



LEAN-AGILE ACCEPTANCE TEST-DRIVEN DEVELOPMENT

Better Software Through Collaboration

*Net*Objectives

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KEN PUGH

Lean Agile Acceptance Test Driven Development Ken Pugh

David Scott Bernstein



Lean Agile Acceptance Test Driven Development Ken Pugh:

Lean-Agile Acceptance Test-Driven-Development Ken Pugh,2010-12-22 Within the framework of Acceptance Test Driven Development ATDD customers developers and testers collaborate to create acceptance tests that thoroughly describe how software should work from the customer s viewpoint By tightening the links between customers and agile teams ATDD can significantly improve both software quality and developer productivity This is the first start to finish real world guide to ATDD for every agile project participant Leading agile consultant Ken Pugh begins with a dialogue among a customer developer and tester explaining the what why where when and how of ATDD and illuminating the experience of participating in it Next Pugh presents a practical complete reference to each facet of ATDD from creating simple tests to evaluating their results He concludes with five diverse case studies each identifying a realistic set of problems and challenges with proven solutions Coverage includes How to develop software with fully testable requirements How to simplify and componentize tests and use them to identify missing logic How to test user interfaces service implementations and other tricky elements of a software system How to identify requirements that are best handled outside software How to present test results evaluate them and use them to assess a project s overall progress How to build acceptance tests that are mutually beneficial for development organizations and customers How to scale ATDD to large projects *Test-Driven Infrastructure with Chef* Stephen Nelson-Smith,2013-10-11 Since Test Driven Infrastructure with Chef first appeared in mid 2011 infrastructure testing has begun to flourish in the web ops world In this revised and expanded edition author Stephen Nelson Smith brings you up to date on this rapidly evolving discipline including the philosophy driving it and a growing array of tools You ll get a hands on introduction to the Chef framework and a recommended toolchain and workflow for developing your own test driven production infrastructure Several exercises and examples throughout the book help you gain experience with Chef and the entire infrastructure testing ecosystem Learn how this test first approach provides increased security code quality and peace of mind Explore the underpinning philosophy that infrastructure can and should be treated as code Become familiar with the MASCOT approach to test driven infrastructure Understand the basics of test driven and behavior driven development for managing change Dive into Chef fundamentals by building an infrastructure with real examples Discover how Chef works with tools such as Virtualbox and Vagrant Get a deeper understanding of Chef by learning Ruby language basics Learn the tools and workflow necessary to conduct unit integration and acceptance tests **Essential Skills for the Agile Developer** Alan Shalloway,2012 Agile has become today s dominant software development paradigm but Agile methods remain difficult to measure and improve Essential Skills for the Agile Developer fills this gap from the bottom up teaching proven techniques for assessing and optimizing both individual and team Agile practices Written by four principals of Net Objectives one of the world s leading Agile training and consulting firms this book reflects unsurpassed experience helping organizations transition to Agile It focuses on the specific actions and insights that can deliver the greatest design

and programming improvements with the least investment The authors reveal key factors associated with successful Agile projects and offer practical ways to measure them Through actual examples they address principles attitudes habits technical practices and design considerations and above all show how to bring all these together to deliver higher value software Using the authors techniques managers and teams can optimize the whole the whole organization and the whole product across its entire lifecycle Essential Skills for the Agile Developer shows how to Program by intention Separate use from construction Consider testability before writing code Avoid over and under design Succeed with Acceptance Test Driven Development ATDD Minimize complexity and rework Use encapsulation more effectively and systematically Know when and how to use inheritance Prepare for change more successfully Perform continuous integration more successfully Master powerful best practices for design and refactoring

Lean-agile Acceptance Test Driven Development : Better Software Through Collaboration Kenneth Pugh,2011

