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Stage 1 starts with the appointment of the building's fire-safety coordinator, the **Responsible Organisation** and, initially, at the end of the **Emergency Planning Period**.

Year	Number of cases
1990	10
1991	15
1992	20
1993	25
1994	30
1995	35
1996	40
1997	45
1998	50
1999	55
2000	60
2001	65
2002	70
2003	75
2004	80
2005	85
2006	90
2007	95
2008	100
2009	105
2010	110
2011	115
2012	120
2013	125
2014	130
2015	135
2016	140
2017	145
2018	150
2019	155
2020	160
2021	165
2022	170
2023	175
2024	180
2025	185
2026	190
2027	195
2028	200
2029	205
2030	210

Training Activities
The following training activities were used in the study:
• **Self-reflection** – Participants were asked to reflect on their own experiences and feelings during the study.
• **Group discussion** – Participants were asked to discuss their experiences and feelings with each other.
• **Journaling** – Participants were asked to write in a journal about their experiences and feelings.
• **Role playing** – Participants were asked to act out different scenarios related to the study.
• **Case studies** – Participants were asked to read and discuss case studies related to the study.
• **Guest speakers** – Participants were asked to listen to guest speakers who shared their own experiences and insights.









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The *Global Plan of Work* is a management tool used in that it allows managers to establish descriptions of how well things might be achieved in a given situation by using one of the Management Strategies.

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The *Yellow Pages of Work* captures the process of finding, designing, delivering, measuring, monitoring and evaluating training and development. It is a comprehensive guide to all the options for developing people and should be used widely as a reference for the procurement of training, professional development and business courses.

	0	1	2	3	4	5	6	7
	 Strategic Definition	 Preparation and Briefing	 Concept Design	 Spatial Coordination	 Technical Design	 Manufacturing and Construction	 Handover	 Use
	0 Strategic Definition 1 Preparation and Briefing 2 Concept Design 3 Spatial Coordination 4 Technical Design 5 Manufacturing and Construction 6 Handover 7 Use							
Stage Outcome at the end of the stage	The best means of achieving the Client Requirements confirmed. <i>The Client Requirements have been confirmed by the Client and the Project Team.</i>	Project Brief approved by the client and confirmed that it can be accommodated on the site. <i>The Project Brief has been approved by the client and confirmed that it can be accommodated on the site.</i>	Architectural Concept approved by the client and aligned to the Project Brief. <i>The Architectural Concept has been approved by the client and aligned to the Project Brief.</i>	Architectural and engineering information Spatially Coordinated. <i>The Architectural and engineering information has been spatially coordinated.</i>	All design information required to manufacture and construct the project completed. <i>The design information required to manufacture and construct the project has been completed.</i>	Manufacturing construction and Commissioning completed. <i>The manufacturing construction and commissioning has been completed.</i>	Building handed over. Aftercare initiated and Building Contract concluded. <i>The building has been handed over and aftercare initiated.</i>	Building used, operated and maintained efficiently. <i>The building is being used, operated and maintained efficiently.</i>
Core Tools during the stage	Prepare Client Requirements Develop Business Case for feasibility options including scope of Project Roles and Project Budget Early options that feed into Client Requirements Review Feedback from previous iterations Undertake Site Appraisal <i>The Client Requirements have been prepared and the Business Case for feasibility options has been developed.</i>	Prepare Project Brief including Project Outcomes and Sustainability Outcomes, Quality Requirements and Sustainability Requirements Undertake Feasibility Studies Agree Project Budget Source Site Information including Site Sample Prepare Project Programme Prepare Project Execution Plan <i>The Project Brief has been prepared and the Project Programme has been developed.</i>	Prepare Architectural Concept incorporating Strategic Engineering Requirements and aligned to Client Plan, Project Strategies and Outline Specifications Agree Architectural Design Undertake Design Review with client and Project Stakeholders Prepare Stage Design Programme <i>The Architectural Concept has been prepared and the Design Programme has been developed.</i>	Undertake Design Studies Engineering Analysis and Client Outcomes to form Architectural Concept including in Spatially Coordinated Design aligned to Client Plan, Project Strategies and Outline Specifications Agree Change Control Procedures Prepare Stage Design Programme <i>The Design Studies have been undertaken and the Design Programme has been developed.</i>	Develop architectural and engineering technical design Prepare and coordinate design team Building Systems Information Prepare and integrate specialist information Building Systems Information Prepare stage Design Programme <i>The architectural and engineering technical design has been developed.</i>	Prepare Site Logistics Manufacture Building Systems and construct building Monitor progress against Construction Programme Inspect Construction Quality Resolve Site Queries as required Undertake Commissioning of building Prepare Building Manual <i>The Building Systems Information has been developed.</i>	Hand over building in line with Plan for Use Strategy Undertake review of Project Performance Undertake national Commissioning Agree delivery Complete initial Aftercare tasks including sign handover Plan Occupancy Evaluation <i>The building has been handed over and the Aftercare tasks have been initiated.</i>	Implement Facilities Management and Asset Management Undertake Post Occupancy Evaluation of building performance in use Verify Project Outcomes including Sustainability Outcomes <i>The building has been handed over and the Facilities Management and Asset Management has been initiated.</i>
Core Statutory Processes during the stage	Strategic approval of Planning consultation Planning Building Regulations Health and Safety (CDM)	Secure pre-application Planning Advice Assess potential of health and safety for construction information	Develop pre-application Planning Advice Agree outline Building Regulations consultation Agree outline outline Planning Application	Review design against Building Regulations Prepare and submit Planning Application <i>The Planning Application has been submitted.</i>	Submit Building Regulations Application Develop outline Planning Application Agree Construction Phase Plan Submit outline Planning Application	Carry out Construction Phase Plan Comply with Planning Conditions as required	Comply with Planning Conditions as required	Comply with Planning Conditions as required
Procurement Route	Design & Build 1 Stage Design & Build 2 Stage Management Contract Construction Management Contract let	Design & Build 1 Stage Design & Build 2 Stage Management Contract Construction Management Contract let	Design & Build 1 Stage Design & Build 2 Stage Management Contract Construction Management Contract let	Design & Build 1 Stage Design & Build 2 Stage Management Contract Construction Management Contract let	Design & Build 1 Stage Design & Build 2 Stage Management Contract Construction Management Contract let	Design & Build 1 Stage Design & Build 2 Stage Management Contract Construction Management Contract let	Design & Build 1 Stage Design & Build 2 Stage Management Contract Construction Management Contract let	Design & Build 1 Stage Design & Build 2 Stage Management Contract Construction Management Contract let
Information Exchanges at the end of the stage	Client Requirements Business Case	Project Brief Feasibility Studies Site Information Project Budget Project Programme Procurement Strategy Responsibility Matrix Information Requirements	Project Brief Design Options Signed off Stage Report Project Strategies Outline Specifications Client Plan	Signed off Stage Report Project Strategies Signed off Outline Specifications Signed off Client Plan Planning Application	Manufacturing Information Construction Information Final Specifications Source Project Strategies Building Regulations Application	Building Manual including Health and Safety File and Fire Safety Information Practical Completion certificate including Before Use Asset Information	Feedback on Project Performance Post Completion Feedback from sign handover Post Occupancy Evaluation	Feedback from Post Occupancy Evaluation National Building Manual including Health and Safety File and Fire Safety Information as necessary

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