

LEADING

THE TRANSFORMATION

Applying Agile and DevOps
Principles at Scale



Leading The Transformation Applying Agile And Devops Principles At Scale

Brian Hobbs, Yvan Petit



Leading The Transformation Applying Agile And Devops Principles At Scale:

Leading the Transformation Gary Gruver,Tommy Mouser,2015 Software is becoming more and more important across a broad range of industries yet most technology executives struggle to deliver software improvements their businesses require Leading edge companies like Amazon and Google are applying DevOps and Agile principles to deliver large software projects faster than anyone thought possible But most executives don t understand how to transform their current legacy systems and processes to scale these principles across their organizations Leading the Transformation is an executive guide providing a clear framework for improving development and delivery Instead of the traditional Agile and DevOps approaches that focus on improving the effectiveness of teams this book targets the coordination of work across teams in large organizations an improvement that executives are uniquely positioned to lead Provided by publisher

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Agile Approaches on Large Projects in Large Organizations Brian Hobbs,Yvan Petit,2017-07-25 Creativity and productivity rapid adaptation to change value for the customer these are just some of the advantages of implementing agile practices in project work However agile practices have been most widely and successfully undertaken in the context of small colocated teams working on small software projects known as the agile sweet spot In this monograph Brian Hobbs and Yvan Petit explore the use and impact of agile outside of the agile sweet spot Through a case study and survey questionnaire they uncover research questions that have remained largely unexamined in the literature on

the project level as well as on the organizational level namely What challenges are encountered when applying agile approaches to large multi team software projects and what practices have been developed to alleviate these challenges How does the context of large complex organizations affect the adaptation and adoption of agile approaches and vice versa An illuminating study of this emerging field Agile Approaches on Large Projects in Large Organizations opens the door to further investigation on the future role of project managers the use of scaling frameworks at the program and portfolio levels and the effects of DevOps one of the recent trends in agile software development

The Agile Guide to Business Analysis and Planning Howard Podeswa, 2021-04-05 How Product Owners and Business Analysts can maximize the value delivered to stakeholders by integrating BA competencies with agile methodologies This book will become a staple reference that both product owners and business analysis practitioners should have by their side From the Foreword by Alain Arseneault former IIBA Acting President CEO This book is well organized in bite sized chunks and structured for ready access to the essential concepts terms and practices that can help any agile team be more successful Karl Wiegers The Agile Guide to Business Analysis and Planning provides practical guidance for eliminating unnecessary errors and delays in agile product development through effective planning backlog refinement and acceptance criteria specification with hard to find advice on how and when to analyze the context for complex changes within an agile approach including when to use Journey Maps Value Stream Mapping Personas Story Maps BPMN Use Cases and other UML models Renowned author and consultant Howard Podeswa teaches best practices drawn from agile and agile adjacent frameworks including ATDD BDD DevOps CI CD Kanban Scrum SAFe XP Lean Thinking Lean Startup Circumstance Based Market Segmentation and theories of disruptive innovation He offers a comprehensive agile roadmap for analyzing customer needs and planning product development including discussion of legacy business analysis tools that still offer immense value to agile teams Using a running case study Podeswa walks through the full agile product lifecycle from visioning through release and continuous value delivery You learn how to carry out agile analysis and planning responsibilities more effectively using tools such as Kano analysis minimum viable products MVPs minimum marketable features MMFs story maps product roadmaps customer journey mapping value stream mapping spikes and the definition of ready DoR Podeswa presents each technique in context what you need to know and when to apply each tool Read this book to Master principles frameworks concepts and practices of agile analysis and planning in order to maximize value delivery throughout the product s lifecycle Explore planning and analysis for short term long term and scaled agile initiatives using MVPs and data informed learning to test hypotheses and find high value features Split features into MMFs and small stories that deliver significant value and enable quick wins Refine estimate and specify features stories and their acceptance criteria following ATDD BDD guidance Address the unique analysis and planning challenges of scaled agile organizations Implement 13 practices for optimizing enterprise agility Supported by 175 tools techniques examples diagrams templates checklists and other job aids this book is a complete toolkit for every