Beyond Legacy Code David Scott Bernstein,2015-07-24 We re losing tens of billions of dollars a year on broken software and great new ideas such as agile development and Scrum don t always pay off But there s hope The nine software development practices in Beyond Legacy Code are designed to solve the problems facing our industry Discover why these practices work not just how they work and dramatically increase the quality and maintainability of any software project These nine practices could save the software industry Beyond Legacy Code is filled with practical hands on advice and a common sense exploration of why technical practices such as refactoring and test first development are critical to building maintainable software Discover how to avoid the pitfalls teams encounter when adopting these practices and how to dramatically reduce the risk associated with building software realizing significant savings in both the short and long term With a deeper understanding of the principles behind the practices you ll build software that s easier and less costly to maintain and extend By adopting these nine key technical practices you ll learn to say what why and for whom before how build in small batches integrate continuously collaborate create CLEAN code write the test first specify behaviors with tests implement the design last and refactor legacy code Software developers will find hands on pragmatic advice for writing higher quality more maintainable and bug free code Managers IPSers and product owners will gain deeper insight into vital processes By moving beyond the old fashioned procedural thinking of the Industrial Revolution and working together to embrace standards and practices that will advance software development we can turn the legacy code crisis into a true Information Revolution

The Agilist's Guidebook - a reference for agile transformation CHANDAN LAL PATARY,2019-01-24 The Agilist s Guidebook A Reference for Organizational Agile Transformation this workbook is for all Agilist who choose to enable organizational agile transformation Competitive pressure and fundamental changes will remain the hallmark of the business environment Thus the need for new and upgraded skills will continue Lifelong learning is not simply an educational concept it is a business necessity This workbook has emphasized pragmatic challenges we come across during agile transformation and how we can fortify ourselves to surmount all these challenges This workbook consists of five

distinct areas like Organizational coaching the overall mindset of the team members Leadership capability Building a high performance team Organization development Structure and Culture These five pillars are five elements of the Panch Bhoota Model If these five elements are not purified or malfunction we become ill As an organization is not a machine it is an organism leaders have to take care of these five elements by learning about them and strengthening these elements so that the organization does not get affected by a foreign threat much like a virus or a bacteria The political economic social technological legal environment can threaten an organizations survival When the organization is stable in these five elements it can cope with any challenge thrown by the external environment This workbook will feature some of the challenges and approaches in handling these areas This workbook will guide the reader to evaluate their present skills and take action wherever improvement is desired The author has highlighted many Mindmaps checklist thought provoking questions for the readers to reflect on and take action and has emphasized many case studies in this book to make the book practical for the reader The author had shared many theoretical concepts for the reader to do further research in and enhance learning in those areas This workbook is a compendium means it is a compilation of concise but detailed information about a specific subject in this case Organizational Agile transformation

Lean-Agile Software Development Alan Shalloway, Guy Beaver, James R. Trott, 2009-10-22 Agile techniques have demonstrated immense potential for developing more effective higher quality software However scaling these techniques to the enterprise presents many challenges The solution is to integrate the principles and practices of Lean Software Development with Agile s ideology and methods By doing so software organizations leverage Lean s powerful capabilities for optimizing the whole and managing complex enterprise projects A combined Lean Agile approach can dramatically improve both developer productivity and the software s business value In this book three expert Lean software consultants draw from their unparalleled experience to gather all the insights knowledge and new skills you need to succeed with Lean Agile development Lean Agile Software Development shows how to extend Scrum processes with an Enterprise view based on Lean principles The authors present crucial technical insight into emergent design and demonstrate how to apply it to make iterative development more effective They also identify several common development anti patterns that can work against your goals and they offer actionable proven alternatives Lean Agile Software Development shows how to Transition to Lean Software Development quickly and successfully Manage the initiation of product enhancements Help project managers work together to manage product portfolios more effectively Manage dependencies across the software development organization and with its partners and colleagues Integrate development and QA roles to improve quality and eliminate waste Determine best practices for different software development teams The book s companion Web site www.netobjectives.com lasd provides updates links to related materials and support for discussions of the book s content

Web Engineering Alessandro Bozzon, Philippe Cudré-Mauroux, Cesare Pautasso, 2016-05-24 This book constitutes the refereed proceedings of the 16th International Conference on Web

Engineering ICWE 2016 held in Lugano Switzerland in June 2016 The 19 full research papers 13 short papers 3 vision papers 11 demonstrations 5 posters 6 PhD Symposium and 4 tutorials presented were carefully reviewed and selected from 120 submissions The 16th edition of ICWE accepted contributions related to different research areas revolving around Web engineering including Web application modelling and engineering Human computation and crowdsourcing Web applications composition and mashups SocialWeb applications SemanticWeb and for the first time also the Web of Things

