

HIGHER EDUCATION DYNAMICS  
D O U R O S E R I E S

# **Governing Higher Education: National Perspectives on Institutional Governance**

*Albrecht Beutel, Ralph A. Dahms, and Heide Hanselle-Busch*

H e d d a

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Heidelberg University Publishers

# Governing Higher Education National Perspectives On Institutional Governance Higher Education Dynamics

**Luc Weber, Katia Dolgova-  
Dreyer, Council of Europe**



## **Governing Higher Education National Perspectives On Institutional Governance Higher Education Dynamics:**

**Governing Higher Education: National Perspectives on Institutional Governance** Alberto Amaral, Glen Jones, B. Karseth, 2013-11-11 Over the last decades higher education has gone through an unprecedented growth period and as a result the average university or college has now more students and a larger output than ever before At the same time the socio economic and political demands with respect to higher education have grown dramatically These developments have taken place without a proportional increase of the budgets and facilities of the higher education institutions This has created an imbalance between the expectations with respect to higher education and the institutional capacities in the sector One of the underlying trends is that the traditional pact between higher education and society has become problematic Society no longer accepts the rather special and protected position that universities have had for a very long time in our societies The knowledge based social and cultural missions of higher education institutions are no longer taken for granted as the main legitimacy bases for public investments in higher education Universities and colleges are at present expected to function efficiently to contribute to sustainable economic growth at various levels and to add to national and even supranational trade balances On top of this they have to prove that they maintain a high level of quality in their primary activities i e teaching research and services while adapting and responding to the expectations expressed so vehemently in their environments and to a decreasing per capita funding basis

**The Changing Governance of Higher Education and Research** Dorothea Jansen, Insa Pruiskien, 2014-10-21 This book analyses and describes the effects of the reforms of the European science systems on research Taking the multilevel governance of the science system into account the authors describe the effects of the reforms on different aspects research collaborations and research lines PhD education performance profiles research funding and legal aspects The first part of the book deals with PhD education from an economic perspective How successful are Research Training Groups and is heterogeneity really a factor of success What kind of PhD education leads to success The second part focuses on the interactions of governance and research How do changes at the national and organisational level influence research cooperation research lines and research performance The third part reflects the Europeanisation and Internationalisation of research and research funding To what extent are research collaborations becoming international How is the role of European funding agencies changing

Higher Education Management and Policy, Volume 17 Issue 3 Special Issue on Entrepreneurship OECD, 2005-12-16 This special issue of Higher Education Management and Policy features seven articles on entrepreneurship in universities

**The Changing Dynamics of Higher Education Middle Management** V. Lynn Meek, Leo Goedegebuure, Rui Santiago, Teresa Carvalho, 2010-07-16 Known as either soft or hard managerialism new managerialism or new public management this new narrative has irrespective of moniker permeated the institutions of higher education almost everywhere Taking this as its context this volume is founded on a comprehensive international comparative analysis of the evolving role of middle level academic managers deans heads of department and

their equivalents The chapters address key questions that will determine the future of academe have the imperatives of management theory caused a realignment of the values and expectations of middle level academic managers In what way do the new expectations placed on this group shape the academic profession as a whole And whose interests do middle level academic managers represent Based on material presented at one of the high level Douro Seminars on research into tertiary education this volume systematically combines theoretical views with empirical analysis It argues that managerialist pressure has resulted in changes in the way academic performance is measured There has been a shift in criteria away from research reputation teaching and scholarship to the measurement of performance based upon management capacities This has given middle level academic managers a pivotal role halfway between the predilections of high level decision makers and the maintenance of academic values and control The enhanced expectations and more defined functions of middle level academic managers are in clear contrast to earlier times when the position was considered a public spirited rite of passage for career minded academics Despite this the contributors to this book believe that the middle level managers in the ten countries examined are neither corporate lackeys nor champions of academe It is becoming increasingly clear that the ability of organisations to achieve their aims is largely dependent on the skill and dedication of middle managers Past studies of organisational dynamics have been preoccupied with the executive level of management This text which will be of great interest to researchers and policy makers alike attempts to redress the balance

