

SECOND EDITION

OPERATIONS MANAGEMENT IN HEALTHCARE

STRATEGY AND PRACTICE

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Healthcare Operations Management Second Edition

James R. Langabeer, Jeffrey Helton



Healthcare Operations Management Second Edition:

Health Care Operations Management James R. Langabeer, Jeffrey Helton, 2016 Health Care Operations Management A Systems Perspective Second Edition provides comprehensive and practical coverage of all aspects of operations management specific to the healthcare industry It covers everything from hospital finances to project management patient flows performance management process improvement and supply chain management This is an ideal text for university courses in healthcare management at all levels It is also an excellent professional reference for healthcare administrators clinical support managers and supply chain professionals The Second Edition has been thoroughly updated with the most recent data statistics and references It also offers expanded coverage of quality financial and systems management as well as a new chapter entitled Operational Metrics in Health Care Organization Operations Management in Healthcare Corinne M. Karuppan, Nancy E. Dunlap, Michael R. Waldrum, 2021-12-07 This thoroughly revised and updated second edition of Operations Management in Healthcare Strategy and Practice describes how healthcare organizations can cultivate a competitive lead by developing superior operations using a strategic perspective In clearly demonstrating the how tos of effectively managing a healthcare organization this new edition also addresses the why of providing quality and value based care Comprehensive and practice oriented chapters illustrate how to excel in the four competitive priorities quality cost delivery and flexibility in order to build a cumulative model of healthcare operations in which all concepts and tools fit together This textbook encourages a hands on approach and integrates mind maps to connect concepts icons for quick reference dashboards for measurement and tracking of progress and newly updated end of chapter problems and assignments to reinforce creative and critical thinking Written with the diverse learning needs in mind for programs in health administration public health business administration public administration and nursing the textbook equips students with essential high level problem solving and process improvement skills The book reveals concepts and tools through a series of short vignettes of a fictitious healthcare organization as it embarks on its journey to becoming a highly reliable organization This second edition also includes a strong emphasis on the patient s perspective as well as expanded and added coverage of Lean Six Sigma value based payment models vertical integration mergers and acquisitions artificial intelligence population health and more to reflect evolving innovations in the healthcare environment across the United States Complete with a full and updated suite of Instructor Resources including Instructor s Manual PowerPoints and test bank in addition to data sets tutorial videos and Excel templates for students Key Features Demonstrates the how tos of effectively managing a healthcare organization Sharpens problem solving and process improvement skills through use of an extensive toolkit developed throughout the text Prepares students for Lean Six Sigma certification with expanded coverage of concepts tools and analytics Highlights new trends in healthcare management with coverage of value based payments mergers and acquisitions population health telehealth and more Intertwines concepts with vivid vignettes to describe human dynamics organizational

challenges and applications of tools Employs boxed features and YouTube videos to address frequently asked questions and real world instances of operations in practice

Operations Management in Healthcare Corinne Karuppan, PhD
 Cpim, Nancy Dunlap, MD PH D MBA, Michael Waldrum, MD Msc MBA, 2021-10-28 This thoroughly revised and updated second edition of Operations Management in Healthcare Strategy and Practice describes how healthcare organizations can cultivate a competitive lead by developing superior operations using a strategic perspective In clearly demonstrating the how tos of effectively managing a healthcare organization this new edition also addresses the why of providing quality and value based care Comprehensive and practice oriented chapters illustrate how to excel in the four competitive priorities quality cost delivery and flexibility in order to build a cumulative model of healthcare operations in which all concepts and tools fit together This textbook encourages a hands on approach and integrates mind maps to connect concepts icons for quick reference dashboards for measurement and tracking of progress and newly updated end of chapter problems and assignments to reinforce creative and critical thinking Written with the diverse learning needs in mind for programs in health administration public health business administration public administration and nursing the textbook equips students with essential high level problem solving and process improvement skills The book reveals concepts and tools through a series of short vignettes of a fictitious healthcare organization as it embarks on its journey to becoming a highly reliable organization This second edition also includes a strong emphasis on the patient s perspective as well as expanded and added coverage of Lean Six Sigma value based payment models vertical integration mergers and acquisitions artificial intelligence population health and more to reflect evolving innovations in the healthcare environment across the United States Complete with a full and updated suite of Instructor Resources including Instructor s Manual PowerPoints and test bank in addition to data sets tutorial videos and Excel templates for students Key Features Demonstrates the how tos of effectively managing a healthcare organization Sharpens problem solving and process improvement skills through use of an extensive toolkit developed throughout the text Prepares students for Lean Six Sigma certification with expanded coverage of concepts tools and analytics Highlights new trends in healthcare management with coverage of value based payments mergers and acquisitions population health telehealth and more Intertwines concepts with vivid vignettes to describe human dynamics organizational challenges and applications of tools Employs boxed features and YouTube videos to address frequently asked questions and real world instances of operations in practice Purchase includes digital access for use on most mobile devices or computers as well as full suite of instructor and student resources