Agile Project Management with Kanban Eric Brechner, 2015 With Kanban every minute you spend on a software project can add value for customers One book can help you achieve this goal Agile Project Management with Kanban Author Eric Brechner pioneered Kanban within the Xbox engineering team at Microsoft Now he shows you exactly how to make it work for your team Think of this book as 28 Kanban in a box

SAFe 4.5 Reference Guide Dean Leffingwell, 2018-05-04 The Must have Reference Guide for SAFe Professionals There are a lot of methods of scale out there but the Scaled Agile Framework is the one lighting up the world Steve Elliot Founder CEO AgileCraft Since beginning our Lean Agile journey with SAFe Vantiv has focused its strategic efforts and its execution We have improved the predictability of product delivery while maintaining high quality and have become even more responsive to customers resulting in higher customer satisfaction And just as important employee engagement went up over the past year Dave Kent Enterprise Agile Coach Vantiv Fully updated to include the new innovations in SAFe 4 5 the SAFe 4 5 Reference Guide is ideal for anyone serious about learning and implementing the world s leading framework for enterprise agility Inside you ll find complete coverage of the scaledagileframework com knowledge base the website that thousands of the world s largest brands turn to for building better software and systems SAFe was developed from real world field experience and provides proven success patterns for implementing Lean Agile software and systems development at enterprise scale This book provides comprehensive guidance for work at the enterprise Portfolio Large Solution Program and Team levels including the various roles activities and artifacts that constitute the Framework Education Training Key to Success The practice of SAFe is spreading rapidly throughout the world The majority of Fortune 100 companies have certified SAFe professionals and consultants as do an increasing percentage of the Global 2000 Case study results visit scaledagileframework com case studies typically include 30 75% faster time to market 25 75% increase in productivity 20 50% improvements in quality 10 50% increased employee engagement Successful implementations may vary in context but share a common attribute a workforce well trained and educated in SAFe practices This book along with authorized training and certification will help you understand how to maximize the value of your role within a SAFe organization The result is greater alignment and visibility improved performance throughout the enterprise and ultimately better outcomes for the business

Developer Testing Alexander Tarlinder, 2016-09-07 How do successful agile teams deliver bug free maintainable software iteration after iteration The answer is By seamlessly combining development and testing On such teams the developers write testable code that enables

them to verify it using various types of automated tests This approach keeps regressions at bay and prevents testing crunches which otherwise may occur near the end of an iteration from ever happening Writing testable code however is often difficult because it requires knowledge and skills that cut across multiple disciplines In Developer Testing leading test expert and mentor Alexander Tarlinder presents concise focused guidance for making new and legacy code far more testable Tarlinder helps you answer questions like When have I tested this enough How many tests do I need to write What should my tests verify You ll learn how to design for testability and utilize techniques like refactoring dependency breaking unit testing data driven testing and test driven development to achieve the highest possible confidence in your software Through practical examples in Java C Groovy and Ruby you ll discover what works and what doesn t You can quickly begin using Tarlinder s technology agnostic insights with most languages and toolsets while not getting buried in specialist details The author helps you adapt your current programming style for testability make a testing mindset second nature improve your code and enrich your day to day experience as a software professional With this guide you will Understand the discipline and vocabulary of testing from the developer s standpoint Base developer tests on well established testing techniques and best practices Recognize code constructs that impact testability Effectively name organize and execute unit tests Master the essentials of classic and mockist style TDD Leverage test doubles with or without mocking frameworks Capture the benefits of programming by contract even without runtime support for contracts Take control of dependencies between classes components layers and tiers Handle combinatorial explosions of test cases or scenarios requiring many similar tests Manage code duplication when it can t be eliminated Actively maintain and improve your test suites Perform more advanced tests at the integration system and end to end levels Develop an understanding for how the organizational context influences quality assurance Establish well balanced and effective testing strategies suitable for agile teams