practitioner Whatever your role you ll find indispensable guidance on agile planning and analysis responsibilities so you can help your organization respond more nimbly to a fast changing environment Register your book for convenient access to downloads updates and or corrections as they become available See inside book for details [DevOps for the Modern Enterprise](#) Mirco Hering,2018-04-03 Many organizations are facing the uphill battle of modernizing their legacy IT infrastructure Most have evolved over the years by taking lessons from traditional or legacy manufacturing creating a production process that puts the emphasis on the process instead of the people performing the tasks allowing the organization to treat people like resources to try to achieve high quality outcomes But those practices and ideas are failing modern IT where collaboration and creativeness are required to achieve high performing high quality success Mirco Hering a thought leader in managing IT within legacy organizations lays out a roadmap to success for IT managers showing them how to create the right ecosystem how to empower people to bring their best to work every day and how to put the right technology in the driver s seat to propel their organization to success But just having the right methods and tools will not magically transform an organization the cultural change that is the hardest is also the most impactful Using principles from Agile Lean and DevOps as well as first hand examples from the enterprise world Hering addresses the different challenges that legacy organizations face as they transform into modern IT departments *Mastering Salesforce DevOps* Andrew Davis,2019-10-29 This practical guide brings DevOps principles to Salesforce development It fits together two major movements within the IT world the movement to Software Platform as a Service SaaS PaaS and the DevOps movement While SaaS and PaaS allow companies to invest in their core competencies rather than maintain their own infrastructure the goal of DevOps is to optimize the process of delivering software innovation and value The release of Salesforce DX in late 2017 unlocks the possibility of a true DevOps workflow on Salesforce But DevOps is new to the Salesforce world and there is not a widespread understanding of its goals and methods and so adoption of Salesforce DX is still in the early stages Mastering Salesforce DevOps explains how to build a powerful and comprehensive DevOps workflow for Salesforce allowing you to finally deploy the world s most innovative platform using the world s most effective and efficient techniques It addresses the need for a comprehensive guide to DevOps for Salesforce allowing teams to bring proven practices from the IT world to resolve the hardest problems facing Salesforce developers today What You Will Learn Improve company performance and software delivery performance using Salesforce DX Translate DevOps concepts into the unique language and practices of Salesforce Understand why and how you can implement Salesforce DX to achieve greater productivity and innovation Enable continuous delivery on Salesforce Build packages and architect code so it can be deployed easily Allow admins to participate in what has traditionally been a developer workflow Know the techniques for reducing the stress and risk of deployment Apply the full range of automated tests that can be used on Salesforce Who This Book Is for Salesforce developers release managers and those managing Salesforce development teams who need a guide to DevOps and DevOps specialists who need

to apply familiar concepts to Salesforce **The DevOps Handbook** Gene Kim,Jez Humble,Patrick Debois,John Willis,2016-10-06 Increase profitability elevate work culture and exceed productivity goals through DevOps practices More than ever the effective management of technology is critical for business competitiveness For decades technology leaders have struggled to balance agility reliability and security The consequences of failure have never been greater whether it s the healthcare gov debacle cardholder data breaches or missing the boat with Big Data in the cloud And yet high performers using DevOps principles such as Google Amazon Facebook Etsy and Netflix are routinely and reliably deploying code into production hundreds or even thousands of times per day Following in the footsteps of The Phoenix Project The DevOps Handbook shows leaders how to replicate these incredible outcomes by showing how to integrate Product Management Development QA IT Operations and Information Security to elevate your company and win in the marketplace **The Routledge Companion to Managing Digital Outsourcing** Erik Beulen,Pieter Ribbers,2020-07-27 This unique comprehensive collection presents the latest multi disciplinary research in strategic digital outsourcing and digital business strategy providing a management decision making framework for successful long term relationships and collaboration based on trust and governance Part I Innovation in Business Models and Digital Outsourcing takes an internal company perspective on strategic digital outsourcing and the importance of trust in outsourcing relationships Part II Inter organizational Relations and Transfer explores topics underpinning service recipients and service suppliers relationships including governance knowledge transfer and legal aspects Part III From On site to Cloud discusses the challenges presented by moving to a cloud environment including risks and controls Part IV Developments to Come explores emerging technologies and their impact on digital outsourcing such as blockchain and the Internet of Things In a fiercely competitive market companies must transform their business models and embrace new approaches This Companion provides a comprehensive management overview of strategic digital outsourcing and is an invaluable resource for researchers and advanced students in business and strategic information management as well as a timely resource for systems professionals *Industrial DevOps* Dr. Suzette Johnson,Robin Yeman,2023-10-10 The benefits of adopting agile ways of working are well understood in the digital world But those in cyber physical systems combining software hardware and firmware think it is risky But with today s speed of change maybe the risk is in not changing Industrial DevOps Build Better Systems Faster shows readers how applying Agile and DevOps ways of working into cyber physical systems presents the opportunity to reap huge rewards including increased adaptability shorter delivery schedules reduced development cost increased quality and higher transparency into delivery This book shows you how to couple the results of Agile and DevOps implementation in development with Lean and Agile in manufacturing Through a successful application of 9 key principles Industrial DevOps provides the foundational success patterns for the development of cyber physical systems in the digital age The benefits that have been obtained across industries can be transferred to the cyber physical domain and they have the potential to provide an even greater impact in