PRODUCTION AND OPERATIONS MANAGEMENT, SECOND EDITION KHANNA R.B., 2015-06-01 This well balanced text with its fine blend of theory and applications gives an in depth understanding of production and operations management in an easy to understand style Employing an innovative approach the author shows how the use of modern advanced technology gives a boost to production processes and significantly helps production and operations management The book clearly demonstrates the use of special software packages to solve actual

problems Retaining the original contents the book divided into six parts explains following in its second edition WHY Necessity of production and operations management WHAT Product service design product quality and other issues HOW Process design and related issues WHERE Plant location layout and capacity WHEN Planning and control of production operations WHO Human relations issues that affect production and operations Key features Learning objectives at the beginning of each chapter enable readers to focus on important points of a chapter A concept quiz at the end of each chapter helps the reader to evaluate his understanding of the concepts explained in a chapter Numerous solved examples and answers to all chapter end numerical problems have been provided Covers Service Operations in almost every chapter in addition to the traditional manufacturing operations A section with 10 progressive short case studies gives real world experience Chapter end summary helps readers to review and recapitulate the key concepts The students of management and engineering mechanical production and industrial engineering will be benefited with the book An instructor manual containing PowerPoint slides and solutions to chapter end problems is available The book is recommended by AICTE for PGDM course The link is www.aicteindia.org/modelsyllabus.php

Healthcare Operations Management, Fourth Edition Daniel B. McLaughlin, John R. Olson, PhD, Luv Sharma, PhD, 2022-01-26 Instructor resources Test bank PowerPoint slides teaching notes for the chapter content and end of chapter exercises Excel files and cases for selected chapters with accompanying teaching notes and a transition guide to the new edition Today's challenging healthcare landscape with its complex web of reimbursement systems workforce challenges and governmental regulations requires a platform for addressing issues and trends Savvy healthcare managers know how to integrate and deploy strategies to produce significant operational improvements and increase effectiveness throughout an entire healthcare enterprise Healthcare Operations Management explores the core principles of effective organizational operations and explains how they can be used to tackle healthcare specific challenges such as gaps in quality of care Through an integrated approach the authors provide a basic understanding of operations management and share strategies for applying advanced process improvement programs tools and techniques in healthcare This revised edition delves extensively into the role of technology in healthcare operations improvement exploring the use and impact of digital approaches to care delivery and finance with an emphasis on big data and advanced analytics Other new or updated topics include Waste reduction and cost management in the US healthcare system Quality management factors contributing to improvement processes Tools and techniques for successfully deploying Lean Changes that extend the supply chain beyond the walls of the hospital or clinic Most chapters begin with a vignette showcasing a real world example related to the chapter's concepts and conclude with discussion questions Integrating content featured throughout the book the final chapter outlines a model for continuous healthcare operations improvement that introduces an algorithm for choosing and applying the book's methods and strategies The US healthcare system is filled with opportunities for significant operational improvements that can affect the delivery of patient care With the tools and

techniques presented in this book current and future healthcare managers will be equipped to implement these enhancements and achieve operational excellence

Enterprise Operations Management Handbook, Second Edition Steven F. Blanding, 2020-10-14 The Enterprise Operations Management Handbook provides the expert advice and guidance of hundreds of leading computing practitioners and consultants Covering all major areas of enterprise operations management this edition provides essential information for managing a modern evolving data center Topics include business issues technology issues and operational issues This current practical reference also reviews such critical areas as strategic planning data center management data center controls systems planning network technology contingency planning human resource planning desktop computing and future directions The Enterprise Operations Management Handbook serves as an invaluable tool for designing building and maintaining a high performance service oriented data center