Agile Developer Skills

Christoph Mathis, Andreas Wintersteiger, 2011-07-15 Viele Unternehmen und Teams haben ihren Entwicklungsprozess umgestellt und agile Softwareentwicklung eingeführt Begleitend zum Prozess müssen aber auch Fähigkeiten und Praktiken erlernt werden um den Herausforderungen agiler Entwicklungsprozesse insbesondere denen von Scrum gerecht zu werden Im Gegensatz zu anderen Fachbüchern zum Thema Scrum konzentriert sich dieses Buch auf die Aufgaben des agilen Entwicklerteams Es führt in die Praktiken sowie richtige Anwendung agiler Entwicklungstechniken ein und beantwortet Fragen zu spezifischen Situationen im Projekt Das Buch stellt eine Einführung und ein Referenzwerk für jeden agilen Entwickler zu diesen Themen dar Agile Grundlagen für Entwickler Scrum Lean und andere Methoden Qualität und agile Prozesse Konfigurationsmanagement für agile Teams Kontinuierliche Integration Testen testgetriebenes Design und Refactoring Clean Code Architektur und emergentes Design Das agile Team Aufgaben und Situationen im Projekt Kontinuierliches Lernen Zusammenarbeit mit Product Owner und Kunden Arbeiten im Unternehmen

Acceptance Test-driven Development

Kenneth Pugh, 2012 Acceptance test driven development ATDD helps with communication

between the business customers the developers and the testers This paper introduces the process of acceptance testing and covers the five Ws What are acceptance tests When should they be created Why should you use them Who creates them Where are they used It discusses how acceptance test driven development makes the implementation process much more effective The paper identifies testing strategies and provides an acceptance test example It looks at an acceptance test framework which allows the tests to be readable by the customer and shows a table from Framework for Integrated Testing FIT It notes that other frameworks such as Cucumber and Robot Framework have similar tables This material is adopted from Lean Agile Acceptance Test Driven Development Better Software through Collaboration Pugh 2011

Agile Testing
Manfred Baumgartner, Martin Klonk, Christian Mastnak, Helmut Pichler, Richard Seidl, Siegfried Tanczos, 2021-09-09 This book is written by testers for testers In ten chapters the authors provide answers to key questions in agile projects They deal with cultural change processes for agile testing with questions regarding the approach and organization of software testing with the use of methods techniques and tools especially test automation and with the redefined role of the tester in agile projects The first chapter describes the cultural change brought about by agile development In the second chapter which addresses agile process models such as Scrum and Kanban the authors focus on the role of quality assurance in agile development projects The third chapter deals with the agile test organization and the positioning of testing in an agile team Chapter 4 discusses the question of whether an agile tester should be a generalist or a specialist In Chapter 5 the authors turn to the methods and techniques of agile testing emphasizing the differences from traditional phase oriented testing In Chapter 6 they describe which documents testers still need to create in an agile project Next Chapter 7 explains the efficient use of test automation which is particularly important in agile development as it is the main instrument for project acceleration and is necessary to support state of the art DevOps approaches and Continuous Integration Chapter 8 then adds examples from test tool practice extending test automation to include test management functionality Chapter 9 is dedicated to training and its importance emphasizing the role of employee training in getting started with agile development Finally Chapter 10 summarizes the results of the agile journey in general with a special focus on testing To make the aspects described even more tangible the specific topics of this book are accompanied by the description of experiences from concrete software development projects of various organizations The examples demonstrate that different approaches can lead to solutions that meet the specific challenges of agile projects

Getting and Writing IT Requirements in a Lean and Agile World
Angela Hathaway, Tom Hathaway, 2019-07-10 Communicate Business Needs in an Agile e g Scrum or Lean e g Kanban Environment Problem solvers are in demand in every organization large and small from a Mom and Pop shop to the federal government Increase your confidence and your value to organizations by improving your ability to analyze express and discuss business needs in formats supported by Agile Lean and DevOps The single largest challenge facing organizations around the world is how to leverage their Information Technology to gain competitive advantage This is not about how to