the delivery of products Management 4.0 Alfred Oswald, Wolfram Müller, 2018-03-26 *Management 4.0 Handbook for Agile Practices Release 2* Management 4.0 Patrick Balve, Frank Edelkraut, Jens Köhler, Helge F. R. Nuhn, Steve Raue, Norbert Schaffitzel, Marcel Schwarzenberger, Hubertus Tuczec, 2019-03-24 Who should read this Book This book is written for anyone who is interested in agility or needs to be agile It is for those who seek deeper knowledge about what keeps the agile world together You can read it from the perspective of a top manager or decision maker who feels the urge to be more agile But you can also take the book and just follow it from the perspective of a user What do you get A systemic picture of agility to enable you to analyse your system your team your department your company or your business network and identify fields of agile application and the specific need for agility The ingredients of an Agile Mindset this allows you to transform your organization and develop an agile culture for your organization The theoretical foundation of agile principles so that you can really understand and assess the value of all the expert ideas for you and your organization You will get the necessary skills to tailor organization specific agile frameworks without losing essential ingredients Input for your own reflections you will be capable of innovating agility and be ahead of the main stream *Achieving DevOps* Dave Harrison, Knox Lively, 2019-05-22 Ben is stuck A development lead with a strong vision for how the intersection of development and operations at his office can be improved he can't help but feel overwhelmed and discouraged by common problems such as slow turnaround time rushed and ineffective handover documentation mounting technical debt and a lagging QA process What steps should Ben take to build the momentum needed to create positive changes within his company In this unique business novel by Dave Harrison and Knox Lively two DevOps professionals with years of diverse experience in the industry you follow Ben as he solves work frustrations in order to adopt Agile DevOps and microservices architectures for his organization *Achieving DevOps* addresses the Now what moment many DevOps professionals face on their journey The story provides you with the knowledge you need to navigate the internal political waters build management support show measurable results and bring DevOps successfully into your organization Come away with practical lessons and timeless business concepts You'll know how to effect change in a company from the bottom up gain support and instill a pattern of progressively building on success Experience Ben's progress vicariously in *Achieving DevOps* and bridge the gap between inspiration and the implementation of your own DevOps practices Who This Book Is For Those serving as change agents who are working to influence and move their organizations toward a DevOps approach to software development and deployment those working to effect change from the bottom up such as development leads QA leads project managers and individual developers and IT directors CTOs and others at the top of an organization who are being asked to lend their support toward DevOps implementation efforts *Recent Trends and Advances in Artificial Intelligence* Fausto P. Garcia, Akhtar Jamil, Alaa Ali Hameed, Alessandro Ortis, Isaac Segovia Ramirez, 2024-11-21 This book presents a curated selection of papers from the International Conference on Advanced Engineering Technology and Applications ICAETA24 hosted by the University of Catania Italy in March 2024 The conference

