional potential This much needed resource reveals the four skill sets PACE that enhance peak performance and shows faculty step by step how to Power their work and lives with purpose and meaning Align all of their activities with that purpose Connect with mutually helpful colleagues and intimates Energize themselves to thrive in this interesting and engaging career To help develop these essential skills the book contains exercises that can help faculty hone their abilities to anchor their work roles and use of time in their most deeply held values to integrate their personal and professional lives into a seamless whole to experience more work life balance and ultimately to create a legacy of a life well lived Administrators will also find the book a useful tool for guiding their faculty to produce stay engaged and experience job satisfaction The first time I saw Susan present her Pyramid of Power model I knew I needed to learn more This book provides both the ideas and the practical advice that can help faculty and faculty developers make our lives more effective and more livable L Dee Fink author of Creating Significant Learning Experiences An amazing book essential reading for every faculty member The integration of sound scholarship and practical advice is extraordinary This book will power faculty workshops and faculty lives Barbara Walvoord professor emerita University of Notre Dame author of

Effective Grading Positioning Student Affairs for Sustainable Change Linda Kuk, James H. Banning, Marilyn J. Amey, 2023-07-03 At a time of increasing student diversity concern about security demand for greater accountability and of economic difficulty what does the future hold for higher education and how can student affairs organizations adapt to the increasing and changing demands How can university leaders position existing resources to effectively address these and other emerging challenges with a sense of opportunity rather than dread How can organizations be redesigned to sustain change while achieving excellence As student affairs organizations have grown and become increasingly complex in order to meet new demands they have often emphasized the expansion of their missions to the detriment of focusing on understanding their roles in relationship to other units to reviewing their cultures and structures and to considering how they can improve their effectiveness as organizations This book provides the tools for organizational analysis and sustainability Intended for practitioners graduate students interns and student affairs leaders this book presents the key ideas and concepts from business oriented organizational behavior and change theories and demonstrates how they can be useful in and be applied to student affairs practice and in particular how readers can use these theories to sustain change and enhance their organization s ability to adapt to complex emerging challenges At the same time it holds to values and perspectives that support the human dimension of organizational life Recognizing the complexity of today s organizations and the value of viewing them from multiple perspectives this book follows the emerging practice of providing three general epistemological perspectives the Positivist Social Constructionist and Postmodernist for analyzing often paradoxical organizational structures environments and behavior The book explores the environmental context of student affairs and how the organization interacts with both the internal and external environments examines the human dimension of organizations through a review of individual attributes human need and motivation social comparison theory and organizational learning theory presents the dimensions of structure and design theory and discusses why student affairs organizations need to think differently about how they organize their resources considers the context and process of organizational change and the dynamics of decision making power conflict and communication addresses the role of assessment and evaluation and new forms of leadership Each chapter opens with a case study and closes with a set of reflective questions The authors have all served as practitioners within student affairs and now teach and advise graduate students and future leaders in the field

The New Leadership Challenge Sheila C. Grossman, Theresa M. Valiga, 2020-10-02 What is leadership How do you develop your leadership abilities How is leadership different from management How does leadership contribute to professional and personal success improve patient care and affect the future of nursing An easy to read interactive approach helps you to identify the characteristics of leaders and followers and illustrates not only how but also when to use the qualities associated with each to achieve professional and personal success Excellent book for nurse leadership This should be mandatory reading for all nurses John P Online Reviewer