**Handbook on Higher Education Management and Governance** Alberto Amaral, António Magalhães, 2023-10-06 This ground breaking Handbook examines the evolution of university autonomy and governance by tracking the changing relationship between higher education institutions and the state Through unique historical analyses contributors provide important insights into the position of students academics and universities in today's society and map potential future directions of travel for the sector

**The SAGE Encyclopedia of Online Education** Steven L. Danver, 2016-04-15 Online education both by for profit institutions and within traditional universities has seen recent tremendous growth and appeal but online education has many aspects that are not well understood The SAGE Encyclopedia of Online Education provides a thorough and engaging reference on all aspects of this field from the theoretical dimensions of teaching online to the technological aspects of implementing online courses with a central focus on the effective education of students Key topics explored through over 350 entries include Technology used in the online classroom Institutions that have contributed to the growth of online education Pedagogical basis and strategies of online education Effectiveness and assessment Different types of online education and best practices The changing role of online education in the global education system

**Competencies, Higher Education and Career in Japan and the Netherlands** Jim Allen, Yuki Inenaga, Rolf van der Velden, Keiichi Yoshimoto, 2007-09-20 This book investigates how social and cultural factors affect the education training and career development of graduates of higher education in Japan and the Netherlands The aim of this book is to explore how Dutch and Japanese graduates choose and

develop their careers in reference to the above mentioned challenges It is based on a unique data set consisting of surveys held among graduates three and eight years after leaving higher education      *Quality Assurance in Higher Education* Don F. Westerheijden, Bjorn Stensaker, Maria Joao Rosa, 2007-09-04 By bringing together leading experts on quality assurance in higher education from seven countries from Europe the USA and South Africa this volume intends to go several steps further than most publications on quality assurance First it brings together views from micro to macro levels in the multi actor space showing how quality assurance impacts the higher education system throughout Second it links quality assurance solidly to issues of regulation translation rather than mechanical implementation and transformation instead of being only focused on quality assurance as a single policy instrument Third it uses this broad range of research insights to criticize current practices explaining for instance why sometimes people have difficulty in tracing any concrete effects of all initiatives taken in this area Finally the book offers proposals for better focusing quality assurance in the future to address institutional challenges better The general purpose of the book then is to give an engaged academic reflection on how quality assurance is embedded in higher education and in a dynamic way to assess its impacts and potential improvements      **The Dynamics of Change in Higher Education** Svein Kyvik, 2008-12-25 In most Western European countries higher education has to an increasing extent been developing outside universities partly through the establishment of new institutions and partly through the upgrading of professional and vocational schools into higher education colleges The main trend in countries with a binary system has been that student numbers have increased more in the college sector than in the university sector Yet there is a shortage of in depth studies on the changes that have taken place in this part of the educational system and on the processes that have driven this development The aim of this book is to improve our understanding of these processes through developing concepts and theoretical perspectives which might offer new insights of complex phenomena This book is based upon a large number of studies on college education in Norway and in other Western European countries I have studied change processes in this field over a period stretching back to the late 1970s Kyvik 1981 and this book synthesises my former publications as well as updates the development until August 2008 and presents new analyses based on my gradual attainment of deeper insight into the processes that have taken place      *OECD Reviews of Tertiary Education Tertiary Education for the Knowledge Society Volume 1 and Volume 2* OECD, 2008-09-16 Tertiary Education for the Knowledge Society provides a thorough international investigation of tertiary education policy across its many facets governance funding quality assurance equity research and innovation academic career links to the labour market and internationalisation      *The Higher Education Managerial Revolution?* Alberto Amaral, V.L. Meek, Waelgaard Lars, 2012-12-06 Hedda founded on 1 January 2001 is a consortium of nine European centres and institutes devoted to research on higher education see web site [www.uv.uio.no/hedda](http://www.uv.uio.no/hedda) The consortium's aims are to strengthen the relationship between higher education research and practice organise and support available academic expertise and further knowledge on higher education in Europe in such a

way that it becomes more accessible and visible at the supranational and international levels To contribute to the consortium's objectives CIPES one of its member institutes and Hedda have taken a new initiative in the field of research on higher education that is an annual seminar focused on one specific topic of research The topic is determined by the Hedda Board from among the most burning issues of present day higher education policies The first seminar was a four day scientific event on Governance Structures in Higher Education Institutions The seminar was held along the banks of the Douro River Portugal on 13-17 October 2001 The second seminar focused on the Emergence of Managerialism in Higher Education Institutions and took place at the same location on 4-9 October 2002 The theme of the third seminar is Markets in Higher Education to be held 2-6 October 2003 Participation in the seminars is limited to select Hedda researchers and invited researchers of international standing all of whom are active in the research theme of each particular seminar