Healthcare Operations Management Daniel B. McLaughlin, 2012 Like its predecessor this book focuses operations management and the strategic implementation of programs techniques and tools for reducing costs and improving quality It not only covers the basics of operations management but also explains how operations and process improvement relate to contemporary healthcare trends such as evidence based medicine and pay for performance The book's practical approach includes real world examples to illustrate concepts and explanations of software tools that solve operational problems This second edition has been thoroughly revised to address current issues facing healthcare managers Major revisions include extensive updates to the chapters on statistical tools Six Sigma and the Lean enterprise The chapter on project management now includes information on agile and the chapter on scheduling and capacity management has been substantially rewritten and expanded A new chapter on improving financial performance with operations management has been added Key Features Emphasizes the importance of operations management in implementing the Affordable Care Act Aligns strategic and operational goals including the use of project management tools and balanced scorecard techniques to execute and monitor projects Thoroughly explores performance tools techniques and programs including Six Sigma the Lean enterprise and simulation Applies process improvement tools to supply chain management scheduling and other healthcare issues Includes chapter overviews a running glossary discussion questions and problems for each chapter

Records and Information Management, Second Edition Patricia C. Franks, 2018-10-10 As Information Management put it On the strength of its currency and coverage alone Franks book is poised to take over as the recommended go to reference for both students and RIM professionals for many years to come The new second edition cements this work's status as an up to date classic its content updated and expanded to address emerging technologies most notably blockchain and evolving standards and practices Inside Franks presents complete coverage of the records and information lifecycle model encompassing paper electronic databases office suites email and new media records blogs chat messages and software as a service Informed by an advisory board of experts in the field and with contributions by noted authorities the text addresses such key topics as the origins and

development of records and information the discipline of information governance and developing a strategic records management plan creation capture and classification retention strategies inactive records management archives and long term preservation access storage and retrieval electronic records and electronic records management systems the latest on rapidly evolving technologies such as web records social media and mobile devices vital records disaster preparedness and recovery and business continuity monitoring auditing and risk management and education and training This book's authoritative blend of theory and practice makes it a matchless resource for everyone in the archives and records management field Instructor trainer extras include a set of ready to go customizable PowerPoint slides to accompany the text Examination copies are available for instructors who are interested in adopting this title for course use **Healthcare**

Operations Management Qiang Su, 2022-09-13 Addressing the entire care chain this book presents the outcomes of advanced research on healthcare operations management based on real world data and practices in China It includes hands on methods and applications in this interdisciplinary research field which combines healthcare service operations management industrial engineering and information technology The content is divided into three parts reflecting the entire care chain The first part discusses the pre hospital service stage and explores resource deployment problems in emergency medical service such as ambulance allocation The second part focuses on inpatient care services including staffing and task allocation among nurses and doctors based on multi project management under uncertainties In addition a highly promising diagnosis approach is proposed and a specific algorithm is derived on the basis of real world datasets which can improve the diagnosis accuracy remarkably In turn the third part considers the post hospital service stage which most often takes place at community hospitals and provides a quantitative evaluation and optimization of scheduling for tasks and team members for home care services The book is intended for a broad audience including students researchers and practitioners working in various areas of healthcare management service management and operations management **High Reliability**

Organizations, Second Edition Cynthia A. Oster, Jane S. Braaten, 2020-11-02 Patient safety and quality of care are critical concerns of healthcare consumers payers providers organizations health systems and governments Although a strong body of knowledge shows that high reliability methods enable the most efficient safe and effective care these methods have yet to be completely implemented across healthcare According to authors Cynthia Oster and Jane Braaten nurses who are on the frontline of providing safe and effective care are ideally situated to drive high reliability High Reliability Organizations A Healthcare Handbook for Patient Safety Quality Second Edition equips nurses and healthcare professionals with the tools necessary to establish an error detection and prevention system This new edition builds on the foundation of the first book with best practices relevant exemplars and important discussions about cultural aspects essential to sustainability New material focuses on High reliability performance during a pandemic Organizational learning and tiered safety huddles High reliability in infection prevention and ambulatory care The emerging field of human factors engineering within healthcare