The Essential Department Chair Jeffrey L. Buller, 2012-01-24

THE ESSENTIAL DEPARTMENT CHAIR This second edition of the informative and influential The Essential Department Chair offers academic chairs and department heads the information they need to excel in their roles This book is about the how of academic administration for instance how do you cultivate a potential donor for much needed departmental resources How do you persuade your department members to work together more harmoniously How do you keep the people who report to you motivated and capable of seeing the big picture Thoroughly revised updated and expanded this classic resource covers a broad spectrum of timely topics and is now truly more than a guide it s a much needed desk reference that tells you everything you need to know to be a department chair The Essential Department Chair contains information on topics such as essentials of creating a strategic plan developing and overseeing a budget key elements of fundraising preparing for the role of chair meeting the challenges of mentoring to increase productivity and creating a more collegial atmosphere The book also explores the chair's role in the search process shows how to conduct a successful interview and what to do when it's time to let someone go And the author includes suggestions for the best practices to adopt when doing an evaluation or assessment The Essential Department Chair Second Edition contains a wealth of new realistic case studies to equip leaders in this pivotal position to excel in departmental and institutional life Storying a Reflexive Praxis for Pedagogy Ambika Gopal Raj, Sharon H. Ulanoff, 2022-08-30 This volume conceptualizes and distinguishes storying from narrative and storytelling to establish itself as a method It theorizes that storying pertains to ones identity to the unique positions of who one is how they came to be and why they came to be Raj 2019 Building upon foundational work from Freire Greene and Clandinin Connelly this book elucidates storying through a new concept emotional truth a deeply personal and authentic experience that builds a tangible connection from teller to listener Such an involved conception of Storying could have the potential to anchor storying as research methodology and as valid pedagogical practice Further the chapters in this book establish storying as a concept method and as pedagogical practice The SAGE Handbook for Research in Education Clifton F. Conrad, Ronald C. Serlin, 2011-06-10 This handbook provides an up to date advanced analysis of all relevant issues involved in educational research The expert contributors represent diverse fields within and outside education as well as quantitative qualitative and mixed method approaches to research Spirituality across Disciplines: Research and Practice: Marian de Souza, Jane Bone, Jacqueline Watson, 2016-06-29 This book collects multiple disciplinary voices which explore current research and perspectives to discuss how spirituality is understood interpreted and applied in a range of contexts It addresses spirituality in combination with such topics as Christian mysticism childhood and adolescent education midwifery and sustainability It links spirituality to a variety of disciplines including cognitive neuroscience sociology and psychology Finally it discusses the application of spirituality within the context of social work teaching health care and occupational therapy A final chapter provides an analytical discussion of the different voices that appear in the book and offers a holistic description of spirituality which has the potential to bring some unity to the meaning expression and practice of spirituality

across a variety of disciplines as well as across cultural religious and secular worldviews A strength of the book is that each chapter is characterized by a fearless confronting of oppositional perspectives and use of the latest research in addressing them The book takes the difficult topic of spirituality into almost every nook and cranny of personal and professional life There is a persistent grasping of the contentiousness of the topic together with addressing counter positions and utilizing updated research across a range of fields in doing this The opening and closing chapters serve as book ends that keep the whole volume together Terence Lovat The University of Newcastle Australia The interdisciplinary nature of the work is by far the strongest aspect of this volume It has the potential to contribute to a dialogue between different professions and disciplines This prospective publication promises to promote a more holistic approach to the study of spirituality This volume takes into consideration a wide variety of issues The way the editors have structured the sequence of chapters contributes to facilitate any possible dialogue between the different areas Adrian Mario Gellel University of Malta Malta Higher Education as a Field of Study Sydney Freeman, Linda Serra Hagedorn, Lester Goodchild, Dianne Wright, 2023-07-03 Winner of the 2015 Auburn Authors AwardsWhere is higher education as a field of study going in this century How will higher education program leaders design and sustain their degree programs vitality in the face of perennial challenges from inside and outside the academy While in 1979 the Council for the Advancement of Standards in Higher Education CAS defined standards for student affairs master s level preparation and while 2010 saw the adoption of guidelines for higher education administration and leadership preparation programs at the master's degree level there still are however no guidelines that address higher education leadership doctoral programs despite increasing demands for assessment and evaluation This book suggests that higher education administration doctoral degree guidelines are a critical next step in advancing their program quality and continuity It offers a review of the field s history the condition of its higher education programs developments from the student affairs specialization and its guidelines and a multi chapter dialogue on the benefits or disadvantages of having guidelines At a time of urgency to prepare the next generation of higher education faculty and leaders this book sets out the parameters for the debate about what the guidelines should cover to ensure the appropriate and effective preparation of students It also offers a useful framework for enriching the knowledge of deans chairs program coordinators and faculty who are engaged in program design assessment and revision It will also be of interest to policymakers the personnel of accrediting agencies and not least graduate students within higher education preparation programs All the contributors to this volume have the exemplary expertise leadership experience and a close association with higher education guidelines and standards and have extensively contributed to the literature on higher education

University Partnerships for Academic Programs and Professional Development Patrick Blessinger, Barbara Cozza, 2016-08-22 This volume examines the diverse ways in which universities and colleges around the world are partnering and collaborating with other institutions to fulfil their missions and visions

Political and Civic Leadership Richard A.

