

FACTORY PHYSICS

Third Edition

Wallace J. Hopp
Mark L. Spearman



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Rose Army



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Factory Physics Wallace J. Hopp, Mark L. Spearman, 2011-08-31 Our economy and future way of life depend on how well American manufacturing managers adapt to the dynamic globally competitive landscape and evolve their firms to keep pace. A major challenge is how to structure the firm's environment so that it attains the speed and low cost of high volume flow lines while retaining the flexibility and customization potential of a low volume job shop. The book's three parts are organized according to three categories of skills required by managers and engineers: basics, intuition, and synthesis. Part I reviews traditional operations management techniques and identifies the necessary components of the science of manufacturing. Part II presents the core concepts of the book, beginning with the structure of the science of manufacturing and a discussion of the systems approach to problem solving. Other topics include behavioral tendencies of manufacturing plants, push and pull production systems, the human element in operations management, and the relationship between quality and operations. Chapter conclusions include main points and observations framed as manufacturing laws. In Part III, the lessons of Part I and the laws of Part II are applied to address specific manufacturing management issues in detail. The authors compare and contrast common problems, including shop floor control, long range aggregate planning, workforce planning, and capacity management. A main focus in Part III is to help readers visualize how general concepts in Part II can be applied to specific problems. Written for both engineering and management students, the authors demonstrate the effectiveness of a rule-based and data-driven approach to operations planning and control. They advance an organized framework from which to evaluate management practices and develop useful intuition about manufacturing systems. **Forthcoming Books** Rose, Arny, 1999

Factory Physics. Wallace Hopp, 2000-04 **Factory Physics** Wallace J. Hopp, Mark L. Spearman, 2001 Publisher Description **Factory Physics** Wallace J. Hopp, Mark L. Spearman, 1995-09 **Ri Im Factory Physics** Hopp, Wallace J. Hopp, Mark L. Spearman, 2000-12-01 Factory Physics Wallace Hopp, Mark Spearman, 2007-10-24 After a brief introductory chapter, *Factory Physics 3e* is divided into three parts: I The Lessons of History, II *Factory Physics*, and III Principles in Practice. The scientific approach to manufacturing and supply chain management developed in Part II is unique to this text. No other text or professional book provides a rigorous, principles-based foundation for manufacturing management. The Third Edition offers tighter connections between Lean Manufacturing, MRP, ERP, Six Sigma, Supply Chain Management, and *Factory Physics*. In addition to enhancing the historical overview of how these systems evolved, the authors show explicitly how users can achieve Lean Manufacturing objectives: faster response, less inventory, using the integration aspects of MRP, ERP, SCM systems, along with the variance analysis methods of Six Sigma. *Factory Physics* provides the overarching framework that coordinates all of these initiatives into a single, focused strategy. Factory Physics Wallace Hopp, 1995-09 After a brief introductory chapter, *Factory Physics 3e* is divided into three parts: I The Lessons of History, II *Factory Physics*, and III Principles in Practice. The scientific approach to manufacturing and supply chain management developed in Part II is unique

to this text No other text or professional book provides a rigorous principles based foundation for manufacturing management The Third Edition offers tighter connections between Lean Manufacturing MRP ERP Six Sigma Supply Chain Management and Factory Physics In addition to enhancing the historical overview of how these systems evolved the authors show explicitly how users can achieve Lean Manufacturing objectives faster response less inventory using the integration aspects of MRP ERP SCM systems along with the variance analysis methods of Six Sigma Factory Physics provides the overarching framework that coordinates all of these initiatives into a single focused strategy