Creating a virtual resource toolkit for frontline staff *Handbook of Healthcare Operations Management* Brian T. Denton, 2013-02-28 From the Preface Collectively the chapters in this book address application domains including inpatient and outpatient services public health networks supply chain management and resource constrained settings in developing countries Many of the chapters provide specific examples or case studies illustrating the applications of operations research methods across the globe including Africa Australia Belgium Canada the United Kingdom and the United States Chapters 1 4 review operations research methods that are most commonly applied to health care operations management including queuing simulation and mathematical programming Chapters 5 7 address challenges related to inpatient services in hospitals such as surgery intensive care units and hospital wards Chapters 8 10 cover outpatient services the fastest growing part of many health systems and describe operations research models for primary and specialty care services and how to plan for patient no shows Chapters 12 16 cover topics related to the broader integration of health services in the context of public health including optimizing the location of emergency vehicles planning for mass vaccination events and the coordination among different parts of a health system Chapters 17 18 address supply chain management within hospitals with a focus on pharmaceutical supply management and the challenges of managing inventory for nursing units Finally Chapters 19 20 provide examples of important and emerging research in the realm of humanitarian logistics *Principles of Sequencing and Scheduling* Kenneth R. Baker, Dan Trietsch, 2018-10-08 An updated edition of the text that explores the core topics in scheduling theory The second edition of *Principles of Sequencing and Scheduling* has been revised and updated to provide comprehensive coverage of sequencing and scheduling topics as well as emerging developments in the field The text offers balanced coverage of deterministic models and stochastic models and includes new developments in safe scheduling and project scheduling including coverage of project analytics These new topics help bridge the gap between classical scheduling and actual practice The authors noted experts in the field present a coherent and detailed introduction to the basic models problems and methods of scheduling theory This book offers an introduction and overview of sequencing and scheduling and covers such topics as single machine and multi machine models deterministic and stochastic problem formulations optimization and heuristic solution approaches and generic and specialized software methods This new edition adds coverage on topics of recent interest in shop scheduling and project scheduling This important resource Offers comprehensive coverage of deterministic models as well as recent approaches and developments for stochastic models Emphasizes the application of generic optimization software to basic sequencing problems and the use of spreadsheet based optimization methods Includes updated coverage on safe scheduling lognormal modeling and job selection Provides basic coverage of robust scheduling as contrasted with safe scheduling Adds a new chapter on project analytics which supports the PERT21 framework for project scheduling in a stochastic environment Extends the coverage of PERT 21 to include hierarchical scheduling Provides end of chapter references and access to advanced Research Notes to aid readers in the further

exploration of advanced topics Written for upper undergraduate and graduate level courses covering such topics as scheduling theory and applications project scheduling and operations scheduling the second edition of Principles of Sequencing and Scheduling is a resource that covers scheduling techniques and contains the most current research and emerging topics

Achieving Service Excellence: Strategies for Healthcare, Second Edition Myron D. Fottler, Robert C. Ford, Cherrill P. Heaton, 2009-12-01 Information about customer service hits and misses is now more accessible to healthcare consumers Outstanding healthcare organizations set the bar at a high level for both clinical and service excellence Customers who are armed with information and aware of their options are choosing providers they believe are ready willing and able to provide the superior experience they expect This book offers a blueprint for successfully competing in today's competitive healthcare marketplace It presents the theories methods and techniques behind delivering an excellent healthcare experience through strategy staffing and systems Each chapter explores a service principle and provides numerous real world examples and current research findings Among the many topics discussed are creating a patient centered environment building a culture in which customers are treated like guests training motivating and empowering staff measuring service quality managing service waits and recovering from a service failure This second edition has been completely updated Concepts have been expanded to include information on Significance of aligning strategy staffing and systems Evidence based service management and design principles Customer relationship management Internet based opportunities for various purposes including communication information marketing recruitment feedback and training Retail clinics concierge medicine telemedicine and other new customer driven innovations