Couto, 2010-09-14 This work within The SAGE Reference Series on Leadership provides undergraduate students with an authoritative reference resource on political and civic leadership This 2 volume set focuses on the 100 most important topics issues guestion and debates specific to politics and civic society Entries provide students with more detailed information and depth of discussion than typically found in an encyclopedia entry while avoiding much of the jargon detail and density one might find in a journal article or a research handbook chapter Key Features Includes entries written by a global panel of renowned experts Offers broad coverage of important of the moment topics related to political and civic leadership including explorations of the personalities and environments of political leaders leadership roles in governance and allegiance citizen activists and civic engagement political campaigning urban politics and leadership public management ethics in politics policy development and implementation executive management of public opinion political speechmaking and the bully pulpit congressional leadership crisis management and more Considers the history of political and civic leadership with examples from the lives of pivotal figures as well as the institutional settings and processes that lead to both opportunities and constraints unique to the political realm Provides students with more depth than usual encyclopedic entries while avoiding the jargon detail and density of more advanced works Features an approachable and clear writing style with appeal to undergraduate researchers and offers a list of further readings after each entry as well as a detailed index and an online version of the work to maximize accessibility for today s students Connecting Learning Across the Institution Pamela L. Eddy, 2014-03-25 Most research on learning tends to occur in silos based on stakeholder perspective This volume seeks to break down these silos and draw together scholars who research learning from different perspectives to highlight commonalities in learning for students faculty and institutions When we understand how learning is experienced across the institution we can develop strategies that help support enhance and reinforce learning for all Exploring what it means to bridge learning across the institution this volume provides a roadmap to improve learning for all Both scholarly and practical it advances the knowledge about the ways we investigate and study learning across and for various groups of learners It also Collects thinking about learning in its various formats in one location Provides a platform for synthesis Outlines key questions for thinking more deeply about learning on campus Instead of thinking of learning as discrete depending on the stakeholder group this volume highlights the commonalities across all types of learners Biennial Review of Health Care Management Grant T. Savage, Myron D. Fottler, 2009-08-07 Features reviews of health care management linking concerns about health care workforce management with health care organization management issues This book focuses on health care workforce management issues including allied health professionals nurses and physicians and on health care organization management issues **Success on the Tenure Track** Cathy Ann Trower, 2012-08-15 Satisfaction ratings from tenure track faculty at 200 institutions across the country reveal best practices and the key elements of workplace success Landing a tenure track position is no easy task Achieving tenure is even more difficult Under what policies and practices do faculty find

greater clarity about tenure and experience higher levels of job satisfaction And what makes an institution a great place to work In 2005 2006 the Collaborative on Academic Careers in Higher Education COACHE at the Harvard Graduate School of Education surveyed more than 15 000 tenure track faculty at 200 participating institutions to assess their job satisfaction The survey was designed around five key themes for faculty satisfaction tenure clarity work life balance support for research collegiality and leadership Success on the Tenure Track positions the survey data in the context of actual colleges and universities and real faculty and administrators who talk about what works and why Best practices at the highest rated institutions in the survey Auburn Ohio State North Carolina State Illinois at Urbana Champaign Iowa Kansas and North Carolina at Pembroke give administrators practical proven advice on how to increase their employee satisfaction Additional chapters discuss faculty demographics trends in employment practices what leaders can do to create and sustain a great workplace for faculty and what the future might hold for tenure An actively engaged faculty is crucial for American higher education to retain its global competitiveness Cathy Ann Trower's analysis provides colleges and universities a considerable inside advantage to get on the right track toward a happy productive workforce The Sustainability of Higher Education in an Era of Post-Massification Deane E. Neubauer, Ka Ho Mok, Jin Jiang, 2017-11-22 This volume examines the sustainability of higher education massification throughout the Asia Pacific region The massification of higher education has swept across the region over the past three decades in complex and astounding ways in some cases The book inquires after the many faces that higher education massification is taking in varied country settings and seeks to identify the more important implications that follow It discusses massification and its sustainability within the region s complex contexts and addresses the issues of implications challenges and limitations Paying particular attention to implications on resources employment and social mobility institutional identity programs funding and teacher education the book explores the capacity of countries to stay on the course they have chosen and the implications this may have for the continued identification of resources to do so the choice to focus more particularly and importantly on the considerable range of innovations and variations and the ability to recognize and develop them in meaningful ways **Higher Education Response to** Exponential Societal Shifts Freeman, Jerrid P., Keller, Cari L., Cambiano, Renee L., 2020-06-26 Based on a structure developed centuries ago higher education systems are being challenged to alter their landscape and culture With a rapidly changing knowledge base job market and societal and community needs it is imperative that higher education systems remain adaptive and responsive However critical changes must still occur within the higher education system in order to accommodate these new societal needs Higher Education Response to Exponential Societal Shifts is a critical scholarly publication that provides cutting edge research on the facilitation of professional growth and commitment to lifelong learning and empowers leaders to be change agents who creatively solve leadership challenges The book promotes the development of leaders who are committed to service fairness equity and cross disciplinary collaboration in diverse communities and the

