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United States and Europe between the 1880s and the 1930s required the integration of large scale production and marketing. The evolution of mass production is a well known story but Friedman is the first to fill in the crucial marketing side of that industrial revolution. Alfred D Chandler Jr author of *The Visible Hand* and *Scale and Scope* With wit and verve Walter Friedman gives us a cast of memorable characters who turned salesmanship from ballyhoo to behaviorism from silliness to science. Informed by prodigious research *Birth of a Salesman* also clarifies the birth of modern marketing from an angle that humanizes its subject through wry ironic but serious analysis. This is a pioneering work on a subject crucial to American social cultural and business history. Thomas K McCraw author of *Creating Modern Capitalism* Mechanic's Magazine ,1853

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