program the devices it is figuring out what the devices should do The skills needed to identify and define the best IT solutions are invaluable for every role in the organization These skills can propel you from the mail room to the boardroom by making your organization more effective and more profitable Whether you are tasked with defining business needs for a product or existing software need to prove that a digital solution works want to expand your User Story and requirements discovery toolkit or are interested in becoming a Business Analyst this book presents invaluable ideas that you can steal The future looks bright for those who embrace Lean concepts and are prepared to engage with the business community to ensure the success of Agile initiatives Learn Step by Step When and How to Define Lean Agile Requirements Agile Lean DevOps and Continuous Delivery do not change the need for good business analysis In this book you will learn how the new software development philosophies influence the discovery expression and analysis of business needs We will cover User Stories Features and Quality Requirements a k a Non functional Requirements NFR User Story Splitting and Feature Drill down transform business needs into technology solutions Acceptance Tests Scenarios Scenario Outlines and Examples have become a critical part of many Lean development approaches To support this new testing paradigm you will also learn how to identify and optimize Scenarios Scenario Outlines and Examples in GIVEN WHEN THEN format Gherkin that are the bases for Acceptance Test Driven Development ATDD and Behavior Driven Development BDD This book presents concrete approaches that take you from day one of a change initiative to the ongoing acceptance testing in a continuous delivery environment The authors introduce novel and innovative ideas that augment tried and true techniques for discovering and capturing what your stakeholders need writing and refining the needs as the work progresses and developing scenarios to verify that the software does what it should Approaches that proved their value in conventional settings have been redefined to ferret out and eliminate waste a pillar of the Lean philosophy Those approaches are fine tuned and perfected to support the Lean and Agile movement that defines current software development In addition the book is chock full of examples and exercises that allow you to confirm your understanding of the presented ideas Who Should Read This Book How organizations develop and deliver working software has changed significantly in recent years Because the change was greatest in the developer community many books and courses justifiably target that group This book targets the neglected business roles such as Product Owners Business Analysts Test Developers Business side and Agile Team Members Subject Matter Experts and Product Managers Who Wrote It The authors Tom and Angela have taught thousands of students in face to face training published 7 books authored 9 courses on Udemy com with 25K students and enriched the global community with 1 5 million views on their YouTube channel

The Agile Testing Collection Janet Gregory, Lisa Crispin, 2015-06-22 A Comprehensive Collection of Agile Testing Best Practices Two Definitive Guides from Leading Pioneers Janet Gregory and Lisa Crispin haven t just pioneered agile testing they have also written two of the field s most valuable guidebooks Now you can get both guides in one indispensable eBook collection today s must have resource for all agile testers teams managers

and customers Combining comprehensive best practices and wisdom contained in these two titles The Agile Testing Collection will help you adapt agile testing to your environment systematically improve your skills and processes and strengthen engagement across your entire development team The first title Agile Testing A Practical Guide for Testers and Agile Teams defines the agile testing discipline and roles and helps you choose organize and use the tools that will help you the most Writing from the tester s viewpoint Gregory and Crispin chronicle an entire agile software development iteration and identify and explain seven key success factors of agile testing The second title More Agile Testing Learning Journeys for the Whole Team addresses crucial emerging issues shares evolved practices and covers key issues that delivery teams want to learn more about It offers powerful new insights into continuous improvement scaling agile testing across teams and the enterprise overcoming pitfalls of automation testing in regulated environments integrating DevOps practices and testing mobile embedded and business intelligence systems The Agile Testing Collection will help you do all this and much more Customize agile testing processes to your needs and successfully transition to them Organize agile teams clarify roles hire new testers and quickly bring them up to speed Engage testers in agile development and help agile team members improve their testing skills Use tests and collaborate with business experts to plan features and guide development Design automated tests for superior reliability and easier maintenance Plan just enough balancing small increments with larger feature sets and the entire system Test to identify and mitigate risks and prevent future defects Perform exploratory testing using personas tours and test charters with session and thread based techniques Help testers developers and operations experts collaborate on shortening feedback cycles with continuous integration and delivery Both guides in this collection are thoroughly grounded in the authors extensive experience and supported by examples from actual projects Now with both books integrated into a single easily searchable and cross linked eBook you can learn from their experience even more easily

