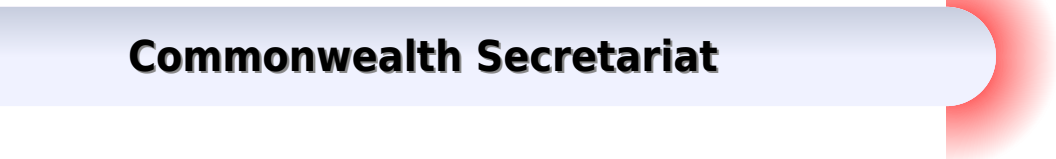


Figure 2.1 Paterson job grading structure

Decision-making band	Job grades	Sub grades
F Policy formulating (Top management)	Higher F – Coordinating - 11	F5
	Lower F - Policy formulating - 10	F4
E Programming (Senior management)	Higher E - Coordinating - 9	E5
		E4
	Lower E – Programming - 8	E3 E2 E1
D Interpreting (Middle management)	Higher D - Coordinating - 7	D5 D4
	Lower D – Interpreting - 6	D3 D2 D1
C Routine (Skilled workers and supervisory management)	Higher C – Coordinating - 5	C5 C4
	Lower C – Routine - 4	C3 C2 C1
B Automatic (Semi-skilled workers)	Higher B – Coordinating - 3	B5 B4
	Lower B – Automatic - 2	B3 B2 B1
		A3

Job Evaluation Grading Structure In Namibia

Commonwealth Secretariat



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Commonwealth Public Administration Reform 2004 Commonwealth Secretariat, 2003 Commonwealth Public Administration Reform is a comprehensive resource for all those in public and private sectors and civil society who are engaged in reforming public administration It includes in one volume the principal documents of major reform initiatives in the Commonwealth Secretariat and the Commonwealth Association for Public Administration and Management It draws on the richly diverse experience of the association's 54 member countries large and small developing and industrialised The 2004 edition brings together the knowledge and experience of leading experts from around the Commonwealth and covers Reform strategies Democracy and Security Public Private Partnerships Human Resources Management Information Systems Education and Leadership **Annual Report** Namibia. Office of the Prime Minister, 2006 **Who's who of Namibia** , 2008 Namibia , 2010 *Transnational Corporations in South Africa and Namibia: Statements and submissions* , 1986

Transnational Corporations in South Africa and Namibia , 1986 **Namibia** International Monetary Fund. African Dept., 2015-10-01 This 2015 Article IV Consultation highlights that Namibia's GDP growth slightly moderated to 4.2 percent in 2014 largely owing to lower global demand for Namibia's main export commodities Inflation remained contained owing to low international commodity prices The government's large scale fiscal program contributed to job creation and unemployment declined somewhat Namibia's growth outlook is clouded with downside risks while facing significant policy challenges Its main policy challenges are therefore to strengthen its resilience to exogenous shocks and manage systemic risks in the financial sector while promoting inclusive growth and job creation Annual Report Namibia. Public Service Commission, 2011 *Reference Book on Major Transnational Corporations Operating in Namibia* United Nations. Commissioner for Namibia, 1985 **Medium Term Expenditure Framework** Namibia, 2009 **International Labour Documentation** , 1992 The Lower !Garib - Orange River Luregn Lenggenhager, Martha Akawa, Giorgio Miescher, Romie Nghitevelekwa, Ndidzulafhi Innocent Sinthumule, 2023-06-02 The Lower Garib or Orange River flows through the historical Namaqualand and since 1990 has formed the international border between Namibia and South Africa The contributors to this volume focus on this hardly discussed stretch of the Orange River to understand the region's social history geography and economy This book brings together scholars from Namibia South Africa and overseas as well as the knowledge and analysis from people living in the region In concise chapters and short portraits they discuss the region's past and present from a variety of perspectives **Human Resource Management in South Africa** , 1998 *State of the Nation by the President of the Republic of Namibia, H.E. Hifikepunye Pohamba, 2005-2014* Hifikepunye Lucas Pohamba, Namibia. Office of the President, 2015 **Annual Report** Namibia. Office of the President, 2007 The Transform Directory Lee Edwards, 1999 This comprehensive directory will provide managers with up to date information on thousands of courses in 15 countries in East and Southern Africa and gives practical advice on how to manage training and consultancy The directory is divided into

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Servants Malawi. Commission of Enquiry into Conditions of Service of Civil Servants,1995 Health Sector Policy Options for Independent Namibia United Nations Institute for Namibia,1984 Commissioned by the UN Institute for Namibia this is a pioneering study on the existing state of health and health services and policy options for independent Namibia The first part concentrates on the major health problems and the historical origins of inequalities both in health status and health care documenting the production of ill health through economic exploitation occupational disease malnutrition and the policy of apartheid A large number of tables drawn mainly from official sources especially Municipality of Windhoek reports SWA Administration White Papers and Anglo American Corporation medical reports document the disease and death patterns as well as diseases and accidents in the diamond mines The author s careful analysis of the present health care infrastructure shows the extent to which the services mostly benefit a small minority are biased towards the towns and have a distinct curative orientation This system contrasts sharply with the proposals for a peoples health program based on the health experience of the liberation movement the primary health approach and the experiences of other Third World countries striving for radical transformation The primary health care approach embodies three basic ideas firstly that the promotion of health depends fundamentally on improving socio economic conditions secondly that in this process the mass of people should be both activists and the main beneficiaries and thirdly that the entire health care system should be restructured to support health activities at the primary level The final chapters comprise a detailed outline of the institutional framework for the health sector health personnel development the primary health care implications for resource allocations and budgets health legislation and the need for a pharmaceutical policy The appendices contain information on existing hospitals and clinics health sector personnel requirements budget estimates for the first year of independence and an essential drugs list Eriksen Moorsom 1989 **The Labor Movement and the Prospects for Democracy in Namibia** Gretchen Merry Bauer,1994 Public Service Reform in Eastern and Southern Africa Kithinji Kiragu,Gelase R. Mutahaba,2006

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