Healthcare Operations Management, Third Edition Daniel B. McLaughlin, John R. Olson, 2017-03-01 The answers to many of the dilemmas faced by the US healthcare system such as increasing costs inadequate access and uneven quality lie in organizational operations the nuts and bolts of healthcare delivery Leading healthcare organizations have begun to employ the programs techniques and tools of operations improvement that industries outside of healthcare have successfully used for decades Healthcare Operations Management aims to help healthcare management students and working professionals find ways to improve the delivery of healthcare with its complex web of patients providers reimbursement systems physician relations workforce challenges and intensive government regulation Taking an integrated approach the book puts the tools and techniques of operations improvement into the context of healthcare so that readers learn how to increase the effectiveness and efficiency of tomorrow's healthcare system Thoroughly revised and updated this edition includes A new chapter on big data and analytics for fact based decision making More Excel examples to demonstrate the use of this prime analytics tool New case studies and exercises Expanded information on innovation and new approaches to care delivery With its plentiful examples guidelines to software tools and emphasis on contemporary healthcare management issues this book provides current and future healthcare professionals alike with a broad foundation for implementing operational improvements in their organizations

Engineering the System of Healthcare Delivery William B. Rouse, Denis A. Cortese, 2010 As the United States continues to debate reform of its healthcare system this book argues that providing health insurance for all without improving the delivery system will not improve the current problems of access affordability and quality The US healthcare system has many excellent components strong scientific input extraordinary technology for diagnosis and treatment dedicated staff and top class facilities among them But the system has evolved haphazardly over time and although it has not failed entirely the authors argue that like any system where attention is paid to individual components at the expense of the system as a whole it can never hope to succeed Above all they point out that the US system does not provide high value healthcare it has the highest costs in the world and yet many other countries have lower infant mortality rates and better life expectancy Together with a team of highly regarded thought leaders the authors of this publication advocate a complete re thinking of healthcare from a systems perspective an engineering approach to healthcare and they then describe how to set about it Covering a wide range of subjects including health care costs and economics barriers to change integrated health systems electronic records and computer based patient support as well as patient safety and palliative and chronic care this book will be of interest to all those involved in healthcare provision whose goal is affordable care to promote healthy high quality lives

01-01-2013, Descriptor s HEALTH ADMINISTRATION HOSPITAL MANAGEMENT HEALTH SERVICES MEDICAL SOCIAL SERVICES BASIC HEALTH **Population Health, Epidemiology, and Public Health: Management Skills for Creating Healthy Communnities, Second Edition** Rosemary M. Caron, PhD, MPH, 2021-10-28 Instructor Resources Test bank presentation PowerPoint slides and an Instructor Manual with discussion question and case study answers additional assignments suggested reading and web resource lists COVID 19 triggered broad discussions of population health epidemiology and public health not only in academic communities but also in society at large Although masks social distancing and vaccines helped curb its spread the novel coronavirus will clearly not be the last infectious disease that tests our preparedness Healthcare professionals must continue to collaborate and implement new strategies to mitigate future crises Population Health Epidemiology and Public Health Management Skills for Creating Healthy Commu nities presents the principles and tools that administrators and practitioners need to monitor assess and manage the health of populations in challenging times Although public health catastrophes can and will change over time the key concepts and evidence based lessons detailed in this book are both time less and essential Author Rosemary M Caron uses real world case studies and examples to teach unique and innovative approaches to population health improvement This significantly updated edition includes five new chapters on the social determinants of health disease prevention strategies the value of a systems thinking methodology and the application of population health principles during the COVID 19 pandemic Other new content in this edition includes Current public health initiatives including Healthy People 2030 Discussions on ethical conduct in research Up to date epidemiological case studies on Salmonella Zika virus measles and COVID 19

Approaches to population health such as community health needs assessments and Health in All Policies Exercises that draw on data sources Each chapter concludes with discussion prompts and key points to reinforce readers understanding of the concepts presented Healthcare managers who are armed with the foundational principles described in this book will help their organizations take greater strides toward building healthier communities and facing future crises head on