Test-Driven Development Lech Madeyski, 2009-12-05 Agile methods are gaining more and more interest both in industry and in research Many industries are transforming their way of working from traditional waterfall projects with long duration to more incremental iterative and agile practices At the same time the need to evaluate and to obtain evidence for different processes methods and tools has been emphasized Lech Madeyski offers the first in depth evaluation of agile methods He presents in detail the results of three different experiments including concrete examples of how to conduct statistical analysis with meta analysis or the SPSS package using as evaluation indicators the number of acceptance tests passed overall and per hour and design complexity metrics The book is appropriate for graduate students researchers and advanced professionals in software engineering It proves the real benefits of agile software development provides readers with in depth insights into experimental methods in the context of agile development and discusses various validity threats in empirical studies

More Agile Testing Janet Gregory, Lisa Crispin, 2015 Janet Gregory and Lisa Crispin pioneered the agile testing discipline with their previous work Agile Testing Now in More Agile Testing they reflect on all they ve learned

since They address crucial emerging issues share evolved agile practices and cover key issues agile testers have asked to learn more about Packed with new examples from real teams this insightful guide offers detailed information about adapting agile testing for your environment learning from experience and continually improving your test processes scaling agile testing across teams and overcoming the pitfalls of automated testing You ll find brand new coverage of agile testing for the enterprise distributed teams mobile embedded systems regulated environments data warehouse BI systems and DevOps practices You ll come away understanding How to clarify testing activities within the team Ways to collaborate with business experts to identify valuable features and deliver the right capabilities How to design automated tests for superior reliability and easier maintenance How agile team members can improve and expand their testing skills How to plan just enough balancing small increments with larger feature sets and the entire system How to use testing to identify and mitigate risks associated with your current agile processes and to prevent defects How to address challenges within your product or organizational context How to perform exploratory testing using personas and tours Exploratory testing approaches that engage the whole team using test charters with session and thread based techniques How to bring new agile testers up to speed quickly without overwhelming them The eBook edition of More Agile Testing also is available as part of a two eBook collection The Agile Testing Collection 9780134190624 *ATDD by Example* Markus Görtner,2013 **Agile Software Testing** Sorin Dumitrascu,2020-09-17 The Agile Software Testing course covers the methodologies and testing approaches but also the techniques and tools used in software testing in agile projects The first section of this course is on Methodologies and Testing Approaches Agile software development lifecycles are comprised of short iterations with working software released at the end of each iteration In this section you will have overview of agile development and cover some of the different approaches including Extreme Programming Scrum and Kanban You will learn the key aspects of testing in an agile environment as well as the skillset that an agile tester should have More specifically we are going to cover the following Agile Software Development Fundamentals which includes Agile Software Development and the Agile Manifesto The Twelve Principles of the Agile Manifesto The Whole Team Approach Early and Frequent Feedback Aspects of Agile Approach which includes Extreme Programming XP Scrum Kanban Collaborative User Stories Creation of User Stories Retrospectives Continuous Integration Release and Iteration Planning Testing in Agile Approaches which includes Agile Testing and Development Activities Agile Project Work Products Agile Test Levels Agile Testing and Configuration Management Agile and Independent Testing Test Status in Agile Projects which includes Communicating Test Status and Product Quality Managing Risk Regression Role and Skills of an Agile Tester which includes Skills of an Agile Tester Role of an Agile Tester The second section of this course is on Techniques and Tools Agile approaches include the complementary techniques of test driven development acceptance test driven development and behavior driven development In this section we will explore the key features of agile testing and how techniques such as black box testing can be applied in agile projects We will also take a

look at various tools that are available to agile testers everything from task management and tracking tools to communication and configuration tools More specifically we are going to cover the following Agile Testing and Risk Assessment which includes Test driven and Behavior driven Development Test Levels A Scrum Tester Quality Risks in Agile Projects Techniques in Agile Projects which includes Estimation of Testing Effort Test Basis in Agile Projects Definition of Done Acceptance Test driven Development Functional and Nonfunctional Black Box Test Design Exploratory Testing Tools for Testing in Agile Projects which includes Task Management and Tracking Tools Communication and Information sharing Tools Test Development and Configuration Tools

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Lean Agile Acceptance Test Driven Development Ken Pugh Introduction

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