Governance of Higher Education Ian Austin, Glen A. Jones, 2024-08-01 The new edition of Governance of Higher Education explores the work of traditional and contemporary higher education scholarship providing readers with an understanding of the assumptions historical traditions and paradigms that have shaped the scholarship on governance worldwide Updated throughout to reflect current higher education governance research and with expanded discussion of key theories and new relevant concepts this book brings together vast and disparate writings including frameworks drawn from a wide range of disciplines and newly bolstered case studies Coverage includes the structures of governance cultures and practices the collegial tradition as well as newfound critique of outdated organizational theory leadership concepts quality assurance and accountability and system governance Furthermore this work synthesizes the significant theoretical conceptual and empirical scholarship to advance research and practice of governance As universities across the globe face a myriad of challenges and multiple stakeholder demands Governance of Higher Education offers scholars practitioners and higher education graduate students an essential resource for advancing research and the practice of governance

International Trends in University Governance Michael Shattock, 2014-06-05 Governance is becoming increasingly important in universities just as it is in the wider world of commerce and banking Historically universities were run by their academic communities but as mass higher education has taken root as university research has become a critical element in national economies and as the demand for more accountability both financial and in academic performance has grown pressure has mounted for a modernisation of governance structures One aspect of modernisation particularly important in many European systems and in Japan has been the decision by governments to give institutions greater autonomy more control over their budgets and legal responsibility for the employment of their staff International trends to introduce greater competition between institutions to encourage greater institutional differentiation and give greater play to market forces has led to an emphasis on leadership a more systematic involvement of external stakeholders and a more corporate style of governance At the same time this has often led to a sense of loss of collegiality a redistribution of authority and a growing gap between the centre and the periphery within

universities This book analyses governance change in nine major higher education systems Australia Finland France Germany Italy Japan Norway the UK and the USA each account being the result of independent research by a leading authority in the field and describes how a convergence of governance structures has been mediated by the historical cultural political and social characteristics of the different systems Michael Shattock is a leading authority on university governance this study offers the most up to date account of governance reform in a range of higher education systems an analysis of the common trends and an assessment of their impact on the idea of a university It will be essential reading for academics postgraduates and practitioners in higher education

**University Corporate Social Responsibility and University Governance** Deborah C. Poff, 2022-05-03 This book provides new and original research on the purpose and functions of universities from the perspective of corporate social responsibility It addresses professional ethics questions that relate to universities as corporate citizens Divided into two sections the book starts out with an examination of the concept of universities It explores the differences between historic and contemporary universities the history and nature of university governance the role of higher education and the problem of domination and subjugation in a management context The second section looks at the faculty the students and the role of spirituality in the university and research It examines such themes as the nature of faculty and professors faculty as change agents diversity inclusivity and incivility academic integrity citizenship of students and ethical responsibility of researchers The book calls on the expertise from both the fields of business and professional ethics and university management and leadership It approaches the subject from an interdisciplinary perspective

**The Global Governance of Knowledge Creation and Diffusion** Helge Hveem, Lelio Lapadre, 2012-02-27 There is an increasing scientific and political sensibility for questions regarding the governance of a knowledge society and the societal benefits and problems of a knowledge economy The Global Governance of Knowledge provides a survey and analysis of international agreements and institutions global and regional which regulate the creation and dissemination of knowledge The volume utilises case studies and a comparative country thematic approach to prove a comprehensive survey of the regulation and governance of knowledge flow research and innovation By identifying activities creating new knowledge such as education and migration it demonstrates how knowledge regulation and diffusion works in practice and policy The book will be of interest to students and scholars of globalization international relations and policy regulation

