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Stage 1 starts with the appointment of the building's fire-safety coordinator, the **Responsible Organisation** and, initially, at the end of the **Emergency Planning Period**.

Year	Number of cases
1990	10
1991	15
1992	20
1993	25
1994	30
1995	35
1996	40
1997	45
1998	50
1999	55
2000	60
2001	65
2002	70
2003	75
2004	80
2005	85
2006	90
2007	95
2008	100
2009	105
2010	110
2011	115
2012	120
2013	125
2014	130
2015	135
2016	140
2017	145
2018	150
2019	155
2020	160
2021	165
2022	170
2023	175
2024	180
2025	185
2026	190
2027	195
2028	200
2029	205
2030	210

Training Activities
The following training activities were used in the study:
• **Self-reflection** – Participants were asked to reflect on their own experiences and feelings related to the study.
• **Group discussion** – Participants were encouraged to share their thoughts and feelings with the group.
• **Journaling** – Participants were asked to keep a journal of their thoughts and feelings throughout the study.
• **Role playing** – Participants were asked to act out different scenarios related to the study.

1

The *Global Plan of Work* is a management tool used in that it allows managers to establish descriptions of how well things might be achieved in a particular area, and the responsibility of the Management Director.

- 114
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The *Yellow Pages of Work* captures the process of finding, designing, delivering, measuring, monitoring and evaluating training and development. It is a comprehensive guide to all the options for improving your people and should be used widely as a reference for the procurement of training, professional development and business courses.

	0	1	2	3	4	5	6	7
	 Strategic Definition	 Preparation and Briefing	 Concept Design	 Spatial Coordination	 Technical Design	 Manufacturing and Construction	 Handover	 Use
	Progress from one Stage to the next, or the completion of Stage 0 to the completion of Stage 1, or the completion of Stage 1 to the completion of Stage 2, or the completion of Stage 2 to the completion of Stage 3, or the completion of Stage 3 to the completion of Stage 4, or the completion of Stage 4 to the completion of Stage 5, or the completion of Stage 5 to the completion of Stage 6, or the completion of Stage 6 to the completion of Stage 7.							
Stage Outcome at the end of the stage	The best means of achieving the Client Requirements confirmed.	Project Brief approved by the client and confirmed that it can be implemented on the site.	Architectural Concept approved by the client and aligned to the Project Brief.	Architectural and engineering information Spatially Coordinated.	All design information required to manufacture and construct the project completed.	Manufacturing construction and Commissioning completed.	Building handed over. Aftercare initiated and Building Contract concluded.	Building used, operated and maintained efficiently.
Core Tools during the stage	Prepare Client Requirements. Develop Business Case for feasibility options including scope of Project Role and Project Budget.	Prepare Project Brief including Project Outcomes and Sustainability Outcomes. Quality Requirements and Sustainability Requirements. Undertake Feasibility Studies. Agree Project Budget.	Prepare Architectural Concept incorporating Strategic Engineering Requirements and aligned to Client Plan, Project Strategies and Outline Specification. Agree Project Brief. Undertake Feasibility Studies. Agree Project Budget.	Undertake Design Studies. Engineering Analysis and Client Outcomes to form Architectural Concept including in Spatially Coordinated Design aligned to Client Plan, Project Strategies and Outline Specification. Agree Change Control Procedures. Prepare Stage Design Programme.	Develop architectural and engineering technical design. Prepare and coordinate design team Building Systems Information. Prepare and integrate specialist information Building Systems Information. Prepare stage Design Programme.	Prepare Site Logistics. Manufacture Building Systems and construct building. Monitor progress against Construction Programme. Inspect Construction Quality. Resolve Site Queries as required. Undertake Commissioning of building. Prepare Building Manual.	Hand over building in line with Plan for Use Strategy. Undertake review of Project Performance. Undertake national Commissioning. Agree Aftercare. Complete initial Aftercare tasks including sign handover. Post Occupancy Evaluation.	Implement Facilities Management and Asset Management. Undertake Post Occupancy Evaluation of building performance in use. Verify Project Outcomes including Sustainability Outcomes.
Core Statutory Processes during the stage	Strategic approval of Planning consultation.	Secure pre-application Planning Advice. Assess potential of health and safety for construction information.	Obtain pre-application Planning Advice. Agree outline Building Regulations compliance. Agree outline outline Planning Application.	Review design against Building Regulations. Prepare and submit Planning Application.	Submit Building Regulations Application. Develop and submit Planning Application. Agree Construction Phase Plan. Submit to Planning Authority.	Carry out Construction Phase Plan. Comply with Planning Conditions as required.	Comply with Planning Conditions as required.	Comply with Planning Conditions as required.
Procurement Route	Design & Build 1 Stage	Design & Build 2 Stage	Design & Build 3 Stage	Design & Build 4 Stage	Design & Build 5 Stage	Design & Build 6 Stage	Design & Build 7 Stage	Design & Build 8 Stage
Information Exchanges at the end of the stage	Client Requirements. Business Case.	Project Brief. Feasibility Studies. Site Information. Project Budget. Project Programme. Procurement Strategy. Responsibility Matrix. Information Requirements.	Project Brief. Design Options. Client Plan. Project Strategies. Outline Specification. Client Plan.	Spatial of Stage Report. Project Strategies. Spatial Outline Specification. Client Plan. Planning Application.	Manufacturing Information. Construction Information. Final Specifications. Review Project Strategies. Building Regulations Application.	Building Manual including Health and Safety File and Fire Safety Information. Postcard Completion certificate including Before and After Information.	Feedback on Project Performance. Post Card. Feedback from sign handover. Post Occupancy Evaluation.	Feedback from Post Occupancy Evaluation. Updated Building Manual including Health and Safety File and Fire Safety Information as necessary.

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