Health Care Operations Management James R. Langabeer II, Jeffrey Helton, 2020-02-10 Operations management is increasingly a critical skill needed in today's health care leader Managing your organization's complex interdisciplinary processes labor and asset productivity and operational performance involves quantitative and qualitative skills Covering a range of topics from quality management to data analyses Health Care Operations Management A Systems Approach clearly explains the important concepts and skills necessary to lead a modern health care organization Logically organized in four parts Health Care Operations Management A Systems Approach looks at operations systems and financial management methods for improving operations analytical tools and technology and health care supply chain Thoroughly revised the new Third Edition offers new content on health plan operations use of information technology in operations management and analytics topics often overlooked in most health care operational management texts

Translation of Evidence Into Nursing and Health Care, Second Edition Kathleen M. White, Sharon Dudley-Brown, Mary F. Terhaar, 2016-03-17 Designed as a textbook for the DNP curriculum and as a practical resource for more seasoned health professionals this acclaimed text encompasses an interprofessional approach to translating evidence into nursing and health care practice that is useful for both clinical and nonclinical environments The second edition presents new chapters three of which feature additional approaches for translating evidence into practice new methods of information technology for translation and interprofessional collaboration and practice for translation and three that offer 19 exemplars that illustrate actual translation work within the areas of population health and specialty practice and in the health care system Consistently woven throughout are the themes of integration and application of knowledge into practice leadership and evaluating change leadership strategies for translation and interprofessional applications across settings Also included is new information about outcomes management for improvement of direct and indirect care The second edition continues to deliver applicable theory and strategies to achieve improved outcomes and meets the DNP core competency requirements It features a variety of models for change as they relate to translation of research into practice The text underscores the importance of translating evidence for use in practice to improve health care and health care delivery and presents strategies to achieve this It addresses the use of evidence to improve nursing education discusses how to reduce the divide between researchers and policy makers and presents expedients for overcoming resistance to change Extensive lists of references web links and other resources enhance learning and support the development of the DNP core competencies NEW TO THE SECOND EDITION Addition of an esteemed co editor Reorganized and revised for enhanced comprehension New chapters Methods for Translation Information Technology

and Decision Support Interprofessional Collaboration and Practice for Translation and Data Management and Evaluation of Translation Three new exemplar chapters Population Health Exemplars Specialty Practice Exemplars and Health Care System Exemplars Updated information on integration and application of knowledge into practice leading and evaluating change leadership strategies for translation and interprofessional application across settings New coverage of outcomes management for improvement of direct and indirect care KEY FEATURES Offers an in depth guide for planning implementing and translating evidence Includes extensive references necessary for doctoral study Provides the perfect supplement for evidence based practice materials that often have limited information or value for translation implementation activities

[Handbook of Healthcare Analytics](#) Tinglong Dai, Sridhar Tayur, 2018-08-10 How can analytics scholars and healthcare professionals access the most exciting and important healthcare topics and tools for the 21st century Editors Tinglong Dai and Sridhar Tayur aided by a team of internationally acclaimed experts have curated this timely volume to help newcomers and seasoned researchers alike to rapidly comprehend a diverse set of thrusts and tools in this rapidly growing cross disciplinary field The Handbook covers a wide range of macro meso and micro level thrusts such as market design competing interests global health personalized medicine residential care and concierge medicine among others and structures what has been a highly fragmented research area into a coherent scientific discipline The handbook also provides an easy to comprehend introduction to five essential research tools Markov decision process game theory and information economics queueing games econometric methods and data science by illustrating their uses and applicability on examples from diverse healthcare settings thus connecting tools with thrusts The primary audience of the Handbook includes analytics scholars interested in healthcare and healthcare practitioners interested in analytics This Handbook Instills analytics scholars with a way of thinking that incorporates behavioral incentive and policy considerations in various healthcare settings This change in perspective a shift in gaze away from narrow local and one off operational improvement efforts that do not replicate scale or remain sustainable can lead to new knowledge and innovative solutions that healthcare has been seeking so desperately Facilitates collaboration between healthcare experts and analytics scholar to frame and tackle their pressing concerns through appropriate modern mathematical tools designed for this very purpose The handbook is designed to be accessible to the independent reader and it may be used in a variety of settings from a short lecture series on specific topics to a semester long course

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