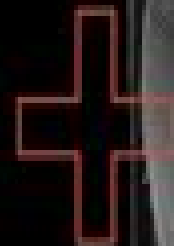


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improve the performance of large scale projects Applying the concepts of complexity theory can complement conventional project management approaches and enable us to adapt to the unrelenting change that we ignore at our own peril Managing Complex Projects A New Model offers an innovative way of looking at projects and treating them as complex adaptive systems Applying the principles of complexity thinking will enable project managers and leadership teams to manage large scale initiatives successfully Explore how complexity thinking can be used to find new creative ways to think about and manage projects Diagnose complexity on a wide range of projects from small independent short projects to highly complex longer projects Understand and manage the complexity of the business problem opportunity solution and other dimensions that come into play when managing large scale efforts Use the Project Complexity Model to determine the most effective approach to managing all aspects of a project based on the level of complexity involved **Adaptive Project Management** Andy Silber, 2017-02-25 Adaptive Project Management when there s too much uncertainty for standard waterfall project management and too much complexity for agile project management The tools taught in this book will help you manage risk and uncertainty communicate effectively with your stakeholders and successfully lead projects even when success means failing fast The author has over 20 years experience developing medical devices industrial equipment and consumer electronics and has seen that the difference between success and failure is often having a project management paradigm that fits the problem being solved This book is designed for project managers individual contributors and executives who have found too many projects go off the rails because uncertainty and complexity were poorly managed Healthcare Financial Management , 2007 Some issues accompanied by supplements PM Network , 1999 **New Scientist and Science Journal** , 2009 **New Scientist** , 2009 **Dancing in the Kaleidoscope** Lynn Crawford, Project Management Institute, 2013 Complex projects like kaleidoscopes are multifaceted They are characterized by emergence and interconnectedness cannot be isolated from their environment and are highly subject to the influence and reactions of people with different agendas values and responses Such projects need good leadership from people who are self aware collaborative comfortable with ambiguity able to think systemically and take a kaleidoscopic view while acknowledging the validity and value of different perspectives This paper introduces a variety of tools and approaches that can be used to provide understanding of the many facets and perspectives of complex projects and help leaders and teams know what to do when they don t know what to do It begins with a brief review of what is meant by complexity in projects and the challenges it represents It then looks at projects as complex adaptive systems The paper provides approaches to understanding complexity in projects and identifies the dimensions of complexity The goals and methods matrix and the Cynefin framework including its five contexts are detailed The paper summarizes the approaches to understanding complexity in projects and identifies the dimensions of complexity The seven different perspectives to enhance the understanding of projects are given The paper also overviews emergent leadership and complexity leadership theory and introduces how to engage stakeholders

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