is co organized by Istinye University Turkey The book delves into the forefront of technological advancements spotlighting the latest trends and applications of artificial intelligence across diverse domains and addressing real world challenges with transformative solutions Readers will gain insights into state of the art models and methodologies particularly focusing on their applications on benchmark datasets The discussions and presentations within this volume are organized around four pivotal tracks Artificial Intelligence and Machine Learning Big Data and Cloud Computing Internet of Things and Sensor Technology and Applications of Artificial Intelligence Each track offers a deep dive into its respective domain exploring the profound impact of technological innovations on various industries and sectors

Project Risk Management Kurt J. Engemann, Rory V. O'Connor, 2021-03-08 Managing risk is essential for every organization However significant opportunities may be lost by concentrating on the negative aspects of risk without bearing in mind the positive attributes The objective of Project Risk Management Managing Software Development Risk is to provide a distinct approach to a broad range of risks and rewards associated with the design development implementation and deployment of software systems The traditional perspective of software development risk is to view risk as a negative characteristic associated with the impact of potential threats The perspective of this book is to explore a more discerning view of software development risks including the positive aspects of risk associated with potential beneficial opportunities A balanced approach requires that software project managers approach negative risks with a view to reduce the likelihood and impact on a software project and approach positive risks with a view to increase the likelihood of exploiting opportunities Project Risk Management Managing Software Development Risk explores software development risk both from a technological and business perspective Issues regarding strategies for software development are discussed and topics including risks related to technical performance outsourcing cybersecurity scheduling quality costs opportunities and competition are presented Bringing together concepts across the broad spectrum of software engineering with a project management perspective this volume represents both a professional and scholarly perspective on the topic

Terraform: Up & Running Yevgeniy Brikman, 2019-09-06 Terraform has become a key player in the DevOps world for defining launching and managing infrastructure as code IaC across a variety of cloud and virtualization platforms including AWS Google Cloud Azure and more This hands on second edition expanded and thoroughly updated for Terraform version 0 12 and beyond shows you the fastest way to get up and running Gruntwork cofounder Yevgeniy Jim Brikman walks you through code examples that demonstrate Terraform s simple declarative programming language for deploying and managing infrastructure with a few commands Veteran sysadmins DevOps engineers and novice developers will quickly go from Terraform basics to running a full stack that can support a massive amount of traffic and a large team of developers Explore changes from Terraform 0 9 through 0 12 including backends workspaces and first class expressions Learn how to write production grade Terraform modules Dive into manual and automated testing for Terraform code Compare Terraform to Chef Puppet Ansible CloudFormation and Salt Stack Deploy

server clusters load balancers and databases Use Terraform to manage the state of your infrastructure Create reusable infrastructure with Terraform modules Use advanced Terraform syntax to achieve zero downtime deployment *Terraform: Up and Running* Yevgeniy Brikman, 2017-03-13 Terraform has emerged as a key player in the DevOps world for defining launching and managing infrastructure as code IAC across a variety of cloud and virtualization platforms including AWS Google Cloud and Azure This hands on book is the fastest way to get up and running with Terraform Gruntwork co founder Yevgeniy Jim Brikman walks you through dozens of code examples that demonstrate how to use Terraform s simple declarative programming language to deploy and manage infrastructure with just a few commands Whether you re a novice developer aspiring DevOps engineer or veteran sysadmin this book will take you from Terraform basics to running a full tech stack capable of supporting a massive amount of traffic and a large team of developers Compare Terraform to other IAC tools such as Chef Puppet Ansible and Salt Stack Use Terraform to deploy server clusters load balancers and databases Learn how Terraform manages the state of your infrastructure and how it impacts file layout isolation and locking Create reusable infrastructure with Terraform modules Try out advanced Terraform syntax to implement loops if statements and zero downtime deployment Use Terraform as a team including best practices for writing testing and versioning Terraform code

