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**AN Whitehead**



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this publication include the Guide to Operations and Quick Reference manuals the hardware maintenance libraries and the  
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**Design Rules, Volume 2** Carliss Y. Baldwin,2024-12-17 How the innate physical properties of different technologies  
influence the strategy and structure of the organizations implementing the technologies the sequel to Design Rules The  
Power of Modularity In Design Rules volume 2 Carliss Baldwin offers a comprehensive view of the digital economy by putting  
forth an original theory that explains how technology shapes organizations in a market economy The theory claims that  
complementarities arising from the physical nature of technologies can be arrayed on a spectrum ranging from strong to very  
weak Two basic types of technologies in turn exhibit different degrees of complementarity between their internal components  
Flow production technologies which are found in steel mills and auto factories specify a series of steps each of which is  
essential to the final product In contrast platform technologies which are characteristic of computer hardware software and  
networks are modular systems designed to provide options Baldwin then investigates the dynamics of strategy for firms in  
platform ecosystems Such firms create value by solving technical bottlenecks technical barriers to performance that arise in  
different parts of the system as it evolves They capture value by controlling and defending strategic bottlenecks components  
that are 1 essential to the functioning of some part of the system 2 unique and 3 controlled by a profit seeking enterprise  
Strategic bottlenecks can be acquired by solving technical bottlenecks They can be destroyed via tactics such as substitution  
reverse engineering bypassing the bottleneck and enveloping a smaller bottleneck within a larger one Strategy in platform  
ecosystems can thus be viewed as the effective management of technical and strategic bottlenecks within a modular  
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