

Knowledge Management in Indian Higher Education – a Critical Analysis

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Abstract

Knowledge Management, the concept was born in 1990s out of widespread adoption of Internet. Internet made it possible to transfer data, retrieve and process it at the speed of light. Suddenly the transfer of knowledge across the globe was so quick & easy that it was essential to manage it. Suddenly, the relevance of Knowledge Management was more than ever before and world over the Knowledge Management movement had started. A separate area of management that is Knowledge Management was born.

In 1998, Davenport (Davenport, T. H. & Prusak, L., 1998) gave a definition i.e. "Knowledge Management is the process of capturing, distributing, and effectively using knowledge." Gartner Group further modified it by defining Knowledge Management as "A discipline that promotes an integrated approach to identifying, capturing, evaluating, retrieving, and sharing all of an enterprise's information assets. These assets may include database, documents, policies, and previously uncaptured expertise and experience in individual workers."

World over, the Higher Educational Institutions are considered the major source of Knowledge, its creation and dissemination. Therefore the topic of Knowledge Management is area of concern and focuses with many universities globally.

Govt of India, driven by the success of Indian Software professional, burgeoning young population and global focus on knowledge economy; recognised the importance of Knowledge Management and initiated actions / programmes to bring about Knowledge Management in the Higher Educational Institutions.

Today, almost two decades later, the level of Knowledge Management in Indian Higher Educational Institutions is a matter of concern and debate. Using available secondary data, our research paper aims to:

- Examines the applicability of the concepts of knowledge management to higher education institutions in India;
- Identify facilities, systems or projects which contribute to knowledge management in higher education such as libraries, MIS etc. and,
- Find challenges associated with the creation of a knowledge environment in higher education.

Key Words : Knowledge Management; Higher Education; Secondary Data

Introduction- India's Higher Educational Sector

About Education and Knowledge, First Prime Minister of Independent India, Pandit Jawahar Lal Nehru had said, "For growth of our country, only science education and pursuit of knowledge can help solve our problems of poverty, of superstition, of vast resources going waste, of a rich country inhabited by starving people. By enabling a renewed, re-energized education sector, we have the potential to transform our country into true knowledge power and realize a future of prosperity and growth." (Subodh Mahanti 2013)¹

According to eminent economist and Chancellor, University of California, Clark Kerr, "On a global scale, wealth and prosperity have become more dependent on the access to knowledge than the access to natural resources." (V. Lynn Meek 2003)²

In the new globalised economy, business organizations face new challenges because of the new kind of business environment which is complex by nature and requires dynamic & innovative approaches to face competitions of the globalised economy. Since the institutes of higher education are the feeders to these business organizations, these challenges get transferred backward to the Higher Educational Institutes. It becomes responsibility of Higher Educational Institutes to adopt newer and innovative approaches in their academic and administrative operations, all focussed to enhance the skills of the student community that is capable to handle challenges of modern globalised economy.

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