**The Legitimacy of Quality Assurance in Higher Education** Luc Weber, Katia Dolgova-Dreyer, Council of Europe, 2007-01-01 In this publication quality assurance is seen as part of the public responsibility for higher education The contributions by policy makers and practitioners consider the role of quality assurance as an element of higher education governance and explore its function in the recognition of qualifications Case studies illustrate its various aspects in two different national settings Publisher's description

**The Palgrave International Handbook of Higher Education Policy and Governance** Jeroen Huisman, Harry de Boer, David D. Dill, Manuel Souto-Otero, 2016-04-29 This state of the art

reference collection addresses the major themes theories and key concepts related to higher education policy and governance on an international scale in one accessible volume Mapping the field and showcasing current research and theorizations from diverse perspectives and authoritative scholars this essential guide will assist readers in navigating the myriad concepts and themes involved in higher education policy and governance research and practice Split into two sections the first explores a range of policy concepts theories and methods including governance models policy instruments institutionalism and organizational change new public management and multi level governance The second section addresses salient themes such as institutional governance funding quality employability accountability university rankings widening participation gender inequalities technology student involvement and the role of higher education in society Global in its perspective and definitive in content this one stop volume will be an indispensable reference resource for a wide range of academics students and researchers in the fields of education education policy sociology social and public policy political science and for leadership

**Handbook on the Politics of Higher Education** Brendan Cantwell, Hamish Coate, Roger King, 2018 Understanding the politics of Higher Education is becoming more important as the sector is increasingly recognised as a vital source of innovation skills economic prosperity and personal wellbeing Yet key political differences remain over such issues as who should pay for higher education how should it be accountable and how we measure its quality and productivity Particularly are states or markets the key in helping to address such matters The Handbook provides framing perspectives and perspectives chapters on funding governance and regulation and pieces on the political economy of higher education and on the increased role of external stakeholders and indicators The Organization of Higher Education Michael N. Bastedo, 2012-05 Tierney University of Southern California and the late J Douglas Toma University of Georgia

Higher Education and International Student Mobility in the Global Knowledge Economy Kemal Gürüz, 2011-05-01 Praise for the First Edition Higher education has exploded globally and Gürüz's excellent timely study is as useful a guidebook as one will find to this new even revolutionary world A major contribution and starting point for an important conversation Choice Gürüz's book is a powerful and remarkably comprehensive work dealing with a wide array of interconnected topics and complex data relating to globalization and international student mobility Higher Education and International Student Mobility in the Global Knowledge Economy is a wonderful read on many levels and clearly represents decades of careful data analysis and synthesis International Review of Education Students and scholars leaving their homes in search of education and knowledge is not a new phenomenon An indispensable resource for understanding the international mobility of students this book reveals how the global mobility of such students scholars programs and institutions of higher education have evolved over time Kemal Gürüz explores the contributions that the international mobility of students has made to civilization scientific and technological progress and the ways in which it is occurring in today's global economy The second edition of this widely praised study is completely revised and updated tracing international mobility in higher education through the first decade of



the twenty first century Kemal G r z is Former President of the Council of Higher Education of the Republic of Turkey and retired Professor of Chemical Engineering at the Middle East Technical University In 2006 he was the first recipient of the Chancellor John W Ryan Fellowship in International Education at the State University of New York

## Decoding **Governing Higher Education National Perspectives On Institutional Governance Higher Education Dynamics**: Revealing the Captivating Potential of Verbal Expression

In an era characterized by interconnectedness and an insatiable thirst for knowledge, the captivating potential of verbal expression has emerged as a formidable force. Its power to evoke sentiments, stimulate introspection, and incite profound transformations is genuinely awe-inspiring. Within the pages of "**Governing Higher Education National Perspectives On Institutional Governance Higher Education Dynamics**," a mesmerizing literary creation penned with a celebrated wordsmith, readers set about an enlightening odyssey, unraveling the intricate significance of language and its enduring effect on our lives. In this appraisal, we shall explore the book's central themes, evaluate its distinctive writing style, and gauge its pervasive influence on the hearts and minds of its readership.

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