

Los Reyes Hospital (A)

Preparing this budget requires many assumptions that I'm not the least bit qualified to make. If the hospital is to have something that's realistic, I'm going to have to involve the physician chiefs and a few other key managers. The real question is how best to do that.

Alex Cohn, the Chief Financial Officer of Los Reyes Hospital, was commenting on the frustration he felt as he began the process of preparing the hospital's budget for the upcoming fiscal year. As a first step in the process, he had requested some basic information from each of the hospital's clinical and service departments. He continued:

In reviewing this information, I realized that I simply couldn't make many of the budgetary decisions in a sensible way. So, I thought it would make sense to decentralize some decisions to the clinical and service departments. However, I know that I'll encounter some resistance in doing that since these people have never been involved in budgetary decision making before. I thought it might make sense to show them how they could become involved in a way that takes advantage of their expertise. I only hope that I'm not creating a monster of some sort!

To demonstrate the potential role for physician chiefs and service department managers in formulating the hospital's budget, Mr. Cohn chose four case types in the department of medicine and four hospital service departments as the building blocks for a sample budget. He felt that if he could demonstrate a better approach to budgeting for these four case types and four departments, his approach then could be expanded to cover the rest of the hospital.

The four case types he chose were DRG089 (Simple pneumonia & pleurisy, age over 17), DRG014 (Specific cerebral vascular disorders except transient ischemic attack), DRG096 (Bronchitis & asthma, age over 17), and DRG140 (Angina pectoris). The four service departments he chose were routine care (i.e. the hospital stay itself), radiology, laboratory, and pharmacy.

Los Reyes Hospital Case And Solution

Patrick Vollmar



Los Reyes Hospital Case And Solution:

Management Accounting in Health Care Organizations David W. Young, 2004-01-16 Management Accounting in Health Care Organizations offers an introduction to the subject of management accounting and provides a user oriented approach to the concepts and techniques students need in order to understand management accounting in a health care context This volume includes the information needed to master the basics of full cost accounting differential cost accounting and responsibility accounting It describes the uses and limitations of management accounting and the common accounting pitfalls managers face when making routine health care management decisions This important text is formatted to provide an interactive learning approach Students prepare answers to problems as they appear throughout each chapter and analyze one or more practice cases at the end of the chapter Each chapter s practice case is followed by several cases that can be assigned for analysis and discussion in the classroom setting

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Public Laws Enacted by the Philippine Legislature Philippines, 1905 **Public Laws Passed by the Philippine Commission** Philippines, 1905 **Annual Report of the Secretary of War** United States. War Department, 1905 **Acts of the Philippine Commission, No. 1-1800** United States. Philippine Commission (1900-1916), 1905 **Acts of the Philippine Commission** United States. Philippine Commission (1900-1916), 1905 Annual Reports of the War Department United States. War Department, 1905 Annual Reports of the Secretary of War United States. War Department, 1905

Integrated Neuroscience and Neurology Elliott M. Marcus, Stanley Jacobson, Thomas D. Sabin, 2014-08-22 This book focuses not only on localized diseases caused by infectious diseases trauma tumors and vascular lesions within the central nervous system but also these diseases within the systems of the brain and spinal cord Over 250 real cases with associated MRI or CTs and any pathological findings from these patients illustrate numerous disorders and fully explain the nature of the pathology The authors have also included six problem solving sessions in which the student must identify the ongoing disease process what caused it and how best to treat it Throughout the discussion in this textbook the authors also correlate the neurological findings to the underlying anatomy of the region California. Court of Appeal (2nd Appellate District). Records and Briefs California (State)., Number of Exhibits 9 Received document entitled EXHIBITS TO PETITION FOR WRIT OF MANDATE Reyes Calderón's Lola MacHor Series Jeffrey Oxford, 2015-01-01 In spite of the fact that detective fiction has been the most popular genre utilised by Spanish authors over the last thirty or so years the female detective has appeared in such works on relatively rare occasions Less frequent are Spanish female authors of detective fiction who employ a female detective as their main character One author who has broken this stereotype is Reyes Calder n with her female juez de instrucci n examining magistrate originally created because the author was convinced that one popular female

main character detective that did exist was simply a man who was wearing a skirt interview with author With the creation of her Basque character who over the series evolves from law school professor to member of the Spanish Supreme Court Calder n is able to design a normal woman who confronts abnormal situations interview with author Through such Reyes Calder n aptly portrays both how far Spanish women have come since the days restrictions of the Franco dictatorship but yet how remnants of conservative thought still pervade their mindset She thus uses the most popular of genres to make a myriad of cultural observations concerning her native country and the women of her generation This book focuses on the female detective in Hispanic literature the Lola MacHor Series where via the main character Lola Calder n is conducting a cultural studies experiment explanation of modern day Spain concomitant issues of characterisation and Calder n s debt to Naturalism Spanish novel writing and narrative style and the pervading conservative feminist dichotomy as it transpires in Spanish social commentary and moralising National Library of Medicine Current Catalog National Library of Medicine (U.S.),1973 First multi year cumulation covers six years 1965 70 **Cumulated Index Medicus** ,1972 **Behavior Modification in Applied Settings** Alan E. Kazdin,2012-08-20 Continuing the tradition of excellence established in previous editions distinguished researcher practitioner and educator Alan Kazdin integrates pioneering and recent research with discussions and examples for altering behavior and the conditions that influence their effectiveness The Seventh Edition reflects several developments within the field of behavior modification without diminishing an essential emphasis on applied research and intervention techniques Kazdin has expanded and refined discussions of functional behavioral assessment antecedent events and their influence on behavior assessment options ensuring the quality of assessment data evaluation and ethical and legal issues New to this edition is an Appendix to guide a behavior change project that focuses on applying the content of the book in everyday life In addition to comprehensive coverage and lucid explanations of how assessment evaluation and intervention work together to improve the care of individuals the text contains many learning oriented features such as chapter outlines that convey content direction and key points practical examples of principles and techniques an abundant number of tables that summarize important concepts exercises for designing or evaluating a specific intervention or for changing a program that is not working and a list of key terms at the end of the chapters By completing the exercises and understanding the terms students can master the core content of the chapters This outstanding text enables students and professionals with varied interests to implement effective techniques with individuals and in contexts where behavior change is desperately needed in a world challenged by a wide range of social problems **Current List of Medical Literature** ,1959 Includes section Recent book acquisitions varies Recent United States publications formerly published separately by the U S Army Medical Library **The Living Church** ,1949 *Current Bibliography of Epidemiology* ,1972

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