

A STAR ALLIANCE MEMBER



# Lufthansas Strategic Challenges When A Star Alliance Member Exits

**Stephen Shaw**



## **Lufthansas Strategic Challenges When A Star Alliance Member Exits:**

Lufthansa's Strategic Challenges when a Star Alliance Member Exits Andrea Utz, 2015-02-16 Bachelor Thesis from the year 2013 in the subject Business economics Business Management Corporate Governance grade 1 9 language English abstract The airline sector is a viable and fast changing industry This became evident especially after the announcement of the fusion between the insolvent company American Airlines and US Airways in February 2013 This begs for the question how Lufthansa will be affected as a member of Star Alliance after the exit of US Airways The thesis will analyse Lufthansa s competitive advantage within the dynamic airline industry based on a strategic analysis of its internal and external environment Furthermore with the help of a scenario analysis potential future situations will be examined and underlined by a management interview given by a CEO from the airline industry Summing up even if US Airways exited Star Alliance it has no substantial influence on the competitive advantage of Lufthansa as a member of Star Alliance The study concludes it is very important to find a new partner in order to gain access to the growing emerging markets especially in the Middle East where demand and hubs will grow significantly over the next decades

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changes in the marketing environment such as schedule re adjustments and the reconfiguration of aircraft cabins Changes in pricing philosophies with for example airlines moving to A La Carte pricing whereby baggage catering and priority boarding are paid for as extras Airline websites and their role as both a selling and distributing tool The future of airline marketing A review of the structure of the air transport market and the marketing environment is followed by detailed chapters examining business and marketing strategies product design and management pricing and revenue management current and future distribution channels and selling advertising and promotional policies The reader will benefit from greater understanding of both marketing and airline industry jargon and from knowledge obtained regarding the extraordinary strategic challenges now facing aviation Written in a straightforward easy to read style and combining up to date and relevant examples drawn from the worldwide aviation industry this new edition will further enhance the book s reputation for providing the ideal introduction to the subject

**Airline Marketing and Management** Stephen Shaw,2007 Through five previous editions Airline Marketing and Management by Stephen Shaw has established itself as the preferred textbook for students of the principles of marketing and their application in today s airline industry as well as a reliable reference work for those with a professional interest in the area Carefully revised the sixth edition of this internationally successful book includes new material on the impact of the Trade Cycle and the current period of high oil prices on the demand for air travel the effect of current trends towards regulatory reform and the relaxation of Ownership and Control rules on the structure of the international airline industry the continuing strong impact of Low Cost Carriers and the strategic options open to so called Legacy airlines as they respond to the challenges facing them and the setting up of new Business Class Only airlines Why are they appearing now and what are their long term chances of success An initial review of the structure of the air transport market and the industry marketing environment is followed by detailed chapters examining airline business and marketing strategies product design and management pricing and revenue management current and possible future distribution channels and selling advertising and promotional policies The reader will benefit from greater understanding of both marketing and airline industry jargon and from the knowledge obtained regarding the significant strategic challenges facing aviation at the present time Written in a straightforward easy to read style and combining up to date and relevant examples drawn from the worldwide aviation industry this new edition will further enhance the book s reputation for providing the ideal introduction to the subject

*The Economics of Tourism* Mike J. Stabler,Andreas Papatheodorou,M. Thea Sinclair,2009-12-16 This new edition of The Economics of Tourism reflects the tremendous changes that have occurred in the tourism sector in the last twelve years It recognizes that the nature of tourism demand and supply is being transformed by innovations in information communication technologies market liberalization and climate change Paralleling this there is much greater interest in the study of tourism by both students and researchers in mainstream economics The text is now in four parts covering demand supply national regional and international matters and environmental issues The concluding

chapter appraises the state of the economic research into tourism The increased interest in tourism has engendered the development of new methods of analysis and the refinement of established ones Accordingly the book has been extensively restructured revised and expanded with two new chapters chapter six of the first edition is now broken down into two and a new chapter has been added on environmental issues to take account of new developments critically review the associated literature and consider future trends in tourism economics research The reader friendliness of the book has also been enhanced in various ways such as the extensive chapter cross referencing to refresh the reader s memory and the inclusion of a detailed list of abbreviations The Economics of Tourism will continue to make accessible for the non specialist the application and relevance of economics to tourism Extensively revised and updated including research and case studies the textbook will be an indispensable resource for both students and researchers

*Managing Tourism and Hospitality Services* B. Prideaux, Gianna Moscardo, Eric Laws, 2006-09-14 The aim of this book is to enhance theoretical and practical understanding of quality management in tourism and hospitality It provides a benchmark of current knowledge and examines the range of research methods being applied to further develop tourism and hospitality service management research It is hoped that this book will stimulate new research questions by highlighting tensions and challenges in the area

Cooperative Strategy : Economic, Business, and Organizational Issues David Faulkner, Mark de Rond, 2000-05-18 This book brings together some of the latest thinking and research on cooperative strategy Work in this area has grown rapidly over the last decade but no single thematic approach has dominated and become the ascendant theory DSresource dependency transaction cost analysis market power and game theory have all made significant contributions to the growing literature on strategic cooperation This book presents chapters from many of these theoretical perspectives and some of the key issues through a number of different lenses

**The Design of Alliance Governance Systems** Sascha Albers, 2005

*The Airline Industry - A Comprehensive Overview* John Frankie O'Connell, 2025-09-30 In recent years airlines have faced unprecedented financial and operational uncertainties not only in the wake of COVID 19 but across the industry Their responses provide valuable lessons for the future for airlines for related industries and for all sectors that find unexpected upheaval suddenly in their path As a truly global business the airline industry offers countless lessons in navigating uncertainty and the necessity of continual business transformation The Airline Industry A Comprehensive Overview Dynamic Trends and Transformations is an up to date state of the nation perspective on the airline industry Its dedicated and detailed focus on airlines makes the book an invaluable tool in deciphering how airlines have been run and managed to date and provides a roadmap for the future evolution of the industry The author has interviewed countless airline and related industry professionals in their respective fields of expertise which adds layers of real world insight to every chapter Written in a lively and accessible style that will appeal to readers whether they are in academia or the airline industry The Airline Industry A Comprehensive Overview Dynamic Trends and Transformations is essential reading for airline employees and undergraduate

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textbooks and journal articles A multiple choice exercise to test knowledge and understanding Links to websites for further study Additional case studies on Adventure tourism industry in New Zealand and the responsibilities of managing visitor well being at destination Powerpoint slides for lectures and presentations      Tourism Management Stephen J. Page, 2014-12-05

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