Ecic 2017 - 9th European Conference on Intellectual Capital Ilídio Tomás Lopes, Rogério Serrasqueiro, 2017-03-20 These proceedings represent the work of researchers participating in the 9th European Conference on Intellectual Capital ECIC 2017 which is being hosted this year by the Instituto Universit rio de Lisboa ISCTE IUL on 6 7 April 2017 ECIC is a recognised event on the international research conferences calendar and provides a valuable platform for individuals to present their research findings display their work in progress and discuss conceptual and empirical advances in the area of Intellectual Capital It provides an important opportunity for researchers and practitioners to come together to share their experiences of researching in this varied and expanding field The conference this year will be opened with a keynote presentation by Dr Jos Maria Viedma Mart from U P C Polytechnic University of Catalonia in Barcelona Spain and Prof Maria Do Rosario Cabrita from Universidade Nova de Lisboa Portugal who will together be talking about The Practice of Intellectual Capital in the Fourth Industrial Revolution The second day of the conference will be opened by Dr Gregorio Mart n de Castro from Complutense University of Madrid Spain who will address the topic Intellectual Capital Linking Theory and Practice With an initial submission of 98 abstracts after the double blind peer review process there are 42 academic Research papers 2 PhD Research 1 Masters Research and 1 Work in Progress papers published in these Conference Proceedings These papers represent truly global research in the field with contributions from Australia Colombia Croatia Egypt Finland France Greece Iran Italy Kazakhstan Latvia Lithuania Poland Portugal Romania Russia South Africa Spain The Netherlands Turkey United Arab Emirates UK and USA **Start and Scaling Devops in the Enterprise** Gary Gruver, 2016-12 DevOps is a fundamental shift in how leading edge companies are starting to manage their software and IT

work Businesses need to move more quickly than ever before and large software organizations are applying these DevOps principles to develop new software faster than anyone previously thought possible DevOps started in small organizations and in large organizations that had or created architectures that enabled small teams to independently develop qualify and deploy code The impact on productivity is so dramatic that larger organizations with tightly coupled architectures are realizing they either need to embrace DevOps or be left behind The biggest challenge is that they can't just empower small teams to work independently because their legacy architectures require coordinating the development qualification and deployment of code across hundreds of people They need a DevOps approach that not only addresses their unique challenges but also helps them reach an organization wide agreement on where to start and how to scale DevOps That is where Starting and Scaling DevOps in the Enterprise comes in Starting and Scaling DevOps in the Enterprise is a quick easy to read guide that helps structure those improvements by providing a framework that large organizations can use to understand DevOps principles in the context of their current development processes and gain alignment across the organization for successful implementations The book illustrates how to analyze your current development and delivery processes to ensure you gain positive momentum by implementing the DevOps practices that will have the greatest immediate impact on the productivity of your organization with the goal of achieving continuous improvement over time

Advances in Information Systems Development Emilio Insfran, Fernando González, Silvia Abrahão, Marta Fernández, Chris Barry, Michael Lang, Henry Linger, Christoph Schneider, 2022-04-07 This volume features a collection of papers on emerging concepts significant insights novel approaches and ideas in information systems development ISD It examines and investigates up and coming trends in ISD in general emphasizing the continuous collaboration between developers and operators to optimize the software delivery time The book gathers selected papers from the 29th International Conference on Information Systems Development held at Universitat Politècnica de València Spain September 8-10 2021 The theme of ISD2021 was Crossing Boundaries between Development and Operations DevOps in Information Systems The revised and extended papers focus on the influences among information systems organizational structures processes and people from its conception to its operation They examine methodological issues and ways in which the IS designers developers and operators are transforming organisations and society through information systems

This book delves into Leading The Transformation Applying Agile And Devops Principles At Scale. Leading The Transformation Applying Agile And Devops Principles At Scale is an essential topic that needs to be grasped by everyone, from students and scholars to the general public. The book will furnish comprehensive and in-depth insights into Leading The Transformation Applying Agile And Devops Principles At Scale, encompassing both the fundamentals and more intricate discussions.

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- The book is crafted in an easy-to-understand language and is complemented by engaging illustrations. It is highly recommended for anyone seeking to gain a comprehensive understanding of Leading The Transformation Applying Agile And Devops Principles At Scale.

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