



NATIONAL

PPP

unit

# PPP PROJECT CYCLE

Reflecting Treasury Regulation 16 to the  
Public Finance Management Act, 1999

PROJECT PREPARATION PERIOD

Phase I

## INCEPTION

- Register project with the relevant treasury
- Appoint project officer
- Appoint transaction advisor

Phase II

## FEASIBILITY STUDY

Prepare a feasibility study comprising:

- Needs analysis
- Options analysis
- Project due diligence
- Value assessment
- Economic valuation
- Procurement plan

Treasury Approval: I

Phase III

## PROCUREMENT

- Design a fair, equitable, transparent, competitive, cost-effective procurement process
- Prepare bid documents, including draft PPP agreement

Treasury Approval: IA

- Pre-qualify parties
- Issue request for proposals with draft PPP agreement
- Receive bids
- Compare bids with feasibility study and each other
- Select preferred bidder
- Prepare value-for-money report

Treasury Approval: IIB

- Negotiate with preferred bidder
- Finalise PPP agreement management plan

Treasury Approval: IIB

PPP agreement signed

PROJECT TERM

Phase IV

## DEVELOPMENT

- Measure outputs, monitor and regulate performance, liaise effectively, settle disputes

Phase V

## DELIVERY

- Report progress in the Annual Report

Phase VI

## EXIT

- Scrutiny by the Auditor-General

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# Gtac Training Manual

**SB Merriam**



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