global venue and prepares them with the vital knowledge and skills needed to become effective leaders in today s complex world Featuring a wide range of topics such as faculty development accreditation and higher education this book is ideal for teachers deans chancellors provosts academicians administrators policymakers curriculum designers researchers and students *Contemporary Approaches to Dissertation Development and Research Methods* Storey, Valerie A.,Hesbol, Kristina A.,2016-06-16 Uncovering the best methods for conducting and writing about research is vital to members of the academic community especially to those just beginning their careers In this regard graduate and post graduate degree programs are crucial in ensuring that future academic and professional progress will continue Contemporary Approaches to Dissertation Development and Research Methods is a pivotal reference source that focuses on current models used for doctoral dissertations and how these techniques impact future research and knowledge in various scholarly fields Featuring innovative perspectives on the design and function of doctoral programs this book is ideally designed for practitioners researchers and academicians

Leadership In Place How Academic Professionals Can Find Their Leadership Voice: Bestsellers in 2023 The year 2023 has witnessed a remarkable surge in literary brilliance, with numerous engrossing novels enthralling the hearts of readers worldwide. Lets delve into the realm of bestselling books, exploring the fascinating narratives that have enthralled audiences this year. The Must-Read: Colleen Hoovers "It Ends with Us" This touching tale of love, loss, and resilience has gripped readers with its raw and emotional exploration of domestic abuse. Hoover expertly weaves a story of hope and healing, reminding us that even in the darkest of times, the human spirit can succeed. Uncover the Best: Taylor Jenkins Reids "The Seven Husbands of Evelyn Hugo" This captivating historical fiction novel unravels the life of Evelyn Hugo, a Hollywood icon who defies expectations and societal norms to pursue her dreams. Reids captivating storytelling and compelling characters transport readers to a bygone era, immersing them in a world of glamour, ambition, and self-discovery. Leadership In Place How Academic Professionals Can Find Their Leadership Voice: Delia Owens "Where the Crawdads Sing" This captivating coming-of-age story follows Kya Clark, a young woman who grows up alone in the marshes of North Carolina. Owens spins a tale of resilience, survival, and the transformative power of nature, entrancing readers with its evocative prose and mesmerizing setting. These top-selling novels represent just a fraction of the literary treasures that have emerged in 2023. Whether you seek tales of romance, adventure, or personal growth, the world of literature offers an abundance of compelling stories waiting to be discovered. The novel begins with Richard Papen, a bright but troubled young man, arriving at Hampden College. Richard is immediately drawn to the group of students who call themselves the Classics Club. The club is led by Henry Winter, a brilliant and charismatic young man. Henry is obsessed with Greek mythology and philosophy, and he quickly draws Richard into his world. The other members of the Classics Club are equally as fascinating. Bunny Corcoran is a wealthy and spoiled young man who is always looking for a good time. Charles Tavis is a quiet and reserved young man who is deeply in love with Henry. Camilla Macaulay is a beautiful and intelligent young woman who is drawn to the power and danger of the Classics Club. The students are all deeply in love with Morrow, and they are willing to do anything to please him. Morrow is a complex and mysterious figure, and he seems to be manipulating the students for his own purposes. As the students become more involved with Morrow, they begin to commit increasingly dangerous acts. The Secret History is a brilliant and gripping novel that will keep you guessing until the very end. The novel is a cautionary tale about the dangers of obsession and the power of evil.

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