Factory Physics for Managers (PB) Edward S. Pound, Jeffrey H. Bell, Mark L. Spearman, 2014-04-04 From the award winning developers of Factory Physics a powerful leadership guide for breakthrough performance A comprehensive guide that cuts through the hodgepodge of copycat initiatives overblown buzzwords confusing mathematics and misguided software Factory Physics for Managers is a breath of fresh air for operations managers and executives Written by the leaders and experts behind the bestselling Factory Physics it s a brilliant crash course in the practical science of operations designed to help you Achieve best possible profit cash flow and customer service Attain highest return with existing Lean Six Sigma and ERP initiatives Manage your capacity inventory response time and variability with high predictability Simplify management of complexity using existing IT systems Use the fundamentals of science to ensure your operation s success See your company and procedures more clearly Improve intuition decision making and strategy execution A strategy of imitation is not much of a strategy Most every company uses the common continuous improvement initiatives This highly accessible guide addresses but goes beyond other business approaches such as Lean Six Sigma and Theory of Constraints by offering a customizable plan that you can apply to any manufacturing based industry or supply chain You ll discover invaluable tools for developing operations strategy and driving execution by using practical science to assess your procedures target problems and find solutions You ll learn essential life lessons from the best and worst practices of corporate leaders like Toyota and Boeing You ll find ingenious new ways to improve your leadership by predictively managing the tradeoffs that every operation faces whether it s more or less inventory or capacity higher or lower customer service or more or fewer products Using this approach you can tackle these natural conflicts in business through a practical comprehensive science of operations Factory Physics for Managers makes it easier to choose and execute the best strategy for better productivity and even bigger profits Praise for Factory Physics for Managers Factory Physics for Managers is a proven path to flawless execution and results Leading vs following in our industry is predicated on the relentless pursuit of putting order to chaos Factory Physics science and CSuite software have given our organization the ability to plan predict model and execute based on explosive growth and rapid fire dynamic changes to our business model In our case history is not a good predictor of the future so we need to deploy our resources wisely and the Factory Physics approach has helped us do just that Larry Doerr COO Stratasys Shows how the science behind Lean initiatives can greatly improve results in terms of productivity and resources Bill Fierle Vice

President and General Manager TopWorx Emerson Brings powerful accessible science to operations management The Factory Physics playbook enables me to lead the harnessing of our data more effectively for modeling planning control and feedback Armed with the concepts common language and tools in this book I can partner with operations leadership to impact the bottom line Jeffrey Korman CIO Hu Friedy Mfg LLC Chicago Factory Physics Wallace J. Hopp,1998 CPS Factory Physics Mark L. Spearman,1995-09 *Factory Physics Project* Amy Ward,Georgia Institute of Technology. School of Industrial and Systems Engineering. Project no. E-24-Z62,2003 **Factory Physics Analysis Tool and Case Study** Barbara Watkins,2004 Emulated Flexible Manufacturing Laboratory and Factory Physics Murat Yegengil,1997 Factory Physics Case Studies Marc Lambrecht,Nico Vandaele,2005 *New Results in Factory Physics* Kan Wu,2009 The objective of this dissertation is to enhance the overall understanding of practical manufacturing systems by using rigorous academic approaches primarily queueing theory The scope spans from the performance of a single manufacturing process to the performance of a manufacturing system Queueing models are commonly used to evaluate the performance of manufacturing systems Exact M/M/1 or approximations of G/G/1 models are usually adopted to describe the behavior of a single machine system However when applying queueing models to a single machine some practical issues are encountered A real machine is subject to different types of interruptions such as breakdowns setups and routine maintenance The proper queueing models under interruptions are presented The behavior of manufacturing systems is explored by first investigating the underlying structure of tandem queues We introduce two properties describing the dependence among servers in tandem queues namely the intrinsic gap and intrinsic ratio and develop a new approximation approach The approach exploits what we call the nearly linear and heavy traffic properties of the intrinsic ratio Across a broad range of examined cases this new approach outperforms earlier approximations that are based on the parametric decomposition and diffusion approximation approaches We also demonstrate its use with historical data to achieve very accurate queue time estimates Furthermore based on the structure of tandem queues a way to model the performance of manufacturing systems has been developed

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